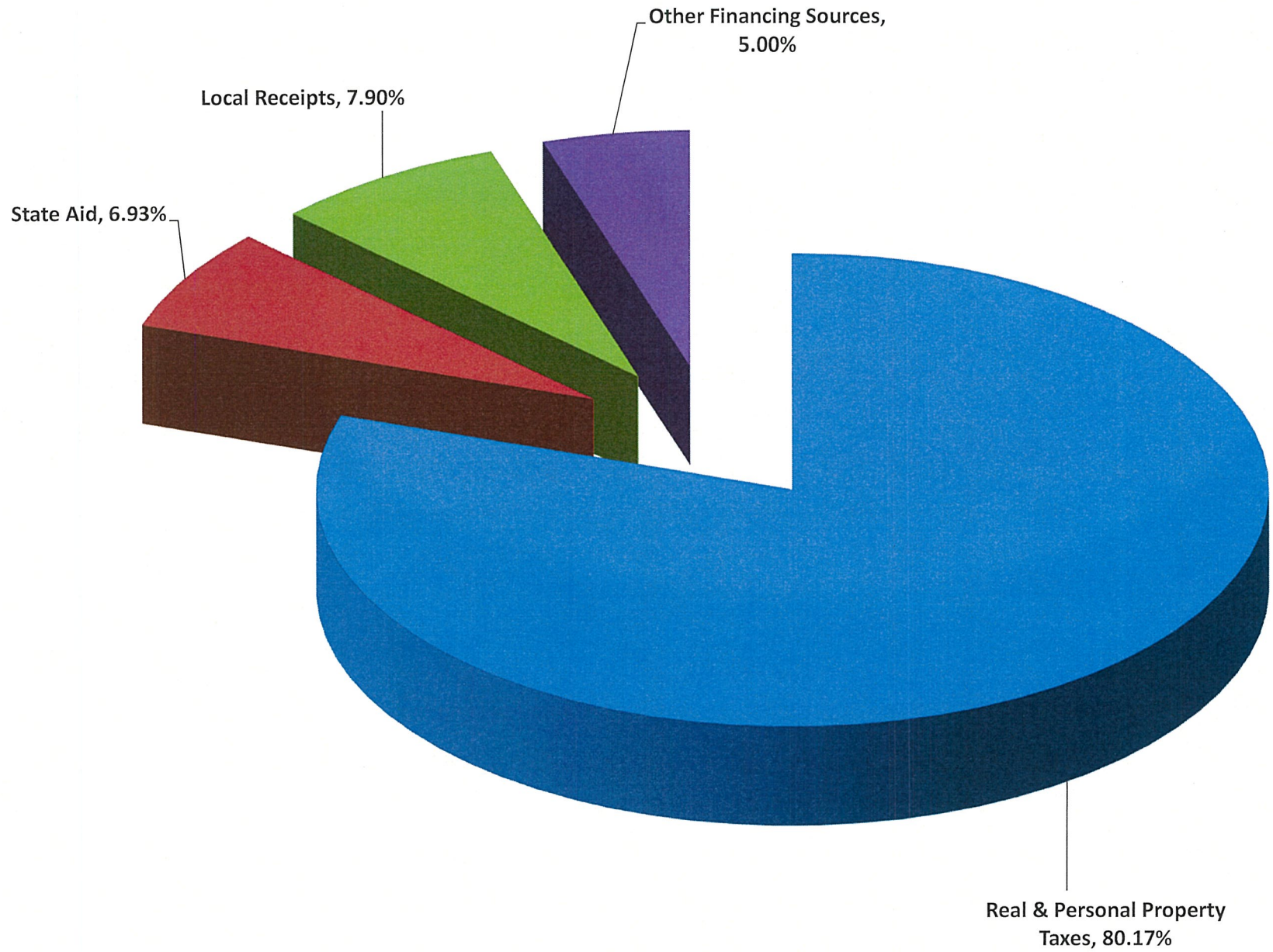


**TOWN OF  
WATERTOWN**

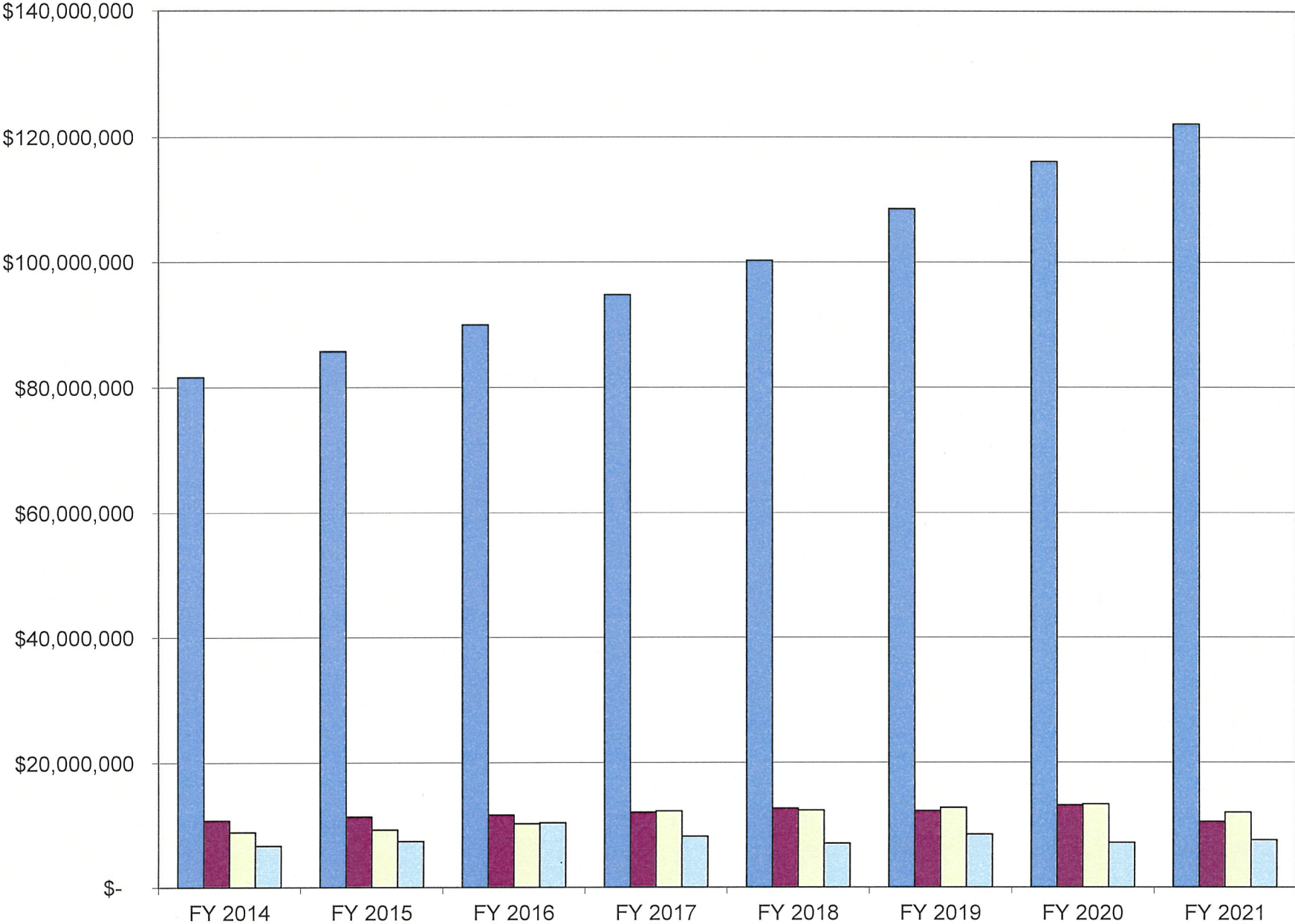


**ANNUAL BUDGET  
FISCAL YEAR 2020-2021**

**TOWN OF WATERTOWN  
FISCAL YEAR 2021  
REVENUES**



# BUDGETED REVENUE FY 14 - FY 21



■ TAXES      ■ STATE AID      ■ LOCAL RECEIPTS      ■ OTHER FINANCING SOURCES

TOWN OF WATERTOWN  
 FY 2021 REVENUE BUDGET & COMPARISON

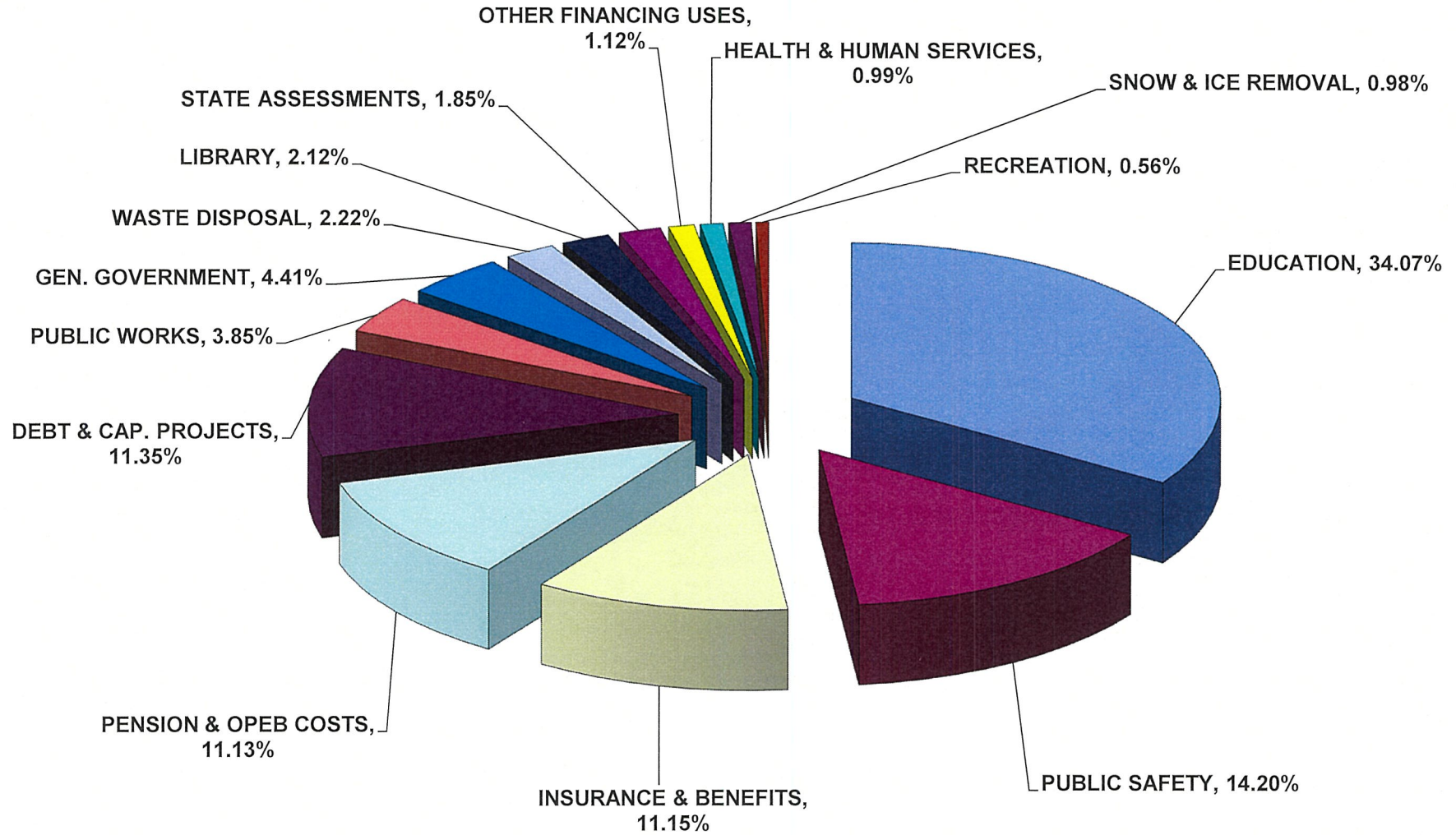
	FY 2020 REVISED BUDGET	FY 2021 PROPOSED BUDGET	BUDGET CHANGE INCR./(DECR.)
<b>REAL &amp; PERSONAL PROPERTY TAXES</b>	\$116,106,127	\$122,210,655	\$6,104,528
<b>STATE AID</b>	\$13,205,612	\$10,565,000	(\$2,640,612)
<b>LOCAL RECEIPTS:</b>			
MOTOR VEHICLE EXCISE	\$4,350,000	\$3,915,000	(\$435,000)
MEALS EXCISE	\$550,000	\$412,500	(\$137,500)
HOTEL EXCISE	\$700,000	\$525,000	(\$175,000)
PENALTIES & INTEREST	\$250,000	\$250,000	\$0
PILOT	\$977,236	\$1,024,699	\$47,463
COMMERCIAL TRASH FEES	\$15,000	\$15,000	\$0
RENTALS	\$4,100,000	\$3,850,000	(\$250,000)
DEPARTMENTAL REVENUE - CEMETERY	\$129,358	\$128,841	(\$517)
DEPARTMENTAL REVENUE - RECREATION	\$95,000	\$95,000	\$0
LICENSES & PERMITS	\$420,000	\$420,000	\$0
FINES & FORFEITS	\$192,000	\$192,000	\$0
INVESTMENT INCOME	\$705,000	\$610,000	(\$95,000)
SALE OF PROPERTY	\$500,000	\$500,000	\$0
BELMONT REIMBURSEMENT	\$5,000	\$5,000	\$0
GRANT/EMPLOYEE REIMBURSEMENTS	\$73,090	\$74,595	\$1,505
MEDICAID REIMBURSEMENTS	\$25,000	\$25,000	\$0
	\$320,000	\$0	(\$320,000)
<b>TOTAL LOCAL RECEIPTS</b>	<b>\$13,406,684</b>	<b>\$12,042,635</b>	<b>(\$1,364,049)</b>
<b>OTHER FINANCING SOURCES:</b>			
TRANSFER FROM SALE OF LOTS FUND	\$25,000	\$25,000	\$0
TRANSFER FROM PARKING METER FUND	\$350,000	\$250,000	(\$100,000)
TRANSFER FROM CEMETARY PERPETUAL CARE FUND	\$15,000	\$10,000	(\$5,000)
TRANSFER FROM CAPITAL PROJECT STABILIZATION FD	\$500,000	\$500,000	\$0
TRANSFER FROM UNFUNDED PENSION STAB. FUND	\$0	\$0	\$0
TRANSFER FROM ESCO CAPITAL PROJ. STAB. FD.	\$515,688	\$508,388	(\$7,300)
TRANSFER FROM COLLECTIVE BARG. STAB. FUND	\$621,500	\$0	(\$621,500)
TRANSFER FROM WATER FUND	\$1,631,808	\$1,588,520	(\$43,288)
TRANSFER FROM SEWER FUND	\$1,534,390	\$1,491,802	(\$42,588)
UTILIZATION OF FREE CASH	\$2,000,000	\$3,250,000	\$1,250,000
UTILIZATION OF OVERLAY SURPLUS	\$0	\$0	\$0
TRANSFER FROM SALE OF PROPERTY FUND	\$0	\$0	\$0
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$7,193,386</b>	<b>\$7,623,710</b>	<b>\$430,324</b>
<b>TOTALS</b>	<b>\$149,911,809</b>	<b>\$152,442,000</b>	<b>\$2,530,191</b>

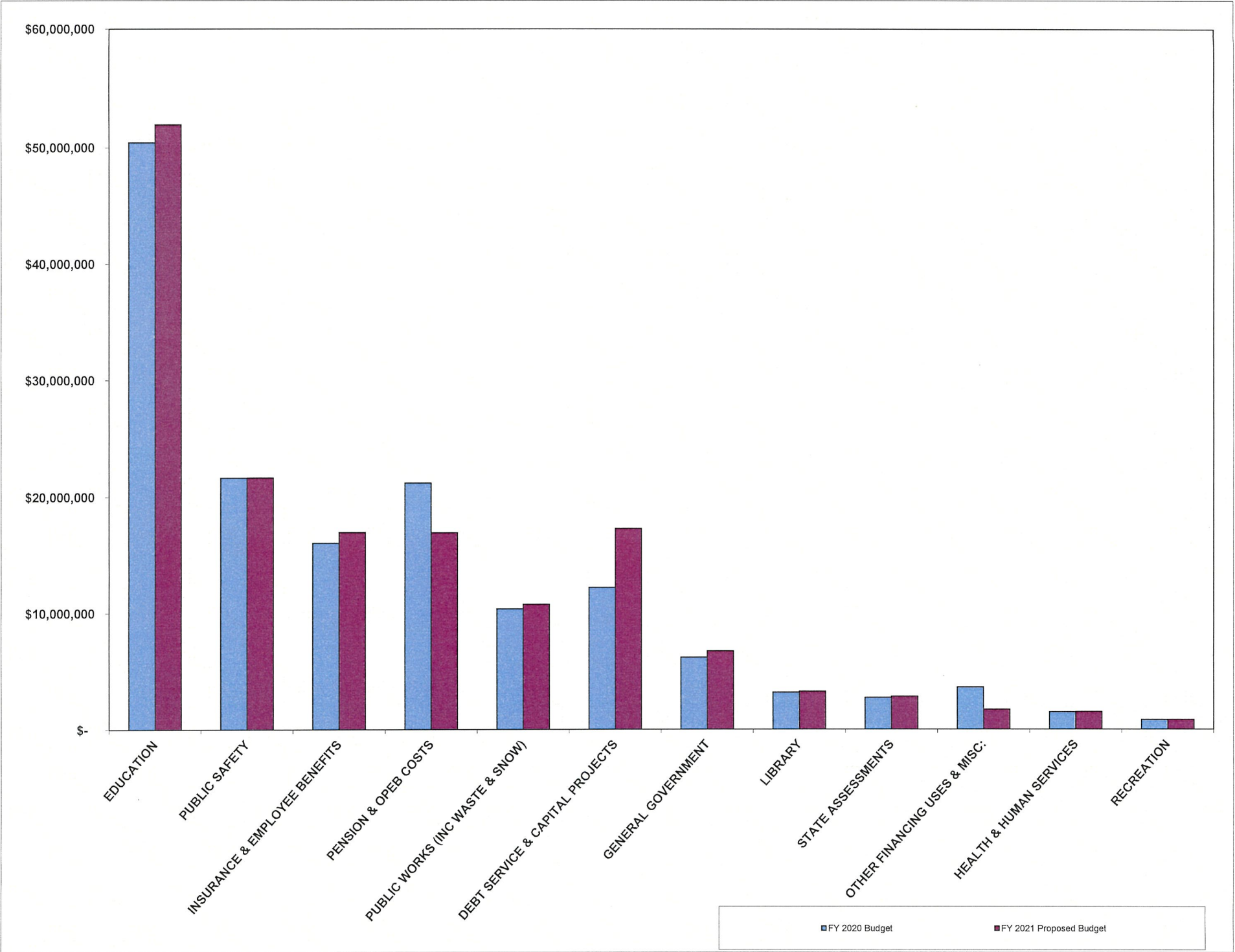


**DETAIL OF REVENUE FOR CERTAIN CATEGORIES**

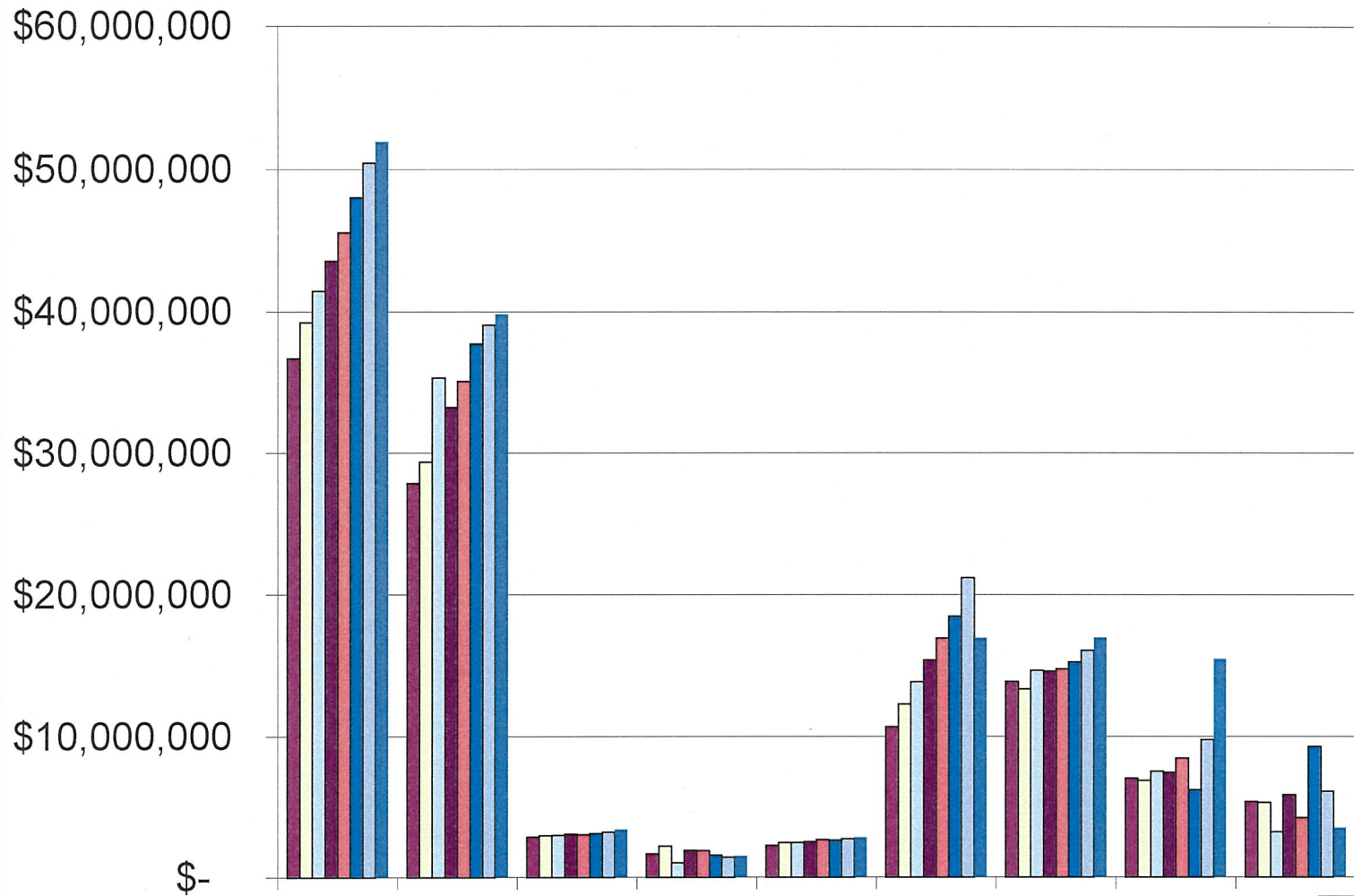
	<b>FY 2020 CURRENT BUDGET</b>	<b>FY 2021 PROPOSED BUDGET</b>
<b>FEES</b>		
DPW FEES/WHITE GOODS	\$ 15,000	\$ 15,000
TREASURER'S OTHER RECEIPTS	\$ 5,000	\$ 5,000
COSTS	\$ 65,000	\$ 65,000
POLICE INSURANCE REPORTS	\$ 4,000	\$ 4,000
POLICE OTHER FEES	\$ 4,000	\$ 4,000
FIRE OTHER FEES	\$ 60,000	\$ 60,000
AMBULANCE FEES	\$ 1,400,000	\$ 1,150,000
OTHER LICENSING BOARD FEES	\$ 40,000	\$ 40,000
DPW OTHER FEES	\$ 5,000	\$ 5,000
INSPECTION FEES	\$ 2,200,000	\$ 2,200,000
TOWN CLERK FEES	\$ 55,000	\$ 55,000
WETLANDS ORDINANCE	\$ 3,000	\$ 3,000
LIEN CERTIFICATE FEES	\$ 50,000	\$ 50,000
POLICE EXTRA DETAIL SURCHARGE	\$ 100,000	\$ 100,000
REGISTRY CLEARING FEES	\$ 72,000	\$ 72,000
ADVERTISING BUS SHELTERS	\$ 5,000	\$ 5,000
COUNCIL ON AGING DONATIONS	\$ 17,000	\$ 17,000
<b>TOTAL FEES</b>	<b>\$ 4,100,000</b>	<b>\$ 3,850,000</b>
<b>RENTALS</b>		
BRIGHAM HOUSE	\$ 58,660	\$ 56,376
COOLIDGE APARTMENTS	\$ 70,698	\$ 72,465
<b>TOTAL RENTALS</b>	<b>\$ 129,358</b>	<b>\$ 128,841</b>
<b>LICENSES AND PERMITS</b>		
LIQUOR LICENSES	\$ 118,000	\$ 118,000
HEALTH LICENSES	\$ 60,000	\$ 60,000
POLICE FIREARMS LICENSES	\$ 2,000	\$ 2,000
DPW PERMITS	\$ 10,000	\$ 10,000
CEMETERY BURIAL PERMITS	\$ 2,000	\$ 2,000
<b>TOTAL LICENSES &amp; PERMITS</b>	<b>\$ 192,000</b>	<b>\$ 192,000</b>
<b>FINES AND FORFEITS</b>		
PARKING	\$ 450,000	\$ 450,000
POLICE	\$ 200,000	\$ 150,000
CODE ENFORCEMENT FINES	\$ 10,000	\$ 10,000
LIBRARY	\$ 45,000	\$ -
<b>TOTAL FINES &amp; FORFEITS</b>	<b>\$ 705,000</b>	<b>\$ 610,000</b>

# TOWN OF WATERTOWN FISCAL YEAR 2021 EXPENDITURES





# APPROPRIATIONS FY 14 - FY 21



- FY 2014
- FY 2015
- FY 2016
- FY 2017
- FY 2018
- FY 2019
- FY 2020
- PROPOSED FY 2021

**TOWN OF WATERTOWN  
FY 2021 EXPENDITURE BUDGET & COMPARISON**

	<b>FY 2020 REVISED BUDGET</b>	<b>FY 2021 PROPOSED BUDGET</b>	<b>BUDGET CHANGE INCR./((DECR.)</b>
<b>GENERAL GOVERNMENT</b>			
TOWN COUNCIL	\$153,625	\$147,975	(\$5,650)
TOWN MANAGER	\$397,978	\$447,965	\$49,987
TOWN AUDITOR	\$475,530	\$445,993	(\$29,537)
PURCHASING	\$287,818	\$291,938	\$4,120
TOWN ASSESSOR	\$393,681	\$376,210	(\$17,471)
TREASURER/COLLECTOR	\$433,749	\$409,610	(\$24,139)
TOWN ATTORNEY	\$210,000	\$210,000	\$0
PERSONNEL	\$255,889	\$264,024	\$8,135
INFORMATION TECHNOLOGY	\$797,774	\$1,193,498	\$395,724
TOWN CLERK	\$216,744	\$218,309	\$1,565
ELECTIONS	\$168,679	\$130,651	(\$38,028)
COMM. DEV. & PLANNING	\$1,283,498	\$1,304,211	\$20,713
TOWN HALL MAINTENANCE	\$346,016	\$0	(\$346,016)
PARKING LOTS & METERS	\$269,988	\$262,507	(\$7,481)
PUBLIC BUILDINGS	\$481,188	\$1,013,656	\$532,468
<b>TOTAL GENERAL GOVERNMENT</b>	<b>\$6,172,157</b>	<b>\$6,716,547</b>	<b>\$544,390</b>
<b>PUBLIC SAFETY</b>			
POLICE	\$10,238,701	\$10,308,183	\$69,482
FIRE	\$11,259,758	\$11,285,841	\$26,083
EMERGENCY MANAGEMENT	\$139,870	\$55,601	(\$84,269)
<b>TOTAL PUBLIC SAFETY</b>	<b>\$21,638,329</b>	<b>\$21,649,625</b>	<b>\$11,296</b>
<b>PUBLIC WORKS</b>	<b>\$5,768,873</b>	<b>\$5,871,584</b>	<b>\$102,711</b>
<b>SNOW AND ICE REMOVAL</b>	<b>\$1,415,000</b>	<b>\$1,500,000</b>	<b>\$85,000</b>
<b>WASTE DISPOSAL</b>	<b>\$3,187,237</b>	<b>\$3,388,265</b>	<b>\$201,028</b>
<b>HEALTH &amp; HUMAN SERVICES</b>			
HEALTH	\$793,611	\$796,329	\$2,718
COUNCIL ON AGING	\$379,348	\$395,269	\$15,921
VETERANS	\$318,258	\$320,089	\$1,831
<b>TOTAL HEALTH &amp; HUMAN SERVICES</b>	<b>\$1,491,217</b>	<b>\$1,511,687</b>	<b>\$20,470</b>
<b>LIBRARY</b>	<b>\$3,155,222</b>	<b>\$3,233,367</b>	<b>\$78,145</b>
<b>RECREATION</b>			
RECREATION DEPT.	\$363,369	\$372,301	\$8,932
JOHN A. RYAN SKATING ARENA	\$459,967	\$467,695	\$7,728
<b>TOTAL RECREATION</b>	<b>\$823,336</b>	<b>\$839,996</b>	<b>\$16,660</b>
<b>EDUCATION</b>	<b>\$50,441,424</b>	<b>\$51,937,315</b>	<b>\$1,495,891</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$94,092,795</b>	<b>\$96,648,386</b>	<b>\$2,555,591</b>



TOWN OF WATERTOWN  
 FY 2021 EXPENDITURE BUDGET & COMPARISON

	FY 2020 REVISED BUDGET	FY 2021 PROPOSED BUDGET	BUDGET CHANGE INCR./((DECR.))
STATE & COUNTY CHARGES	\$2,717,478	\$2,816,632	\$99,154
INSURANCE & EMPLOY. BENEFITS	\$16,077,026	\$16,996,300	\$919,274
PENSION & OPEB COSTS			
PENSION	\$8,180,613	\$14,588,179	\$6,407,566
UNFUNDED PENSION LIABILITY PAYDOWN	\$5,000,000	\$0	(\$5,000,000)
OTHER POST EMPLOYMENT BENEFITS (OPEB)	\$8,016,203	\$2,379,017	(\$5,637,186)
<b>TOTAL PENSION &amp; OPEB COSTS</b>	<b>\$21,196,816</b>	<b>\$16,967,196</b>	<b>(\$4,229,620)</b>
DEBT AND INTEREST			
PERMANENT DEBT/INTEREST	\$6,004,914	\$4,666,687	(\$1,338,227)
ESCO - PERMANENT DEBT/INTEREST	\$515,688	\$508,388	(\$7,300)
THREE ELEM. SCHOOL - PERMENENT DEBT/INTEREST	\$270,778	\$258,000	(\$12,778)
THREE ELEM. SCHOOL - AUTH./UNISSUED & PLANNED	\$710,415	\$6,215,376	\$5,504,961
STREET & SIDEWALK - AUTH./UNISSUED & PLANNED	\$1,139,605	\$2,107,125	\$967,520
OTHER DEBT - AUTHORIZED/UNISSUED & PLANNED	\$1,118,394	\$1,737,242	\$618,848
COST OF CERTIFYING BONDS	\$5,000	\$5,000	\$0
<b>TOTAL DEBT AND INTEREST</b>	<b>\$9,764,794</b>	<b>\$15,497,818</b>	<b>\$5,733,024</b>
CAPITAL PROJECTS			
TOWN CAPITAL PROJECTS	\$734,203	\$440,000	(\$294,203)
SCHOOL CAPITAL PROJECTS	\$662,500	\$255,000	(\$407,500)
STREET AND SIDEWALK IMPROVEMENTS	\$ 1,061,600	\$ 1,114,600	\$53,000
<b>TOTAL CAPITAL PROJECTS</b>	<b>\$2,458,303</b>	<b>\$1,809,600</b>	<b>(\$648,703)</b>
<b>TOTAL EXPENDITURES</b>	<b>\$146,307,212</b>	<b>\$150,735,932</b>	<b>\$4,428,720</b>
OTHER FINANCING USES			
TOWN COUNCIL RESERVE	\$2,719,629	\$1,375,000	(\$1,344,629)
TRANSFER TO ENTERPRISE	\$293,604	\$246,068	(\$47,536)
TRNSF TO CAP PROJ. STABILIZATION FUND	\$500,000	\$0	(\$500,000)
MISCELLANEOUS	\$91,364	\$85,000	(\$6,364)
<b>TOTAL OTHER FINANCING USES</b>	<b>\$3,604,597</b>	<b>\$1,706,068</b>	<b>(\$1,898,529)</b>
<b>TOTAL EXPENDITURES &amp; OTHER FINANCING USES</b>	<b>\$149,911,809</b>	<b>\$152,442,000</b>	<b>\$2,530,191</b>

# REVENUE FORECAST

## ASSUMPTIONS:

Real Estate and Personal Property taxes are increased 2.5% per year. New growth is projected to be \$3,300,000 in FY 2022, \$3,500,000 in FY 2023, and \$3,500,000 in FY 2024. Funding for the Optional Tax Exemption for homeowners at 100% over the statutory level is included in the overlay adjustment.

State Aid is based upon a 20% decrease in the FY 2020 amount. In subsequent years, State Aid is level funded at the projected FY 2021 amount.

The majority of Local Receipts are projected to remain constant or increase 2.5% annually. Inspection Fees remain at \$2,200,000 and Investment Income is projected at \$500,000 annually through FY 2024.

Motor Vehicle Excise is reduced by \$435,000 in FY 2021, and is projected to increase \$125,000 in FY 2022 & FY 2023 and \$185,000 in FY 2024 to a level of \$4,350,000 annually which is the FY 2020 amount. Hotel Excise is reduced by \$175,000 in FY 2021, and is projected to increase \$150,000 annually from FY 2022 through FY 2024.

Other Financing Sources reflect transfers; from the Cemetery Perpetual Care Expendable Trust Fund and the Sale of Lots Fund to partially offset the Department of Public Works Cemetery Budget; from the Water and Sewer Enterprise Funds to cover applicable indirect costs; and from the Parking Meter Fund to partially offset the Parking Lots and Meters Budget.

Utilization of Free Cash is \$3,250,000 in FY 2021. Utilization of Free Cash is recommended at a level of \$2,000,000 annually through FY 2024 which includes \$250,000 annually for the Special Education Stabilization Fund.

Transfer from the Capital Projects Stabilization Fund is projected at \$500,000 annually through FY 2024, which represents the current balance of the Fund.

Transfer from the ESCO Capital Project Stabilization Fund includes projected funds from departmental energy savings, rebates and grants.

## REVENUE FORECAST

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
<b>TAXES:</b>					
Prior Year Adjusted Levy Limit	\$ 109,523,765	\$ 117,181,127	\$ 123,210,655	\$ 129,590,921	\$ 136,330,694
Add 2.5%	\$ 2,738,094	\$ 2,929,528	\$ 3,080,266	\$ 3,239,773	\$ 3,408,267
New Growth	\$ 4,919,268	\$ 3,100,000	\$ 3,300,000	\$ 3,500,000	\$ 3,500,000
Adjusted Levy Limit	\$ 117,181,127	\$ 123,210,655	\$ 129,590,921	\$ 136,330,694	\$ 143,238,961
Overlay	\$ (1,075,000)	\$ (1,000,000)	\$ (1,000,000)	\$ (1,100,000)	\$ (1,000,000)
<b>NET LEVY LIMIT</b>	<b>\$ 116,106,127</b>	<b>\$ 122,210,655</b>	<b>\$ 128,590,921</b>	<b>\$ 135,230,694</b>	<b>\$ 142,238,961</b>
<b>STATE AID:</b>					
Cherry Sheet Receipts	\$ 13,205,612	\$ 10,565,000	\$ 10,565,000	\$ 10,565,000	\$ 10,565,000
<b>TOTAL STATE AID</b>	<b>\$ 13,205,612</b>	<b>\$ 10,565,000</b>	<b>\$ 10,565,000</b>	<b>\$ 10,565,000</b>	<b>\$ 10,565,000</b>
<b>LOCAL RECEIPTS:</b>					
Motor Vehicle Excise	\$ 4,350,000	\$ 3,915,000	\$ 4,040,000	\$ 4,165,000	\$ 4,350,000
Meals Excise	\$ 550,000	\$ 412,500	\$ 500,000	\$ 512,500	\$ 525,313
Hotel Excise	\$ 700,000	\$ 525,000	\$ 675,000	\$ 825,000	\$ 975,000
Penalties & Interest	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
PILOT	\$ 977,236	\$ 1,024,699	\$ 1,053,400	\$ 1,082,945	\$ 1,113,361
Commercial Trash	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Fees	\$ 4,100,000	\$ 3,850,000	\$ 3,850,000	\$ 3,850,000	\$ 3,850,000
Rentals	\$ 129,358	\$ 128,841	\$ 178,312	\$ 227,769	\$ 227,215
DR-Cemetery	\$ 95,000	\$ 95,000	\$ 95,000	\$ 95,000	\$ 95,000
DR-Recreation	\$ 420,000	\$ 420,000	\$ 420,000	\$ 420,000	\$ 420,000
Licenses & Permits	\$ 192,000	\$ 192,000	\$ 192,000	\$ 192,000	\$ 192,000
Fines & Forfeits	\$ 705,000	\$ 610,000	\$ 610,000	\$ 610,000	\$ 610,000
Investment Income	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Sale of Town Property	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Belmont Reimbursement	\$ 73,090	\$ 74,595	\$ 76,460	\$ 78,371	\$ 80,331
Grant/Employee Reimbursements	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Medicaid Reimbursements	\$ 320,000	\$ -	\$ -	\$ -	\$ -
<b>TOTAL LOCAL RECEIPTS</b>	<b>\$ 13,406,684</b>	<b>\$ 12,042,635</b>	<b>\$ 12,485,172</b>	<b>\$ 12,853,585</b>	<b>\$ 13,233,220</b>
<b>OTHER FINANCING SOURCES:</b>					
Transfer from Sale of Lots Fund	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Transfer from Parking Meter Fund	\$ 350,000	\$ 250,000	\$ 350,000	\$ 350,000	\$ 350,000
Transfer from Cemetery Perpetual Care Fund	\$ 15,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Transfer from Capital Projects Stabilization Fund	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Transfer from Collective Bargaining Stabilization Fd	\$ 621,500				
Transfer from ESCO Capital Project Stab. Fd.	\$ 515,688	\$ 508,388	\$ 505,938	\$ 500,938	\$ 494,438
Transfer from Water Fund	\$ 1,631,808	\$ 1,588,520	\$ 1,628,233	\$ 1,668,939	\$ 1,710,662
Transfer from Sewer Fund	\$ 1,534,390	\$ 1,491,802	\$ 1,529,097	\$ 1,567,324	\$ 1,606,508
Utilization of Free Cash	\$ 2,000,000	\$ 3,250,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$ 7,193,386</b>	<b>\$ 7,623,710</b>	<b>\$ 6,548,268</b>	<b>\$ 6,622,201</b>	<b>\$ 6,696,608</b>
<b>TOTAL REVENUES</b>	<b>\$ 149,911,809</b>	<b>\$ 152,442,000</b>	<b>\$ 158,189,361</b>	<b>\$ 165,271,480</b>	<b>\$ 172,733,789</b>

**DETAIL UTILIZATION OF FREE CASH & OVERLAY SURPLUS**

	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>	<u>FY 2024</u>
UTILIZATION OF FREE CASH - ANNUAL	\$ 2,000,000	\$ 2,000,000	\$ 3,250,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000
UTILIZATION OF FREE CASH - SPED STABILIZATION				\$ 250,000	\$ 250,000	\$ 250,000
UTIL. OF OVERLAY SURPLUS - 3 ELEMENTARY SCHOOL PROJ.	\$ 500,000					
<b>TOTAL:</b>	<b>\$ 2,500,000</b>	<b>\$ 2,000,000</b>	<b>\$ 3,250,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>

# EXPENDITURE FORECAST

## ASSUMPTIONS:

Departmental expenditures are projected to increase 2.5% annually from FY 2022 through FY 2024.

The Education appropriation is projected to increase 3.50% annually from FY 2022 through FY 2024.

Snow and Ice Removal is projected at \$1,500,000 through FY 2024.

The Waste Disposal appropriation is projected to increase 5% annually from FY 2022 through FY 2024. Funding of a new Service Agreement with Wheelabrator North Andover beginning in FY 2021 has been included.

State Assessments, exclusive of the MBTA Assessment, are projected to increase 2.5% annually. The MBTA Assessment is projected to increase 2.75% annually.

Health Insurance costs, included within Insurance & Employee Benefits, are projected to increase 7.5% annually.

The Watertown Contributory Retirement Board Funding Schedule approved by the Public Employee Retirement Administration Commission has the Retirement System fully funded on July 1, 2019. Pension costs are projected to increase \$1,407,566 in FY 2021, decrease \$13,579,903 in FY 2022, increase \$10,061 in FY 2023, and decrease \$251,393 in FY 2024.

A long-range financial plan for the pay down of the Unfunded Other Post-Employment Benefits (OPEB) Liability has been created beginning in FY 2020 through FY 2029. Funding of the OPEB Liability is projected at \$2,379,017 in FY 2021, \$13,677,996 in FY 2022, \$9,598,528 in FY 2023, and \$7,042,271 in FY 2024.

Funding of the Three Elementary Schools Project is projected at \$6,473,376 in FY 2021, \$8,754,300 in FY 2022, \$12,823,707 in FY 2023, and \$15,631,357 in FY 2024.

Debt figures are from current and projected future debt as listed in the FY 2021-2025 CIP / Debt Projection Table of the Capital Improvement Program. The level of projected debt may change pending decisions on various projects that are listed within the Proposed FY 2021-2025 Capital Improvement Program. Street and Sidewalk Improvements are projected to increase 5% annually.

Transfer to the Special Education Stabilization Fund is projected at \$250,000 annually through FY 2024.



## EXPENDITURE FORECAST

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
<b>DEPARTMENTAL EXPENDITURES:</b>					
General Government	\$ 6,172,157	\$ 6,716,547	\$ 6,884,461	\$ 7,056,572	\$ 7,232,986
Public Safety	\$ 21,638,329	\$ 21,649,625	\$ 22,190,866	\$ 22,745,637	\$ 23,314,278
Public Works	\$ 5,768,873	\$ 5,871,584	\$ 6,018,374	\$ 6,168,833	\$ 6,323,054
Snow & Ice Removal	\$ 1,415,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
Waste Disposal	\$ 3,187,237	\$ 3,388,265	\$ 3,557,678	\$ 3,735,562	\$ 3,922,340
Health & Human Services	\$ 1,491,217	\$ 1,511,687	\$ 1,549,479	\$ 1,588,216	\$ 1,627,922
Library	\$ 3,155,222	\$ 3,233,367	\$ 3,314,201	\$ 3,397,056	\$ 3,481,983
Recreation	\$ 823,336	\$ 839,996	\$ 860,996	\$ 882,521	\$ 904,584
Education	\$ 50,441,424	\$ 51,937,315	\$ 53,755,121	\$ 55,636,550	\$ 57,583,830
<b>TOTALS</b>	\$ 94,092,795	\$ 96,648,386	\$ 99,631,176	\$ 102,710,947	\$ 105,890,977
<b>STATE ASSESSMENTS</b>	\$ 2,717,478	\$ 2,816,632	\$ 2,875,427	\$ 2,953,467	\$ 3,033,629
<b>PENSION &amp; OPEB COSTS:</b>					
Pension	\$ 8,180,613	\$ 14,588,179	\$ 1,008,276	\$ 1,018,337	\$ 766,944
Unfunded Pension Liability Paydown	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -
OPEB	\$ 8,016,203	\$ 2,379,017	\$ 13,677,996	\$ 9,598,528	\$ 7,042,271
<b>TOTALS</b>	\$ 21,196,816	\$ 16,967,196	\$ 14,686,272	\$ 10,616,865	\$ 7,809,215
<b>INSURANCE &amp; EMPLOYEE BENEFITS</b>	\$ 16,077,026	\$ 16,996,300	\$ 18,195,153	\$ 19,482,501	\$ 20,864,942
<b>DEBT AND INTEREST:</b>					
Permanent Debt/Interest	\$ 6,004,914	\$ 4,666,687	\$ 3,932,375	\$ 3,164,587	\$ 2,955,206
ESCO - Permanent Debt/Interest	\$ 515,688	\$ 508,388	\$ 505,938	\$ 500,938	\$ 494,438
Three Elem. School Proj. - Permanent Debt/Interest	\$ 270,778	\$ 258,000	\$ 247,250	\$ 236,500	\$ 225,750
Three Elem. School Proj. - Auth/Unissued & Planned	\$ 710,415	\$ 6,215,376	\$ 8,507,050	\$ 12,587,207	\$ 15,405,607
Street & Sidewalk - Auth/Unissued & Planned	\$ 1,139,605	\$ 2,107,125	\$ 3,085,700	\$ 3,952,075	\$ 4,855,950
Other Debt - Authorized/Unissued & Planned	\$ 1,118,394	\$ 1,737,242	\$ 3,228,288	\$ 4,827,086	\$ 5,809,198
Cost of Certifying Bonds	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
<b>TOTALS</b>	\$ 9,764,794	\$ 15,497,818	\$ 19,511,601	\$ 25,273,393	\$ 29,751,149
<b>CAPITAL PROJECTS:</b>					
Town Capital Projects	\$ 734,203	\$ 440,000	\$ 440,000	\$ 440,000	\$ 440,000
School Capital Projects	\$ 662,500	\$ 255,000	\$ 291,000	\$ 300,000	\$ 235,000
Street & Sidewalk Improvements	\$ 1,061,600	\$ 1,114,600	\$ 1,170,360	\$ 1,228,880	\$ 1,228,880
<b>TOTALS</b>	\$ 2,458,303	\$ 1,809,600	\$ 1,901,360	\$ 1,968,880	\$ 1,903,880
<b>TOTAL EXPENDITURES</b>	\$ 146,307,212	\$ 150,735,932	\$ 156,800,989	\$ 163,006,053	\$ 169,253,792
<b>OTHER FINANCING USES &amp; MISC:</b>					
Town Council Reserve	\$ 2,719,629	\$ 1,375,000	\$ 1,625,000	\$ 1,875,000	\$ 2,125,000
Transfers to Enterprise Funds	\$ 293,604	\$ 246,068	\$ 253,450	\$ 261,054	\$ 268,885
Transfer to Cap. Project Stabilization Fund	\$ 500,000	\$ -	\$ -	\$ -	\$ -
Transfer to SPED Stabilization Fund	\$ -	\$ -	\$ 250,000	\$ 250,000	\$ 250,000
Miscellaneous	\$ 91,364	\$ 85,000	\$ 85,000	\$ 85,000	\$ 85,000
<b>TOTAL OTHER FINANCING USES</b>	\$ 3,604,597	\$ 1,706,068	\$ 2,213,450	\$ 2,471,054	\$ 2,728,885
<b>TOTAL EXP. &amp; OTH. FIN. USES</b>	\$ 149,911,809	\$ 152,442,000	\$ 159,014,439	\$ 165,477,107	\$ 171,982,677
<b>TOTAL REVENUES</b>	\$ 149,911,809	\$ 152,442,000	\$ 158,189,361	\$ 165,271,480	\$ 172,733,789
<b>SURPLUS/(DEFICIT)</b>	\$ 0	\$ 0	\$ (825,078)	\$ (205,627)	\$ 751,112
<b>PRIOR YEAR BALANCE BUDGET ASSUMPTION</b>	\$	\$ (0)	\$ (0)	\$ 825,078	\$ 205,627
<b>REMAINING SURPLUS/(DEFICIT)</b>	\$ 0	\$ 0	\$ (825,078)	\$ 619,451	\$ 956,739

**TOWN OF WATERTOWN  
HISTORICAL BUDGET SUMMARY  
FY 2014 TO FY 2021**

	<b>FINAL FY 2014 BUDGET</b>	<b>FINAL FY 2015 BUDGET</b>	<b>FINAL FY 2016 BUDGET</b>	<b>FINAL FY 2017 BUDGET</b>	<b>FINAL FY 2018 BUDGET</b>	<b>FINAL FY 2019 BUDGET</b>	<b>CURRENT FY 2020 BUDGET</b>	<b>PROPOSED FY 2021 BUDGET</b>
<b>REVENUE:</b>								
TAXES	\$ 81,642,981	\$ 85,765,298	\$ 90,000,507	\$ 94,833,185	\$ 100,290,991	\$ 108,548,765	\$ 116,106,127	\$ 122,210,655
STATE AID	\$ 10,834,771	\$ 11,435,127	\$ 11,698,728	\$ 12,110,620	\$ 12,738,266	\$ 12,321,277	\$ 13,205,612	\$ 10,565,000
LOCAL RECEIPTS	\$ 8,967,523	\$ 9,335,470	\$ 10,310,240	\$ 11,963,014	\$ 12,435,607	\$ 12,828,643	\$ 13,406,684	\$ 12,042,635
OTHER FINANCING SOURCES	\$ 6,761,096	\$ 7,453,827	\$ 10,446,953	\$ 8,639,097	\$ 7,089,556	\$ 8,525,380	\$ 7,193,386	\$ 7,623,710
<b>TOTAL REVENUE</b>	<b>\$ 108,206,371</b>	<b>\$ 113,989,722</b>	<b>\$ 122,456,428</b>	<b>\$ 127,545,916</b>	<b>\$ 132,554,420</b>	<b>\$ 142,224,065</b>	<b>\$ 149,911,809</b>	<b>\$ 152,442,000</b>
<b>EXPENDITURES:</b>								
SCHOOL APPROP.	\$ 36,675,000	\$ 39,232,000	\$ 41,452,000	\$ 43,577,000	\$ 45,551,858	\$ 48,039,451	\$ 50,441,424	\$ 51,937,315
TOWN DEPTS. APPROP.	\$ 27,853,938	\$ 29,370,241	\$ 35,335,251	\$ 33,236,580	\$ 35,072,051	\$ 37,711,983	\$ 39,049,134	\$ 39,822,806
WASTE DISPOSAL	\$ 2,849,740	\$ 2,958,335	\$ 2,967,835	\$ 3,062,052	\$ 3,013,658	\$ 3,099,162	\$ 3,187,237	\$ 3,388,265
SNOW & ICE	\$ 1,656,265	\$ 2,206,518	\$ 1,031,000	\$ 1,902,277	\$ 1,874,736	\$ 1,564,810	\$ 1,415,000	\$ 1,500,000
STATE CHARGES	\$ 2,253,730	\$ 2,435,346	\$ 2,448,681	\$ 2,515,878	\$ 2,650,379	\$ 2,613,656	\$ 2,717,478	\$ 2,816,632
PENSION COSTS	\$ 10,669,126	\$ 12,309,391	\$ 13,851,481	\$ 15,401,884	\$ 16,939,961	\$ 18,485,572	\$ 21,196,816	\$ 16,967,196
INS. & EMPLOY. BENEFITS	\$ 13,881,480	\$ 13,362,515	\$ 14,674,077	\$ 14,605,960	\$ 14,771,601	\$ 15,254,735	\$ 16,077,026	\$ 16,996,300
DEBT & INTEREST	\$ 7,010,989	\$ 6,830,178	\$ 7,498,434	\$ 7,413,262	\$ 8,464,158	\$ 6,175,796	\$ 9,764,794	\$ 15,497,818
CAP.PROJ. & OFU	\$ 5,356,103	\$ 5,285,198	\$ 3,197,669	\$ 5,831,023	\$ 4,216,018	\$ 9,278,900	\$ 6,062,900	\$ 3,515,668
<b>TOTAL EXPENDITURES</b>	<b>\$ 108,206,371</b>	<b>\$ 113,989,722</b>	<b>\$ 122,456,428</b>	<b>\$ 127,545,916</b>	<b>\$ 132,554,420</b>	<b>\$ 142,224,065</b>	<b>\$ 149,911,809</b>	<b>\$ 152,442,000</b>

<b>WATERTOWN'S GENERAL FUND HISTORICAL BUDGET ANALYSIS (June 8, 2020)</b>	<b>FY 2015 REVISED BUDGET</b>	<b>FY 2016 REVISED BUDGET</b>	<b>FY 2017 REVISED BUDGET</b>	<b>FY 2018 REVISED BUDGET</b>	<b>FY 2019 REVISED BUDGET</b>	<b>FY 2020 REVISED BUDGET</b>	<b>FY 2021 PROPOSED BUDGET</b>	<b>BUDGET INC / DEC FY15 - FY21</b>
<b>GENERAL GOVERNMENT</b>	\$ 4,598,113	\$ 4,785,192	\$ 5,085,180	\$ 5,417,755	\$ 5,742,162	\$ 6,172,157	\$ 6,716,547	\$ 2,118,434
Town Council Reserve	\$ 595	\$ -	\$ 575	\$ 23,073	\$ 707,476	\$ 2,719,629	\$ 1,375,000	\$ 1,374,405
<b>STATE ASSESSMENTS</b>	\$ 2,435,346	\$ 2,448,681	\$ 2,515,878	\$ 2,650,379	\$ 2,613,656	\$ 2,717,478	\$ 2,816,632	\$ 381,286
<b>PENSION &amp; OPEB COSTS</b>	\$ 12,309,391	\$ 13,851,481	\$ 15,401,884	\$ 16,939,961	\$ 18,485,572	\$ 21,196,816	\$ 16,967,196	\$ 4,657,805
<b>INS. &amp; EMPLOYEE BENEFITS</b>	\$ 13,362,515	\$ 14,674,077	\$ 14,605,960	\$ 14,771,601	\$ 15,254,735	\$ 16,077,026	\$ 16,996,300	\$ 3,633,785
<b>CAPITAL PROJECTS</b>								
Town Capital Projects	\$ 1,126,753	\$ 1,559,341	\$ 2,404,558	\$ 1,621,458	\$ 5,039,059	\$ 1,795,803	\$ 1,554,600	\$ 427,847
School Capital Projects	\$ 459,500	\$ 460,500	\$ 461,600	\$ 667,296	\$ 720,000	\$ 662,500	\$ 255,000	\$ (204,500)
<b>DEBT AND INTEREST</b>	\$ 6,830,178	\$ 7,498,434	\$ 7,413,262	\$ 8,464,158	\$ 6,175,796	\$ 9,764,794	\$ 15,497,818	\$ 8,667,640
<b>PUBLIC SAFETY</b>								
Police	\$ 8,244,601	\$ 9,172,712	\$ 8,923,988	\$ 9,101,331	\$ 9,876,341	\$ 10,238,701	\$ 10,308,183	\$ 2,063,582
Fire	\$ 7,640,563	\$ 12,103,610	\$ 9,656,920	\$ 10,182,953	\$ 10,592,349	\$ 11,259,758	\$ 11,285,841	\$ 3,645,278
Emergency Management	\$ 30,426	\$ 47,100	\$ 47,100	\$ 47,100	\$ 54,670	\$ 139,870	\$ 55,601	\$ 25,175
<b>PUBLIC WORKS</b>	\$ 6,924,620	\$ 5,962,908	\$ 6,855,241	\$ 7,156,071	\$ 7,059,075	\$ 7,183,873	\$ 7,371,584	\$ 446,964
<b>WASTE DISPOSAL</b>	\$ 2,958,335	\$ 2,967,835	\$ 3,062,052	\$ 3,013,658	\$ 3,099,162	\$ 3,187,237	\$ 3,388,265	\$ 429,930
<b>HUMAN SERVICES</b>								
Health	\$ 507,237	\$ 588,217	\$ 661,535	\$ 773,472	\$ 787,837	\$ 793,611	\$ 796,329	\$ 289,092
Council On Aging	\$ 253,125	\$ 244,602	\$ 258,311	\$ 319,202	\$ 365,212	\$ 379,348	\$ 395,269	\$ 142,144
Veterans	\$ 223,998	\$ 244,269	\$ 282,149	\$ 289,150	\$ 312,133	\$ 318,258	\$ 320,089	\$ 96,091
<b>LIBRARY</b>	\$ 2,560,610	\$ 2,615,575	\$ 2,719,766	\$ 2,910,222	\$ 3,015,639	\$ 3,155,222	\$ 3,233,367	\$ 672,757
<b>RECREATION</b>								
Recreation	\$ 268,847	\$ 260,111	\$ 277,343	\$ 351,437	\$ 356,746	\$ 363,369	\$ 372,301	\$ 103,454
Municipal Skating Rink	\$ 324,024	\$ 341,955	\$ 370,749	\$ 398,094	\$ 407,153	\$ 459,967	\$ 467,695	\$ 143,671
<b>OTHER FINANCING USES</b>	\$ 3,698,945	\$ 1,177,828	\$ 2,964,865	\$ 1,904,191	\$ 3,519,841	\$ 884,968	\$ 331,068	\$ (3,367,877)
<b>EDUCATION</b>	\$ 39,232,000	\$ 41,452,000	\$ 43,577,000	\$ 45,551,858	\$ 48,039,451	\$ 50,441,424	\$ 51,937,315	\$ 12,705,315
<b>TOTALS</b>	\$ 113,989,722	\$ 122,456,428	\$ 127,545,916	\$ 132,554,420	\$ 142,224,065	\$ 149,911,809	\$ 152,442,000	\$ 38,452,278

# TOWN OF WATERTOWN

## FISCAL YEAR

### 2020

## TOP TEN TAXPAYERS

<u>OWNER NAME</u>	<u>LOCATION</u>	<u>NATURE OF BUSINESS</u>	<u>FY20 ASSESSED VALUE</u>	<u>FY20 TAXES</u>	<u>PERCENT OF LEVY</u>	
ATHENA ARSENAL LLC	311 ARSENAL ST	OFFICE PARK	\$242,740,200	\$5,455,380	4.66%	
ARSENAL YARDS HOLDING LLC	485-617 ARSENAL ST	LIFESTYLE CENTER	\$142,883,000	\$3,155,067	2.69%	*
COLUMBIA MA ARSENAL OFF. PROP. LLC	490 ARSENAL WAY	LAB/OFFICE	\$103,990,000	\$2,342,895	2.00%	
PERKINS SCHOOL FOR THE BLIND	135-175 N. BEACON ST	PRIVATE SCHOOL	\$72,213,800	\$1,590,689	1.36%	*
ARE-480 ARSENAL STREET LLC	480 ARSENAL WAY	LAB/OFFICE	\$63,335,000	\$1,426,938	1.22%	
WATERTOWN GABLES LLC	204 ARSENAL ST	LUXURY APTS	\$111,575,000	\$1,425,105	1.22%	
WATERTOWN MALL ASSOC	550 ARSENAL ST	MALL	\$59,479,200	\$1,339,886	1.14%	
DAWN COLOCATION SERVICES LLC	486 ARSENAL WAY	DATA CENTER	\$58,751,300	\$1,323,667	1.13%	
GUGV UNION MARKET WATERTOWN	56 60 IRVING ST	LUXURY APTS	\$106,018,700	\$1,313,437	1.12%	
BP WATERTOWN HOTEL, LLC.	570 ARSENAL ST	HOTEL	\$45,000,000	\$1,013,850	0.87%	
			\$1,005,986,200	\$20,386,913	17.40%	**

\* Multiple Parcels

\*\* FY18 Top Ten = 14.15% of levy

\*\* FY19 Top Ten = 16.07% of levy

**ASSESSMENTS**

FISCAL YEAR	REAL PROPERTY	PERSONAL PROPERTY	TOTAL
2020	\$ 8,914,062,858	\$ 184,541,650	\$ 9,098,604,508
2019	\$ 7,848,747,667	\$ 150,173,981	\$ 7,998,921,648
2018	\$ 7,045,957,217	\$ 147,885,716	\$ 7,193,842,933
2017	\$ 6,472,965,423	\$ 142,159,267	\$ 6,615,124,690
2016	\$ 6,158,116,723	\$ 114,419,976	\$ 6,272,536,699
2015	\$ 5,343,085,683	\$ 101,086,640	\$ 5,444,172,323
2014	\$ 5,068,133,583	\$ 98,941,639	\$ 5,167,075,222
2013	\$ 4,947,870,086	\$ 104,315,410	\$ 5,052,185,496
2012	\$ 4,826,569,822	\$ 105,107,153	\$ 4,931,676,975
2011	\$ 4,793,182,991	\$ 100,159,884	\$ 4,893,342,875
2010	\$ 4,872,924,925	\$ 95,697,085	\$ 4,968,622,010
2009	\$ 5,152,879,364	\$ 92,411,840	\$ 5,245,291,204
2008	\$ 5,324,931,978	\$ 91,163,388	\$ 5,416,095,366
2007	\$ 5,598,791,375	\$ 87,345,485	\$ 5,686,136,860
2006	\$ 5,033,821,193	\$ 90,242,698	\$ 5,124,063,891
2005	\$ 4,867,203,522	\$ 87,598,421	\$ 4,954,801,943
2004	\$ 4,648,172,282	\$ 131,431,402	\$ 4,779,603,684
2003	\$ 3,627,222,966	\$ 80,243,343	\$ 3,707,466,309
2002	\$ 3,424,740,768	\$ 67,596,700	\$ 3,492,337,468
2001	\$ 3,155,936,712	\$ 54,626,761	\$ 3,210,563,473
2000	\$ 2,674,006,975	\$ 39,949,060	\$ 2,713,956,035

**TAX RATES**

FISCAL YEAR	COMMERCIAL/ INDUSTRIAL	RESIDENTIAL
2020	\$22.53	\$12.14
2019	\$23.95	\$12.88
2018	\$24.63	\$13.47
2017	\$25.32	\$13.89
2016	\$25.40	\$13.68
2015	\$27.87	\$15.03
2014	\$27.96	\$14.96
2013	\$27.15	\$14.68
2012	\$26.64	\$14.40
2011	\$25.87	\$13.92
2010	\$24.58	\$13.31
2009	\$22.54	\$12.24
2008	\$21.01	\$11.39
2007	\$19.15	\$10.45
2006	\$20.35	\$11.17
2005	\$20.09	\$10.91
2004	\$19.90	\$10.35
2003	\$22.68	\$12.65
2002	\$22.66	\$12.51
2001	\$23.06	\$11.93
2000	\$24.93	\$13.39

Source: Watertown Assessors Office



BONDED DEBT SCHEDULE - FY2021

1	A	B	C	D	E	H	I	J	K	L	M	N	O	P	Q
2	Date	Amount		Rate		PRIN	INTEREST	PRIN	INTEREST	PRIN	INTEREST	PRIN	INTEREST	PRIN	INTEREST
3	GENERAL FUND DEBT														
4	Nov 06	700,000	Library Construction	3.80	14	55,000	1,100								
5		650,000	Fire Equipment	3.80	14	45,000	900								
6	Jul 08	10,000,000	Police Building	4.19	20	500,000	186,500	500,000	165,938	500,000	145,000	500,000	123,750	500,000	102,188
7	Feb 10	4,221,000	Police Building	3.31	20	210,000	77,963	210,000	71,138	210,000	63,788	210,000	56,438	210,000	49,088
8		881,000	Equipment	3.31	15	35,000	6,125	35,000	4,988	35,000	3,763	35,000	2,538	35,000	1,313
9		350,000	Library Construction	3.31	14	25,000	3,438	25,000	2,625	25,000	1,750	25,000	875		
10	Jun 12	1,069,000	Equipment	1.80	15	45,000	5,788	45,000	4,213	25,000	3,313	25,000	2,781	25,000	2,250
11		1,500,000	Athletic Field Renov	1.80	15	100,000	18,750	100,000	15,250	100,000	13,250	100,000	11,125	100,000	9,000
12		525,000	School Improvement	1.80	10	50,000	2,750	50,000	1,000						
13	Nov 13	6,000,000	ESCO	2.87	20	265,000	125,938	275,000	117,988	280,000	112,488	285,000	105,488	295,000	97,650
14	May 14	1,088,000	Victory Field	2.00	13	85,000	20,225	85,000	15,975	85,000	11,725	80,000	7,600	80,000	4,600
15		1,350,000	ESCO	2.00	15	90,000	27,450	90,000	22,950	90,000	18,450	90,000	13,950	90,000	10,575
16		207,000	School Improvement	2.00	15	15,000	3,775	15,000	3,025	15,000	2,275	15,000	1,525	10,000	1,025
17		370,000	Casey Park	2.00	15	25,000	7,475	25,000	6,225	25,000	4,975	25,000	3,725	25,000	2,788
18	May 14	8,733,000	Refunding 03,04 Bonds	2.00	11	680,000	135,750	680,000	101,750	680,000	67,750	680,000	33,750	670,000	8,375
19	April 16	1,206,400	Various Equip & Vehicles	1.12	9	60,000	6,600	55,000	5,400	45,000	3,750	40,000	2,400	40,000	1,200
20		913,600	Various Municipal Buildings	1.12	9	100,000	14,000	100,000	12,000	100,000	9,000	100,000	6,000	100,000	3,000
21		3,400,000	Street & Sidewalk	1.12	4										
22	Jan 18	1,793,000	Various Equip & Vehicles	2.02	14	215,000	52,900	195,000	44,300	195,000	36,500	135,000	28,700	120,000	23,300
23		1,327,200	Various Municipal Buildings	2.02	14	135,000	40,500	135,000	35,100	90,000	29,700	75,000	26,100	75,000	23,100
24		4,034,800	Street & Sidewalk	2.02	9	1,005,000	80,400	585,000	40,200	85,000	16,800	85,000	13,400	85,000	10,000
25	Jun 19	1,325,500	School Improvement	1.53		240,000	54,000	240,000	42,000	240,000	30,000	240,000	18,000	25,000	6,000
26		837,500	Street & Sidewalk	1.53		170,000	33,250	165,000	24,750	165,000	16,500	165,000	8,250		
27		908,000	Filippello Park Improvements	1.53		90,000	40,500	90,000	36,000	90,000	31,500	90,000	27,000	90,000	22,500
28		1,403,500	DPW Equipment	1.53		175,000	60,500	150,000	51,750	150,000	44,250	140,000	36,750	125,000	29,750
29		40,000	Police Equipment	1.53		10,000	1,500	10,000	1,000	5,000	500	5,000	250		
30															
31		54,833,500	SUBTOTAL GF Debt			4,425,000	1,008,075	3,860,000	825,563	3,235,000	667,025	3,145,000	530,394	2,700,000	407,700
32			SUBTOTAL GF Debt			5,433,075		4,685,563		3,902,025		3,675,394		3,107,700	
33															
34			ENTERPRISE FUND DEBT												
35	Apr 10	1,736,360	MWRA Water Bond	0.00	10										
36	Jun 13	1,500,000	MWRA Water Bond	0.00	10	150,000		150,000		150,000					
37	May 14	1,350,000	Refunding 03,04 Bonds	2.00	10	135,000	23,625	135,000	16,875	135,000	10,125	135,000	3,375		
38	Aug 15	500,000	MWRA Water Bond	0.00	10	50,000		50,000		50,000		50,000		50,000	
39	Nov 15	291,500	MWRA Sewer Bond	0.00	5	58,300									
40	April 16	140,000	Water Box Truck	1.12	9	15,000	2,100	15,000	1,800	15,000	1,350	15,000	900	15,000	450
41	Nov 16	302,500	MWRA Sewer Bond	0.00	5	60,500		60,500							
42	Nov 16	500,000	MWRA Water Bond	0.00	10	50,000		50,000		50,000		50,000		50,000	
43	Jan 18	565,550	Sewer Various Equip & Veh	2.02	10	65,000	16,800	60,000	14,200	60,000	11,800	50,000	9,400	50,000	7,400
44		164,450	Water Backhoe	2.02	10	15,000	4,800	15,000	4,200	15,000	3,600	15,000	3,000	15,000	2,400
45	Feb 18	288,200	MWRA Sewer Bond	0.00	5	57,640		57,640		57,640					
46		478,000	MWRA Water Bond	0.00	10	47,800		47,800		47,800		47,800		47,800	
47	Mar 19	262,500	MWRA Sewer Bond	0.00	10	26,250		26,250		26,250		26,250		26,250	
48		500,000	MWRA Water Bond	0.00	10	50,000		50,000		50,000		50,000		50,000	
49	Jun 19	139,000	Sewer Equip	1.53	10	15,000	6,000	15,000	5,250	15,000	4,500	15,000	3,750	15,000	3,000
50		181,500	Water Equip	1.53	10	20,000	8,000	20,000	7,000	20,000	6,000	20,000	5,000	20,000	4,000
51	Dec 19	262,500	MWRA Sewer Bond	0.00	10	26,250		26,250		26,250		26,250		26,250	
52	Feb 20	500,000	MWRA Water Bond	0.00	10	50,000		50,000		50,000		50,000		50,000	
53															
54		9,662,060	SUBTOTAL Enterprise Debt			891,740	61,325	828,440	49,325	767,940	37,375	550,300	25,425	415,300	17,250
55			SUBTOTAL Enterprise Debt			953,065		877,765		805,315		575,725		432,550	
56															
57			TOTAL GF/ Enterprise Debt			5,316,740	1,069,400	4,688,440	874,888	4,002,940	704,400	3,695,300	555,819	3,115,300	424,950
58			TOTAL GF/ Enterprise Debt			6,386,140		5,563,328		4,707,340		4,251,119		3,540,250	
59															
60			RECAP BY FUNCTION												
61			SCHOOL(NON-EXEMPT)			880,000	189,300	880,000	149,200	825,000	109,225	810,000	70,375	590,000	37,438
62			SCHOOL			-	-	-	-	-	-	-	-	-	
63			SCHOOL (TOTAL)			880,000	189,300	880,000	149,200	825,000	109,225	810,000	70,375	590,000	37,438
64			FIRE			200,000	32,913	155,000	26,300	135,000	21,175	95,000	16,419	95,000	13,263
65			LIBRARY			395,000	62,513	340,000	45,300	300,000	29,000	300,000	14,375	265,000	3,313
66			SEWER			376,440	34,613	313,140	27,888	252,640	21,363	185,000	14,838	117,500	10,400
67			WATER			515,300	26,713	515,300	21,438	515,300	16,013	365,300	10,588	297,800	6,850
68			DPW			1,550,000	213,550	1,075,000	149,300	565,000	103,700	530,000	78,400	335,000	54,550
69			RECREATION			300,000	86,950	300,000	73,450	300,000	61,450	295,000	49,450	295,000	38,888
70			POLICE			720,000	265,963	720,000	238,075	715,000	209,288	715,000	180,438	710,000	151,275
71			OTHER			380,000	156,888	390,000	143,938	395,000	133,188	400,000	120,938	410,000	108,975
72		64,495,560	TOTALS			5,316,740	1,069,400	4,688,440	874,888	4,002,940	704,400	3,695,300	555,819	3,115,300	424,950



**BONDED DEBT SCHEDULE - FY2021**

A	B	C	D	E	R	S	T	U	V	W	X	Y	Z	AA
1	Annual Bonded	Purpose	Int	YRS	FY26		FY27		FY28		FY29		FY30	
2	Date	Amount	Rate		PRIN	INTEREST	PRIN	INTEREST	PRIN	INTEREST	PRIN	INTEREST	PRIN	INTEREST
3	<b>GENERAL FUND DEBT</b>													
4	Nov 06	700,000	3.80	14										
5		650,000	3.80	14										
6	Jul 08	10,000,000	4.19	20	500,000	80,000	500,000	57,500	500,000	34,688	500,000	11,563		
7	Feb 10	4,221,000	3.31	20	210,000	41,213	210,000	33,600	210,000	25,200	210,000	16,800	210,000	8,400
8		881,000	3.31	15										
9		350,000	3.31	14										
10	Jun 12	1,069,000	1.80	15	25,000	1,500	25,000	750						
11		1,500,000	1.80	15	100,000	6,000	100,000	3,000						
12		525,000	1.80	10										
13	Nov 13	6,000,000	2.87	20	305,000	88,800	310,000	79,650	320,000	70,350	335,000	59,630	345,000	48,408
14	May 14	1,088,000	2.00	13	80,000	2,800	80,000	800						
15		1,350,000	2.00	15	90,000	8,325	90,000	6,300	90,000	4,050	90,000	1,350		
16		207,000	2.00	15	10,000	775	10,000	550	10,000	300	5,000	75		
17		370,000	2.00	15	25,000	2,163	25,000	1,600	25,000	975	20,000	300		
18	May 14	8,733,000	2.00	11										
19	April 16	1,206,400	1.12	9										
20		913,600	1.12	9										
21		3,400,000	1.12	4										
22	Jan 18	1,793,000	2.02	14	120,000	18,500	115,000	13,700	115,000	9,100	30,000	4,500	30,000	3,300
23		1,327,200	2.02	14	75,000	20,100	75,000	17,100	75,000	14,100	75,000	11,100	75,000	8,100
24		4,034,800	2.02	9	85,000	6,600	80,000	3,200						
25	Jun 19	1,325,500	1.53		25,000	4,750	25,000	3,500	25,000	2,250	20,000	1,000		
26		837,500	1.53											
27		908,000	1.53		90,000	18,000	90,000	13,500	90,000	9,000	90,000	4,500		
28		1,403,500	1.53		125,000	23,500	120,000	17,250	120,000	11,250	105,000	5,250		
29		40,000	1.53											
30														
31		<b>54,833,500</b>			<b>1,865,000</b>	<b>322,825</b>	<b>1,855,000</b>	<b>252,000</b>	<b>1,580,000</b>	<b>181,263</b>	<b>1,480,000</b>	<b>116,068</b>	<b>660,000</b>	<b>68,208</b>
32					<b>2,187,825</b>		<b>2,107,000</b>		<b>1,761,263</b>		<b>1,596,068</b>		<b>728,208</b>	
33														
34														
35														
36	Apr 10	1,736,360	0.00	10										
37	Jun 13	1,500,000	0.00	10										
38	May 14	1,350,000	2.00	10										
39	Aug 15	500,000	0.00	10	50,000									
40	Nov 15	291,500	0.00	5										
41	Apr 16	140,000	1.12	9										
42	Nov 16	302,500	0.00	5										
43	Nov 16	500,000	0.00	10	50,000		50,000							
44	Jan 18	565,550	2.02	10	45,000	5,400	45,000	3,600	45,000	1,800				
45	Feb 18	164,450	2.02	10	15,000	1,800	15,000	1,200	15,000	600				
46		288,200	0.00	5										
47		478,000	0.00	10	47,800		47,800		47,800					
48	Mar 19	262,500	0.00	10	26,250		26,250		26,250		26,250			
49		500,000	0.00	10	50,000		50,000		50,000		50,000			
50	Jun 19	139,000	1.53	10	15,000	2,250	15,000	1,500	10,000	750	5,000	250		
51		181,500	1.53	10	20,000	3,000	15,000	2,000	15,000	1,250	10,000	500		
52	Dec 19	262,500	0.00	10	26,250		26,250		26,250		26,250		26,250	
53	Feb 20	500,000	0.00	10	50,000		50,000		50,000		50,000		50,000	
54														
55		<b>9,662,060</b>			<b>395,300</b>	<b>12,450</b>	<b>340,300</b>	<b>8,300</b>	<b>285,300</b>	<b>4,400</b>	<b>167,500</b>	<b>750</b>	<b>76,250</b>	<b>-</b>
56					<b>407,750</b>		<b>348,600</b>		<b>289,700</b>		<b>168,250</b>		<b>76,250</b>	
57														
58					<b>2,260,300</b>	<b>335,275</b>	<b>2,195,300</b>	<b>260,300</b>	<b>1,865,300</b>	<b>185,663</b>	<b>1,647,500</b>	<b>116,818</b>	<b>736,250</b>	<b>68,208</b>
59					<b>2,595,575</b>		<b>2,455,600</b>		<b>2,050,963</b>		<b>1,764,318</b>		<b>804,458</b>	
60														
61														
62														
63														
64														
65														
66														
67														
68														
69														
70														
71														
72		<b>64,495,560</b>			<b>2,260,300</b>	<b>335,275</b>	<b>2,195,300</b>	<b>260,300</b>	<b>1,865,300</b>	<b>185,663</b>	<b>1,647,500</b>	<b>116,818</b>	<b>736,250</b>	<b>68,208</b>



BONDED DEBT SCHEDULE - FY2021

A	B	C	D	E	AB	AC	AD	AE	AF	AG	AH	AI	AJ	AK
1 Annual	Bonded	Purpose	Int	YRS	FY31		FY32		FY33		Total		BONDED	LAST
2 Date	Amount		Rate		PRIN	INTEREST	PRIN	INTEREST	PRIN	INTEREST	PRINCIPAL	INTEREST	AMOUNT	PAY
3		<b>GENERAL FUND DEBT</b>	NIC											
4 Nov 06	700,000	Library Construction	3.80	14							110,000	4,400	700,000	21
5	650,000	Fire Equipment	3.80	14							90,000	3,600	650,000	21
6 Jul 08	10,000,000	Police Building	4.19	20							5,000,000	1,113,875	10,000,000	29
7 Feb 10	4,221,000	Police Building	3.31	20							2,310,000	528,413	4,221,000	30
8	881,000	Equipment	3.31	15							210,000	25,988	881,000	25
9	350,000	Library Construction	3.31	14							125,000	12,938	350,000	24
10 Jun 12	1,069,000	Equipment	1.80	15							260,000	28,631	1,069,000	27
11	1,500,000	Athletic Field Renov	1.80	15							800,000	100,125	1,500,000	27
12	525,000	School Improvement	1.80	10							150,000	9,000	525,000	22
13 Nov 13	6,000,000	ESCO	2.87	20	355,000	36,850	365,000	24,958	380,000	12,730	4,375,000	1,114,663	6,000,000	33
14 May 14	1,088,000	Victory Field	2.00	13							660,000	88,000	1,088,000	27
15	1,350,000	ESCO	2.00	15							900,000	145,350	1,350,000	29
16	207,000	School Improvement	2.00	15							120,000	17,850	207,000	29
17	370,000	Casey Park	2.00	15							245,000	38,950	370,000	29
18 May 14	8,733,000	Refunding 03,04 Bonds	2.00	11							4,160,000	519,375	8,733,000	25
19 April 16	1,206,400	Various Equip & Vehicles	1.12	9							455,000	36,700	1,206,400	25
20	913,600	Various Municipal Buildings	1.12	9							600,000	63,000	913,600	25
21	3,400,000	Street & Sidewalk	1.12	4							840,000	42,000	3,400,000	20
22 Jan 18	1,793,000	Various Equip & Vehicles	2.02	14	30,000	2,100	30,000	900			1,545,000	299,300	1,793,000	32
23	1,327,200	Various Municipal Buildings	2.02	14	75,000	5,100	70,000	2,100			1,170,000	278,300	1,327,200	32
24	4,034,800	Street & Sidewalk	2.02	9							3,015,000	291,200	4,034,800	27
25 Jun 19	1,325,500	School Improvement	1.53								1,325,500	225,750	1,325,500	29
26	837,500	Street & Sidewalk	1.53								837,500	123,345	837,500	24
27	908,000	Filippello Park Improvements	1.53								908,000	246,513	908,000	29
28	1,403,500	DPW Equipment	1.53								1,403,500	348,281	1,403,500	29
29	40,000	Police Equipment	1.53								40,000	5,189	40,000	24
30														
31	54,833,500	SUBTOTAL GF Debt			460,000	44,050	465,000	27,958	380,000	12,730	31,654,500	5,710,734	54,833,500	
32		SUBTOTAL GF Debt			504,050		492,958		392,730		37,365,234			
33														
34		<b>ENTERPRISE FUND DEBT</b>												
35 Apr 10	1,736,360	MWRA Water Bond	0.00	10							173,636	0	1,736,360	20
36 Jun 13	1,500,000	MWRA Water Bond	0.00	10							600,000	0	1,500,000	24
37 May 14	1,350,000	Refunding 03,04 Bonds	2.00	10							675,000	84,375	1,350,000	24
38 Aug 15	500,000	MWRA Water Bond	0.00	10							350,000	0	500,000	26
39 Nov 15	291,500	MWRA Sewer Bond	0.00	5							116,600	0	291,500	21
40 April 16	140,000	Water Box Truck	1.12	9							90,000	9,450	140,000	25
41 Nov 16	302,500	MWRA Sewer Bond	0.00	5							181,500	0	302,500	22
42 Nov 16	500,000	MWRA Water Bond	0.00	10							400,000	0	500,000	27
43 Jan 18	565,550	Sewer Various Equip & Veh	2.02	10							485,000	89,800	565,550	28
44	164,450	Water Backhoe	2.02	10							140,000	27,200	164,450	28
45 Feb 18	288,200	MWRA Sewer Bond	0.00	5							230,560	0	288,200	23
46	478,000	MWRA Water Bond	0.00	10							430,200	0	478,000	28
47 Mar 19	262,500	MWRA Sewer Bond	0.00	10							262,500	0	262,500	29
48	500,000	MWRA Water Bond	0.00	10							500,000		500,000	29
49 Jun 19	139,000	Sewer Equip	1.53	10							139,000	33,988	139,000	29
50	181,500	Water Equip	1.53	10							181,500	45,548	181,500	29
51 Dec 19	262,500	MWRA Sewer Bond	0.00	10							262,500	0	262,500	30
52 Feb 20	500,000	MWRA Water Bond	0.00	10							500,000		500,000	30
53														
54	9,662,060	SUBTOTAL Enterprise Debt			-	-	-	-	-	-	5,717,996	290,360	9,662,060	
55		SUBTOTAL Enterprise Debt			-	-	-	-	-	-	6,008,356			
56														
57		TOTAL GF/ Enterprise Debt			460,000	44,050	465,000	27,958	380,000	12,730	37,372,496	6,001,094	64,495,560	
58		TOTAL GF/ Enterprise Debt			504,050		492,958		392,730		43,373,590			
59														
60		<b>RECAP BY FUNCTION</b>												
61		SCHOOL(NON-EXEMPT)			75,000	5,100	70,000	2,100	-	-	5,525,500	877,287		
62		SCHOOL			-	-	-	-	-	-	0	0		
63		SCHOOL (TOTAL)			75,000	5,100	70,000	2,100	-	-	5,525,500	877,287		
64		FIRE			30,000	2,100	30,000	900	-	-	1,255,000	188,994		
65		LIBRARY			-	-	-	-	-	-	2,005,000	235,825		
66		SEWER			-	-	-	-	-	-	2,015,160	165,975		
67		WATER			-	-	-	-	-	-	3,702,836	124,385		
68		DPW			-	-	-	-	-	-	7,446,000	1,010,676		
69		RECREATION			-	-	-	-	-	-	2,613,000	473,588		
70		POLICE			-	-	-	-	-	-	7,360,000	1,647,976		
71		OTHER			355,000	36,850	365,000	24,958	380,000	12,730	5,450,000	1,276,388		
72	64,495,560	TOTALS			460,000	44,050	465,000	27,958	380,000	12,730	37,372,496	6,001,094		

**TOWN OF  
WATERTOWN**



**SUBMITTED FISCAL YEAR 2021-2025  
CAPITAL IMPROVEMENT PROGRAM**

# CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program is the method used to realistically show what relatively expensive and higher cost equipment and projects need to be planning in order to ensure that the Town's infrastructure is adequately maintained. It is easy to *not* fund maintenance, repairs and equipment replacement until something either falls down or stops running. However, this is poor planning for at least two reasons:

1. It does not reflect the true cost of each year, i.e. a truck costing \$100,000 dollars with an expected useful life of five (5) years actually costs \$20,000 per year for five (5) years and not \$100,000 for one year.
2. By maintaining buildings and equipment in good repair, the useful life of the item can be extended at a reasonable cost. Many communities wait until buildings, vehicles or equipment are in such a state of disrepair that only a major overhaul or repair is required at a much greater expense.



# **CAPTIAL ITEM CATEGORIES:**

Categories of capital items are as follows:

1. Required by law
2. Productivity enhancements
3. Health and safety items or projects
4. Infrastructure
  - a. Maintenance
  - b. Repair
  - c. Modernization
5. Equipment
  - a. Maintenance
  - b. Repair
  - c. Modernization

These are not all-inclusive or represent any particular order of importance.

## **EXPENDITURE GOAL**

In order to maintain and improve its infrastructure, facilities and equipment, the Town should seek to make annual capital expenditures of at least 7.5 – 8 % of the General Fund Budget.

## **CAPITAL ITEM**

A capital item is an asset that has a useful life of at least two years and a purchase price of at least \$15,000. Items costing less than \$15,000 each are to be included in the operating budget.

# **TABLES**

**Table 1 - Fiscal Year 2021 Capital Improvement Program**

**Table 2 - Fiscal Year 2021-2025 Capital Improvement Program**

**Table 3 - Projected Debt 2021-2025**

**TABLE 1**

**FISCAL YEAR 2021**

**CAPITAL IMPROVEMENT PROGRAM**

## FY 2021 CAPITAL IMPROVEMENT PROGRAM

	FY 2021	OPERATING			
	TOTAL	BUDGET	BOND	OTHER	
<b>ADMINISTRATION</b>					
Administration Building Improvements/Renovations	25.0	25.0			
Renovation/Reuse Former Police Facility	4,800.0			4,800.0	To Be determined
Multi-Service Center Renovation	500.0			500.0	To Be determined
Renovation/Reuse former North Branch	1,100.0			1,100.0	To Be determined
Auditor's Office Renovation	25.0	25.0			
Replace Town Hall Chiller design	45.0	45.0			
Replace Water Bubblers	15.0	15.0			
Repair Elevator	130.0		130.0		5 Years
<b>ADMINISTRATION SUBTOTAL</b>	<b>6,640.0</b>	<b>110.0</b>	<b>130.0</b>	<b>6,400.0</b>	
<b>COMMUNITY DEVELOPMENT</b>					
Monument Restoration & Replacement	15.0	15.0			
<b>COMMUNITY DEVELOPMENT SUBTOTAL</b>	<b>15.0</b>	<b>15.0</b>	<b>0.0</b>	<b>0.0</b>	
<b>INFORMATION TECHNOLOGY</b>					
Additional Equipment	9.5	9.5			
Replacement of Equipment	65.0	65.0			
GIS (Assessors Office & IT)	50.0		50.0		5 Years
Upgrade Phone System (all buildings except school)	175.0		175.0		5 Years
Replace and Upgrade Technology	270.0		270.0		5 Years
Data Center Needs	170.0			170.0	To Be determined
Document Management Server / Security	80.0		80.0		To Be determined
<b>INFORMATION TECHNOLOGY SUBTOTAL</b>	<b>819.5</b>	<b>74.5</b>	<b>575.0</b>	<b>170.0</b>	
<b>FIRE DEPARTMENT</b>					
ALS Ambulance Medical Equipment	40.0	40.0			
Chiefs, & staff vehicles (3)	55.0	55.0			
Fire Building Improvements/Renovations	60.0	60.0			
North Station - Floor Drain Repair	41.6		41.6		5 Years
DOT Type III Emergency Ambulance Vehicle	355.0		355.0		5 Years
Fire Radio System Replacement	535.0		535.0		10 Years
<b>FIRE DEPARTMENT SUBTOTAL</b>	<b>1,086.6</b>	<b>155.0</b>	<b>931.6</b>	<b>0.0</b>	



## FY 2021 CAPITAL IMPROVEMENT PROGRAM

	FY 2021	OPERATING			
	TOTAL	BUDGET	BOND	OTHER	
<b>LIBRARY</b>					
Design - Children's Room Bldg Envelope Issues	8.0	8.0			
Repair - Children's Room Bldg Envelope Issues	75.0		75.0		5 Years
Building Renovations/Replacement of Equip	61.0	61.0			
<b>LIBRARY DEPARTMENT SUBTOTAL</b>	<b>144.0</b>	<b>69.0</b>	<b>75.0</b>	<b>0.0</b>	
<b>POLICE DEPARTMENT</b>					
Police Cruisers (3 annually)	162.5	162.5			
Radio Infrastructure/specialized equipment	40.0	40.0			
Police Building Improvements/Renovations	30.0	30.0			
Radio System Replacement	1,167.0		1,167.0		10 Years
Tactical Bullet Proof Vest - Replacment	11.2	11.2			
Uninterruptible Power Supply for Building	30.4	30.4			
<b>POLICE SUBTOTAL</b>	<b>1,441.1</b>	<b>274.1</b>	<b>1,167.0</b>	<b>0.0</b>	
<b>PUBLIC WORKS DEPARTMENT</b>					
<b>Central Motors</b>					
Inspectors' Vehicles - hybrid	70.0	70.0			
<b>CENTRAL MOTORS SUBTOTAL</b>	<b>70.0</b>	<b>70.0</b>	-	-	
<b>Highway</b>					
Service Flat Bed	85.0		85.0		10 Years
<b>HIGHWAY SUBTOTAL</b>	<b>85.0</b>	-	<b>85.0</b>	-	
<b>Snow &amp; Ice Removal</b>					
Plows, Sanders, Salt control units/Replacement	80.0	80.0			
Combo Body 6 Wheeler	260.0		260.0		10 Years
<b>SNOW &amp; ICE REMOVAL SUBTOTAL</b>	<b>340.0</b>	<b>80.0</b>	<b>260.0</b>	-	
<b>Cemetery</b>					
Off Road Utility Vehicle 4X4 (2)	30.0		30.0		5 Years
<b>CEMETERY SUBTOTAL</b>	<b>30.0</b>	-	<b>30.0</b>	-	

## FY 2021 CAPITAL IMPROVEMENT PROGRAM

	FY 2021	OPERATING			
	TOTAL	BUDGET	BOND	OTHER	
<b>Property/Building</b>					
Sign Truck	120.0		120.0		5 Years
Garage Door Replacements	95.0		95.0		10 Years
<b>PROPERTY/BUILDING SUBTOTAL</b>	<b>215.0</b>	<b>-</b>	<b>215.0</b>	<b>-</b>	
<b>Parks &amp; Forestry</b>					
Gazebo at Saltonstall Park	90.0		90.0		10 Years
<b>PARKS &amp; FORESTRY SUBTOTAL</b>	<b>90.0</b>	<b>-</b>	<b>90.0</b>	<b>-</b>	
<b>RECREATION &amp; PARKS</b>					
Fillippello: Spray Park Design	50.0	50.0			
Fillippello: Spray Park Renovation	400.0		400.0		10 Years
Bemis: Backstop Bench, Fencing & Storage Unit	125.0	125.0			
Sullivan Playground: Court Resurfacing	25.0	25.0			
Casey Outdoor Rink Resurfacing	25.0	25.0			
<b>RECREATION &amp; PARKS SUBTOTAL</b>	<b>625.0</b>	<b>225.0</b>	<b>400.0</b>	<b>0.0</b>	
<b>SCHOOL DEPARTMENT</b>					
<b>WATERTOWN MIDDLE SCHOOL</b>					
Replace/update classroom furniture	25.0	25.0			
Paint Hallways/Classrooms	40.0	40.0			
Remodel Bathrooms (8 baths)	120.0		120.0		10 Years
HVAC (VRF) 3rd Floor	101.0		101.0		5 Years
Replace boilers	1,700.0		1,700.0		20 Years
HVAC (VRF) Cafeteria	600.0		600.0		15 Years
Fire Protection (new system)	53.0		53.0		5 Years
<b>Total for Middle School</b>	<b>2,639.0</b>	<b>65.0</b>	<b>2,574.0</b>	<b>0.0</b>	
<b>WATERTOWN HIGH SCHOOL</b>					
Replace classroom furniture	25.0	25.0			
VCT Floor Repair	75.0	75.0			
Paint Hallway/Classrooms	45.0	45.0			
<b>Total for High School</b>	<b>145.0</b>	<b>145.0</b>	<b>0.0</b>	<b>0.0</b>	



## FY 2021 CAPITAL IMPROVEMENT PROGRAM

	FY 2021	OPERATING			
	TOTAL	BUDGET	BOND	OTHER	
<b>PHILLIPS SCHOOL</b>					
Furniture/Equipment/Furnishings	15.0	15.0			
Total for Phillips School	15.0	15.0	0.0	0.0	
<b>DISTRICT</b>					
Update Food Service Equipment	30.0	30.0			
School Technology	100.0			100.0	School Appropriation
Total for District	130.0	30.0	0.0	100.0	
<b>POTENTIAL RENOVATION/RECONSTR.</b>					
Renov./Reconst. - 3 Elementary School Bldg	64,000.0		64,000.0		20 Years
Design/Plan - WHS & Rel. Costs (Debt Exclsn)	7,500.0			7,500.0	Debt Exclusion
TOTAL RENOV./RECONSTR.	71,500.0	0.0	64,000.0	7,500.0	
<b>PUBLIC BUILDINGS</b>					
Replace Maintenance Vehicles	50.0	50.0			
Sidewalk snowblower/cabs	60.0		60.0		5 Years
PUBLIC BUILDINGS SUBTOTAL	110.0	50.0	60.0	0.0	
<b>SENIOR CENTER</b>					
Building Renovation (desk,curtains,blinds)	15.0	15.0			
SENIOR CENTER SUBTOTAL	15.0	15.0	0.0	0.0	
<b>SKATING ARENA</b>					
Building Renovations	30.0	30.0			
Electrical Panel Upgrades	19.0		19.0		5 Years
Repair Handicap Ramp	225.0		225.0		10 Years
Replacement of Stands (ADA Compliance)	200.0		200.0		10 Years
SKATING ARENA SUBTOTAL	474.0	30.0	444.0	0.0	
<b>STREETS &amp; SIDEWALKS</b>					
Highway reconstruction (Chap 90)	373.0			373.0	Chapter 90 Funds
Highway reconstruction (Tax Revenue)	557.3	557.3			
Highway reconstruction (Bonds)	2,000.0		2,000.0		5 Years
Highway reconstr.- Connector Roads/Longer Streets	1,500.0		1,500.0		5 Years



## FY 2021 CAPITAL IMPROVEMENT PROGRAM

	FY 2021	OPERATING			
	TOTAL	BUDGET	BOND	OTHER	
Sidewalk reconstruction (Chap 90)	373.0			373.0	<b>Chapter 90 Funds</b>
Sidewalk reconstruction (Tax Revenue)	557.3	557.3			
Underground Duct for Utilities	300.0		300.0		<b>5 Years</b>
Sidewalk reconstruction (Bonds)	500.0		500.0		<b>5 Years</b>
<b>STREETS &amp; SIDEWALKS SUBTOTAL</b>	<b>6,160.6</b>	<b>1,114.6</b>	<b>4,300.0</b>	<b>746.0</b>	
<b>GENERAL FUND CIP</b>	<b>92,789.8</b>	<b>2,537.2</b>	<b>75,336.6</b>	<b>14,916.0</b>	

**TABLE 2**

**FISCAL YEARS 2021-2025**

**CAPITAL IMPROVEMENT PROGRAM**

FY 2021 - FY 2025 CIP General Fund

	A	B	C	D	E	F	G	H	I	J	K	L	M
1			TOTALS	FY '21		FY '22		FY '23		FY '24		FY '25	
2		<b>ADMINISTRATION</b>											
3		Administration Building Improvements/Renovations	125.0	25.0	TR	25.0	TR	25.0	TR	25.0	TR	25.0	TR
4		Renovation/Reuse Former Police Facility	4,800.0	4,800.0	TBD								
5		Multi-Service Center Renovation	500.0	500.0	TBD								
6		Renovation/Reuse former North Branch	1,100.0	1,100.0	TBD								
7		Auditor's Office Renovation	25.0	25.0	TR								
8	20	Replace Town Hall Chiller	540.0	45.0	TR	495.0	BR						
9		Replace Carpets	190.0			25.0	TR	45.0	TR	45.0	TR	75.0	TR
10		Paint Hallway/Offices	195.0			45.0	TR	50.0	TR	50.0	TR	50.0	TR
11		Replace Water Bubblers	15.0	15.0	TR								
12	5	Repair Elevator	130.0	130.0	BR								
13	10	Replace Fan Coil Units & Air Handling Unit Ventilators	1,100.0			1,100.0	BR						
14	5/20	Masonry & Metal Repairs by door entrances	540.0			40.0	BR	500.0	BR				
15	5/10	replace HVAC HAU-1 above council chambers	770.0			120.0	BR	650.0	BR				
16	5/20	Ligthing Fixtures & Accessibility Issues	637.0			60.0	BR	577.0	BR				
17	5/15	Roof Shingle Replacement/Roof Refurbishment	245.0					45.0	BR	200.0	BR		
18	5	Upgrade Fire Alarm System	120.0							20.0	BR	100.0	BR
19	15	Upgrade Fire Protection System	590.0							90.0	BR	500.0	BR
20	5	Add EV Stations	180.0							90.0	BR	90.0	BR
21		<b>ADMINISTRATION SUBTOTAL</b>	<b>11,802.0</b>	<b>6,640.0</b>		<b>1,910.0</b>		<b>1,892.0</b>		<b>520.0</b>		<b>840.0</b>	
22													
23		<b>COMMUNITY DEVELOPMENT</b>											
24		Monument Restoration & Replacement	75.0	15.0	TR	15.0	TR	15.0	TR	15.0	TR	15.0	TR
25		<b>COMMUNITY DEVELOPMENT SUBTOTAL</b>	<b>75.0</b>	<b>15.0</b>		<b>15.0</b>		<b>15.0</b>		<b>15.0</b>		<b>15.0</b>	
26													
27		<b>TOWN ASSESSOR</b>											
28		Upgrade CAMA Software/System	0.0	0.0	TR								
29		<b>TOWN ASSESSOR SUBTOTAL</b>	<b>0.0</b>	<b>0.0</b>		<b>0.0</b>		<b>0.0</b>		<b>0.0</b>		<b>0.0</b>	
30													
31		<b>INFORMATION TECHNOLOGY</b>											
32		Additional Equipment	49.5	9.5	TR	10.0	TR	10.0	TR	10.0	TR	10.0	TR
33		Replacement of Equipment	325.0	65.0	TR	65.0	TR	65.0	TR	65.0	TR	65.0	TR
34	5	GIS (Assessors Office & IT)	100.0	50.0	BE			50.0	BE				
35	5	Upgrade Phone System (all buildings except school)	175.0	175.0	BE								
36	5	Replace and Upgrade Technology	1,970.0	270.0	BE	425.0	BE	425.0	BE	425.0	BE	425.0	BE
37		Data Center Needs	170.0	170.0	TBD								
38	5	Document Management System	160.0	80.0	BE			80.0	BE				
39		<b>INFORMATION TECHNOLOGY SUBTOTAL</b>	<b>2,949.5</b>	<b>819.5</b>		<b>500.0</b>		<b>630.0</b>		<b>500.0</b>		<b>500.0</b>	
40													
41													
42													



FY 2021 - FY 2025 CIP General Fund

	A	B	C	D	E	F	G	H	I	J	K	L	M
1			TOTALS	FY '21		FY '22		FY '23		FY '24		FY '25	
43		<b>FIRE DEPARTMENT</b>											
44		ALS Ambulance Medical Equipment	200.0	40.0	TR	40.0	TR	40.0	TR	40.0	TR	40.0	TR
45		Chief's, & staff vehicles (3)	165.0	55.0	TR			55.0	TR			55.0	TR
46		Fire Building Improvements/Renovations	300.0	60.0	TR	60.0	TR	60.0	TR	60.0	TR	60.0	TR
47	5	North Station - Floor Drain Repair	41.6	41.6	BR								
48	5	DOT Type III Emergency Ambulance Vehicle	710.0	355.0	BE							355.0	BE
49	10	Fire Radio System Replacement	535.0	535.0	BE								
50	15	Ladder Truck, replacement for 2007 Ladder 2	1,250.0			1,250.0	BE						
51	5	Headsets for Radios in Apparatus	26.0			26.0	BE						
52	5	Main Station Interior Repairs	22.0					22.0	BR				
53	5	Digitizers for Fire Alarm	79.0					79.0	BE				
54	5	Main Station Emergency Generator Replacement	80.0							80.0	BE		
55	5	North Station - Fencing	24.0							24.0	BE		
56	5	North Station - Site Paving	28.0							28.0	BE		
57	5	Mobil Data Terminals for Apparatus	41.0							41.0	BE		
58	5	Station Alerting System	91.0							91.0	BE		
59		Engine Truck, replacement for 2011 Engine 1	700.0									700.0	BE
60		<b>FIRE DEPARTMENT SUBTOTAL</b>	<b>4,292.6</b>	<b>1,086.6</b>		<b>1,376.0</b>		<b>256.0</b>		<b>364.0</b>		<b>1,210.0</b>	
61													
62		<b>LIBRARY</b>											
63		Design - Children's Room Bldg Envelope Issues	8.0	8.0	TR								
64	5	Repair - Children's Room Bldg Envelope Issues	75.0	75.0	BR								
65		Additional Interior Outlets/power	20.0			20.0	TR						
66	5	Replace Veneer (Various Locations)	50.0			50.0	BR						
67	5	HVAC Study/Feasibility Needs	60.0			60.0	BR						
68	10	Replace Boilers & Pumps	150.0					150.0	BR				
69	20	Replace Chiller	150.0							150.0	BR		
70	5	Replace Roof Top Units/Compressors	462.3							46.0	BR	416.3	BR
71		Painting	80.0							40.0	TR	40.0	TR
72		Building Renovations/Replacement of Equip	305.0	61.0	TR	61.0	TR	61.0	TR	61.0	TR	61.0	TR
73		<b>LIBRARY DEPARTMENT SUBTOTAL</b>	<b>1,360.3</b>	<b>144.0</b>		<b>191.0</b>		<b>211.0</b>		<b>297.0</b>		<b>517.3</b>	
74													
75		<b>POLICE DEPARTMENT</b>											
76		Police Cruisers (3 annually)	897.6	162.5	TR	170.6	TR	179.1	TR	188.0	TR	197.4	TR
77		Radio Infrastructure/specialized equipment	200.0	40.0	TR	40.0	TR	40.0	TR	40.0	TR	40.0	TR
78		Police Building Improvements/Renovations	150.0	30.0	TR	30.0	TR	30.0	TR	30.0	TR	30.0	TR
79	10	Radio System Replacement	1,167.0	1167.0	BE								
80		Tactical Bullet Proof Vest - Replacment	11.2	11.2	TR								
81		Uninterruptible Power Supply for Building	30.4	30.4	TR								
82	5	Replace CAD/RMS, DHQ & BDR Servers (3)	38.5			38.5	BE						
83	5	Audio & Video Upgrades in 4 Conf./Training Rooms	61.2			61.2	BE						



FY 2021 - FY 2025 CIP General Fund

	A	B	C	D	E	F	G	H	I	J	K	L	M
1			TOTALS	FY '21		FY '22		FY '23		FY '24		FY '25	
84	5	In Cruiser Video System	66.0					66.0	BE				
85	5	Replacement of Desktop Computers	90.0					90.0	BE				
86		<b>POLICE SUBTOTAL</b>	<b>2,711.9</b>	<b>1,441.1</b>		<b>340.3</b>		<b>405.1</b>		<b>258.0</b>		<b>267.4</b>	
87													
88													
89		<b>PUBLIC WORKS DEPARTMENT</b>											
90		<b>Administration</b>											
91	10	DPW Building Sidewalks & Parking Lot	110.0					110.0	BR				
92		<b>ADMINISTRATION SUBTOTAL</b>	<b>110.0</b>	<b>0.0</b>		<b>0.0</b>		<b>110.0</b>		<b>0.0</b>		<b>0.0</b>	
93													
94		<b>Central Motors</b>											
95		Inspectors' Vehicles	350.0	70.0	TR	70.0	TR	70.0	TR	70.0	TR	70.0	TR
96	5	Supervisor Vehicle	50.0									50.0	BE
97		<b>CENTRAL MOTORS SUBTOTAL</b>	<b>400.0</b>	<b>70.0</b>		<b>70.0</b>		<b>70.0</b>		<b>70.0</b>		<b>120.0</b>	
98													
99													
100		<b>Highway</b>											
101	5	Skid Steer	65.0							65.0	BE		
102	10	Service Flat Bed	85.0	85.0	BE								
103	10	Street Vactor	85.0			85.0	BE						
104	10	Rack Truck	150.0					150.0	BE				
105		<b>HIGHWAY SUBTOTAL</b>	<b>385.0</b>	<b>85.0</b>		<b>85.0</b>		<b>150.0</b>		<b>65.0</b>		<b>-</b>	
106													
107		<b>Snow &amp; Ice Removal</b>											
108		Plows, Sanders, Salt control units/Replacement	400.0	80.0	TR	80.0	TR	80.0	TR	80.0	TR	80.0	TR
109	10	Salter 6 Wheeler - Snow Fighter (5)	840.0	260.0	BE			280.0	BE			300.0	BE
110	10	Loader	300.0			300.0	BE						
111	10	Loader 3/4 Yard	107.0							107.0	BE		
112		<b>SNOW &amp; ICE REMOVAL SUBTOTAL</b>	<b>1,647.0</b>	<b>340.0</b>		<b>380.0</b>		<b>360.0</b>		<b>187.0</b>		<b>380.0</b>	
113													
114		<b>Cemetery</b>											
115	5	Off Road Utility Vehicle 4X4 (2)	60.0	30.0	BE							30.0	BE
116		<b>CEMETERY SUBTOTAL</b>	<b>60.0</b>	<b>30.0</b>		<b>-</b>		<b>-</b>		<b>-</b>		<b>30.0</b>	
117													
118		<b>Property/Building</b>											
119	5	Sign Truck	120.0	120.0	BE								
120	10	Garage Door Replacements	95.0	95.0	BE								
121	10	Boiler Replacement (2)	125.0					125.0	BR				
122	10	Rough Terrain Forklift	95.0									95.0	BE
123		<b>PROPERTY/BUILDING SUBTOTAL</b>	<b>435.0</b>	<b>215.0</b>		<b>-</b>		<b>125.0</b>		<b>-</b>		<b>95.0</b>	
124													



FY 2021 - FY 2025 CIP General Fund

	A	B	C	D	E	F	G	H	I	J	K	L	M
1			TOTALS	FY '21		FY '22		FY '23		FY '24		FY '25	
125		<b>Parks &amp; Forestry</b>											
126	10	Gazebo at Saltonstall Park	90.0	90.0	BR								
127	10	Swap Loader	200.0			200.0	BE						
128	10	Tree Chipper	75.0					75.0	BE				
129		<b>PARKS &amp; FORESTRY SUBTOTAL</b>	<b>365.0</b>	<b>90.0</b>		<b>200.0</b>		<b>75.0</b>		<b>-</b>		<b>-</b>	
130													
131		TOTAL DPW - TR	750.0	150.0	TR	150.0	TR	150.0	TR	150.0	TR	150.0	TR
132		TOTAL DPW - BE	2,327.0	590.0	BE	585.0	BE	505.0	BE	172.0	BE	475.0	BE
133		TOTAL DPW - BR	325.0	90.0	BR	-	BR	235.0	BR	0.0	BR	0.0	BR
134		<b>PUBLIC WORKS SUBTOTAL</b>	<b>3,402.0</b>	<b>830.0</b>		<b>735.0</b>		<b>890.0</b>		<b>322.0</b>		<b>625.0</b>	
135													
136		<b>RECREATION &amp; PARKS</b>											
137		Tot Lot/Court Resurfacing as needed	550.0			100.0	TR			225.0	TR	225.0	TR
138		Fillipello: Spray Park Design	50.0	50.0	TR								
139	10	Fillipello: Spray Park Renovation	400.0	400.0	BR								
140		Bemis: Backstop Bench, Fencing & Storage Unit	125.0	125.0	TR								
141		Sullivan Playground: Court Resurfacing	25.0	25.0	TR								
142		Casey Outdoor Rink Resurfacing	25.0	25.0	TR								
143		Victory Field: Lacrosse Wall Ball	75.0			75.0	TR						
144		Sullivan: Design-Plygrd equip, tot lot, Wlkwy Lighting	50.0			50.0	TR						
145	5	Sullivan: Playground equip, tot lot, Walkway Lighting	350.0			350.0	BR						
146	20	Design Vic Field (Phase III) Field House Addition	350.0			350.0	BR						
147	20	Victory Field (Phase III) Field House Addition	3,500.0			3,500.0	BR						
148		Howe PK: Design, Plygrd Equip, and resurface	225.0					225.0	TR				
149	10	Victory Field Turf Replacement	1,120.0					1,120.0	BR				
150	10	Bemis: Design, Plygrd Equip, new surf. & spray park	600.0					600.0	BR				
151	10	552 Main Special Needs baseball/softball diamond	500.0							500.0	BR		
152		<b>RECREATION &amp; PARKS SUBTOTAL</b>	<b>7,945.0</b>	<b>625.0</b>		<b>4,425.0</b>		<b>1,945.0</b>		<b>725.0</b>		<b>225.0</b>	
153													
154		<b>SCHOOL DEPARTMENT</b>											
155		<b>CUNNIFF SCHOOL</b>											
156		Replace classroom furniture	30.0							15.0	TR	15.0	TR
157		<b>Total for Cunniff</b>	<b>30.0</b>	<b>0.0</b>		<b>0.0</b>		<b>0.0</b>		<b>15.0</b>		<b>15.0</b>	
158													
159		<b>HOSMER SCHOOL</b>											
160		Update building furniture	50.0							25.0	TR	25.0	TR
161		<b>Total for Hosmer</b>	<b>50.0</b>	<b>0.0</b>		<b>0.0</b>		<b>0.0</b>		<b>25.0</b>		<b>25.0</b>	
162													
163		<b>LOWELL SCHOOL</b>											
164		Replace and update classroom furniture	20.0									20.0	TR
165		<b>Total for Lowell</b>	<b>20.0</b>	<b>0.0</b>		<b>0.0</b>		<b>0.0</b>		<b>0.0</b>		<b>20.0</b>	



FY 2021 - FY 2025 CIP General Fund

	A	B	C	D	E	F	G	H	I	J	K	L	M
1			TOTALS	FY '21		FY '22		FY '23		FY '24		FY '25	
166													
167		<b>WATERTOWN MIDDLE SCHOOL</b>											
168		Replace/update classroom furniture	125.0	25.0	TR	25.0	TR	25.0	TR	25.0	TR	25.0	TR
169		Paint Hallways/Classrooms	200.0	40.0	TR	40.0	TR	40.0	TR	40.0	TR	40.0	TR
170	5	Upgrade Phone System	50.0			50.0	BR						
171	10	Remodel Bathrooms (8 baths)	355.0	120.0	BR	120.0	BR					115.0	BR
172	5/15	HVAC (VRF) 3rd Floor	691.0	101.0	BR	590.0	BR						
173	20	Replace boilers	1,700.0	1,700.0	BR								
174	15	HVAC (VRF) Cafeteria	600.0	600.0	BR								
175	5/15	Fire Protection (new system)	2,053.0	53.0	BR	2,000.0	BR						
176		Design Courtyard landscape	10.0			10.0	TR						
177	5	Renovate Courtyard landscape	105.0			105.0	BR						
178	5/15	HVAC (VRF) 2nd Floor	1,115.0			170.0	BR	945.0	BR				
179	10	Renovate Bemis entrance	125.0			15.0	TR	110.0	BR				
180	15	Roofing Refurbishing	336.0			31.0	TR	305.0	BR				
181		ReKey Doors	50.0			50.0	TR						
182	5/15	HVAC (VRF) 1st Floor	472.0					72.0	BR	400.0	BR		
183		Paint Auditorium Floor	40.0					40.0	TR				
184		Carpeting Damage (Various Areas)	40.0					40.0	TR				
185		Relocate Nurses Office	110.0							10.0	TR	100.0	BR
186		Total for Middle School	8,177.0	2,639.0		3,206.0		1,577.0		475.0		280.0	
187													
188		<b>WATERTOWN HIGH SCHOOL</b>											
189		Replace classroom furniture	125.0	25.0	TR	25.0	TR	25.0	TR	25.0	TR	25.0	TR
190		VCT Floor Repair	550.0	75.0	TR	75.0	STBD	75.0	STBD	75.0	STBD	250.0	STBD
191		Paint Hallway/Classrooms	95.0	45.0	TR	50.0	STBD						
192		Window Replacement (3 Phase)	8,300.0			50.0	STBD	2,500.0	STBD	2,750.0	STBD	3,000.0	STBD
193		Roof Repairs	60.0			20.0	STBD	20.0	STBD	20.0	STBD		
194		Courtyard landscape	135.0			35.0	STBD	100.0	STBD				
195		Fire Protection (new system)	531.0					50.0	STBD	481.0	STBD		
196		HVAC Upgrades	1,081.0					98.0	STBD	983.0	STBD		
197		Bathroom Renovations	240.0					80.0	STBD	80.0	STBD	80.0	STBD
198		Locker Room Upgrades	736.0					70.0	STBD	333.0	STBD	333.0	STBD
199		Replace Boilers	1,320.0					120.0	STBD	1,200.0	STBD		
200		Accessibility Upgrades - Nurse Suite Bathrooms	40.0					40.0	STBD				
201		Science Lab Renovations (Design Study)	50.0					50.0	STBD				
202		Ceiling Improvements	75.0					75.0	STBD				
203		Entrance Concrete Steps/path repair	30.0					30.0	STBD				
204		ReKey Doors	50.0							50.0	STBD		
205		Re-pave parking lot & replace wood guard rail	94.0							94.0	STBD		
206		Total for High School	13,512.0	145.0		255.0		3,333.0		6,091.0		3,688.0	



FY 2021 - FY 2025 CIP General Fund

	A	B	C	D	E	F	G	H	I	J	K	L	M
1			TOTALS	FY '21		FY '22		FY '23		FY '24		FY '25	
207													
208		<b>PHILLIPS SCHOOL</b>											
209		Furniture/Equipment/Furnishings - Phillips	75.0	15.0	TR	15.0	TR	15.0	TR	15.0	TR	15.0	TR
210	5	Bathroom Fixture Upgrades	240.0			60.0	BR	60.0	BR	60.0	BR	60.0	BR
211	5/10	Accessibility Improvements	775.0			25.0	BR	250.0	BR	250.0	BR	250.0	BR
212		Window Damages/Replacements	150.0			50.0	TR	50.0	TR	50.0	TR		
213	5/10	Fire Alarm Upgrades	220.0			20.0	BR	200.0	BR				
214	10	Replace Boiler #1	300.0			300.0	BR						
215	5	Repave Parking Lots	90.0					90.0	BR				
216		ReKey Doors	15.0					15.0	TR				
217		Total for Phillips School	1,865.0	15.0		470.0		680.0		375.0		325.0	
218													
219													
220		<b>DISTRICT</b>											
221		Update Food Service Equipment	150.0	30.0	TR	30.0	TR	30.0	TR	30.0	TR	30.0	TR
222		Security System Enhancements	20.0					20.0	TR				
223		School Technology	500.0	100.0	SA	100.0	SA	100.0	SA	100.0	SA	100.0	SA
224		Total for District	670.0	130.0		130.0		150.0		130.0		130.0	
225													
226													
227		<b>POTENTIAL RENOVATION/RECONSTRUCTION</b>											
228	20	Renov./Reconst. - 3 Elementary School Bldg	153,500.0	64,000.0	BR	46,000.0	BR	43,500.0	BR				
229	20	Design/Plan - WHS & Rel. Costs (Debt Exclsn)	15,000.0	7,500.0	DE	7,500.0	DE						
230	20	High School & Related Costs (Debt Exclsn)	135,000.0					67,500.0	DE	67,500.0	DE		
231		High School & Related Costs (MSBA)	50,000.0					25,000.0	MSBA	25,000.0	MSBA		
232		TOTAL RENOV./RECONSTR.	353,500.0	71,500.0		53,500.0		136,000.0		92,500.0		0.0	
233													
234													
235													
236		<b>SCHOOL DEPARTMENT TOTALS</b>											
237		Total School Technology - SA	500.0	100.0	SA	100.0	SA	100.0	SA	100.0	SA	100.0	SA
238		Total Various School Improvements - TR	1,276.0	255.0	TR	291.0	TR	300.0	TR	235.0	TR	195.0	TR
239		Total Various School Improvements- STBD	13,267.0			230.0	STBD	3,308.0	STBD	6,066.0	STBD	3,663.0	STBD
240		Total Various School Improvements - MSBA	50,000.0	0.0	MSBA	0.0	MSBA	25,000.0	MSBA	25,000.0	MSBA	0.0	MSBA
241		Total Various School Improvements - DE	150,000.0	7,500.0	DE	7,500.0	DE	67,500.0	DE	67,500.0	DE	0.0	DE
242		Total Various School Improvements - BE	0.0	0.0	BE	0.0	BE	0.0	BE	0.0	BE	0.0	BE
243		Total Various School Improvements - BR	162,781.0	66,574.0	BR	49,440.0	BR	45,532.0	BR	710.0	BR	525.0	BR
244		SCHOOL DEPARTMENT SUBTOTAL	377,824.0	74,429.0		57,561.0		141,740.0		99,611.0		4,483.0	
245													
246													



FY 2021 - FY 2025 CIP General Fund

	A	B	C	D	E	F	G	H	I	J	K	L	M
1			TOTALS	FY '21		FY '22		FY '23		FY '24		FY '25	
247													
248		<b>PUBLIC BUILDINGS</b>											
249		Replace Maintenance Vehicles	95.0	50.0	TR			45.0	TR				
250	5	Sidewalk snowblower/cabs	300.0	60.0	BE	60.0	BE	60.0	BE	60.0	BE	60.0	BE
251		Maintenance Division Furniture	15.0			15.0	TR						
252	5	Maintenance Division Move	50.0			50.0	BR						
253		Johnson Controls Re-Commissioning	50.0			50.0	TR						
254	5	Equipment Inventory	150.0					150.0	BE				
255		<b>PUBLIC BUILDINGS SUBTOTAL</b>	<b>660.0</b>	<b>110.0</b>		<b>175.0</b>		<b>255.0</b>		<b>60.0</b>		<b>60.0</b>	
256													
257													
258		<b>SENIOR CENTER</b>											
259	5	Senior Shuttle Bus	125.0			125.0	BE						
260		Design Canopy & walkway	10.0			10.0	TR						
261	5	Re-Build Canopy & walkway w/exterior lighting	50.0			50.0	BR						
262	5/10	Upgrade Fire Alarm System	220.0			20.0	BR	200.0	BR				
263	15	Roof Repairs/Replacement	100.0							100.0	BR		
264		Design Back Porch/walkway	10.0							10.0	TR		
265	5	Repair/Enhance back porch/walkway	50.0							50.0	BR		
266		Paint Hallway/Offices/Meeting Rooms	60.0							30.0	TR	30.0	TR
267		Building Renovation (desk,curtains,blinds)	75.0	15.0	TR	15.0	TR	15.0	TR	15.0	TR	15.0	TR
268		<b>SENIOR CENTER SUBTOTAL</b>	<b>700.0</b>	<b>15.0</b>		<b>220.0</b>		<b>215.0</b>		<b>205.0</b>		<b>45.0</b>	
269													
270													
271		<b>SKATING ARENA</b>											
272		Building Renovations	150.0	30.0	TR	30.0	TR	30.0	TR	30.0	TR	30.0	TR
273	5	Electrical Panel Upgrades	19.0	19.0	BR								
274	5	Upgrade of Internal Lighting to LED	27.0			27.0	BR						
275	5	Energy Management System	42.0			42.0	BE						
276	10	Enclosure of outside walls	30.0			30.0	BR						
277	5	Rebuild of Compressors	20.0			20.0	BR						
278	10	Repair Handicap Ramp	225.0	225.0	BR								
279	10	Replacement of Stands (ADA Compliance)	200.0	200.0	BR								
280	10	Board Replacements	165.0			165.0	BR						
281	10	Electric Ice Resurfacing Machine	150.0			150.0	BE						
282	10	Design of Lobby Renovation	75.0							75.0	BR		
283		Lobby Expansion & 2nd floor renov.	1,750.0									1,750.0	BR
284		Replace Boilers	50.0									50.0	BR
285		<b>SKATING ARENA SUBTOTAL</b>	<b>2,903.0</b>	<b>474.0</b>		<b>464.0</b>		<b>30.0</b>		<b>105.0</b>		<b>1,830.0</b>	
286													
287													



FY 2021 - FY 2025 CIP General Fund

	A	B	C	D	E	F	G	H	I	J	K	L	M
1			TOTALS	FY '21		FY '22		FY '23		FY '24		FY '25	
288		<b>STREETS &amp; SIDEWALKS</b>											
289		Mt. Auburn St. Corridor (Irving St-Coolidge Sq.- Cambridge line)	21,000.0			21,000.0	TIP						
290		Highway reconstruction (Chap 90)	1,865.0	373.0	C9	373.0	C9	373.0	C9	373.0	C9	373.0	C9
291		Highway reconstruction (Tax Revenue)	3,079.7	557.3	TR	585.2	TR	614.5	TR	645.2	TR	677.5	TR
292	5	Highway reconstruction (Bonds)	10,000.0	2,000.0	STB	2,000.0	STB	2,000.0	STB	2,000.0	STB	2,000.0	STB
293	5	Highway reconstr.- Connector Roads/Longer Streets	7,500.0	1,500.0	STB	1,500.0	STB	1,500.0	STB	1,500.0	STB	1,500.0	STB
294		Highway reconstruction (Future Bonds)	40,962.2									40,962.2	FSB
295		Sidewalk reconstruction (Chap 90)	1,865.0	373.0	C9	373.0	C9	373.0	C9	373.0	C9	373.0	C9
296		Sidewalk reconstruction (Tax Revenue)	3,079.7	557.3	TR	585.2	TR	614.5	TR	645.2	TR	677.5	TR
297	5	Underground Duct for Utilities	900.0	300.0	BR			300.0	BR			300.0	BR
298	5	Sidewalk reconstruction (Bonds)	2,500.0	500.0	SWB	500.0	SWB	500.0	SWB	500.0	SWB	500.0	SWB
299		Sidewalk reconstruction (Future Bonds)	14,773.6									14,773.6	FSB
300		<b>STREETS &amp; SIDEWALKS SUBTOTAL</b>	<b>107,525.2</b>	<b>6,160.6</b>		<b>26,916.4</b>		<b>6,275.0</b>		<b>6,036.4</b>		<b>62,136.8</b>	
301													
302		<b>GENERAL FUND CIP</b>	<b>524,150.5</b>	<b>92,789.8</b>		<b>94,828.7</b>		<b>154,759.1</b>		<b>109,018.4</b>		<b>72,754.5</b>	
303													
304		<b>COSTS BY SOURCE OF FUNDS</b>											
305		<b>GENERAL OBLIGATION BONDS</b>											
306	BE	( EQUIPMENT )	10,485.7	3,282.0		2,762.7		1,505.0		921.0		2,015.0	
307	BR	( REMODELING )	179,674.9	68,054.6		55,927.0		49,931.0		2,031.0		3,731.3	
308	STB	( STREET )	17,500.0	3,500.0		3,500.0		3,500.0		3,500.0		3,500.0	
309	SWB	( SIDEWALK )	2,500.0	500.0		500.0		500.0		500.0		500.0	
310		<b>SUBTOTAL GENERAL OBLIGATION BONDS</b>	<b>210,160.6</b>	<b>75,336.6</b>		<b>62,689.7</b>		<b>55,436.0</b>		<b>6,952.0</b>		<b>9,746.3</b>	
311													
312	C9	CHAPTER 90 FUNDS	3,730.0	746.0		746.0		746.0		746.0		746.0	
313	FSB	FUTURE STREET & SIDEWALK BONDS	55,735.8	0.0		0.0		0.0		0.0		55,735.8	
314	MSBA	SCHOOL BUILDING ASSISTANCE	50,000.0	0.0		0.0		25,000.0		25,000.0		0.0	
315	DE	SCHOOL RENO/NEW - DEBT EXCLUSION	150,000.0	7,500.0		7,500.0		67,500.0		67,500.0		0.0	
316	STBD	SCHOOL TO BE DETERMINED	13,267.0	0.0		230.0		3,308.0		6,066.0		3,663.0	
317	TR	TAX REVENUE	13,187.1	2,537.2		2,563.0		2,669.1		2,654.4		2,763.4	
318	SA	SCHOOL APPROPRIATION	500.0	100.0		100.0		100.0		100.0		100.0	
319	TIP	TRANSPORTATION IMPROVEMENT PROG.	21,000.0			21,000.0		0.0		0.0		0.0	
320	TBD	TO BE DETERMINED	6,570.0	6,570.0				0.0		0.0		0.0	
321		<b>SUBTOTAL OTHER</b>	<b>313,989.9</b>	<b>17,453.2</b>		<b>32,139.0</b>		<b>99,323.1</b>		<b>102,066.4</b>		<b>63,008.2</b>	
322		<b>GRAND TOTAL</b>	<b>524,150.5</b>	<b>92,789.8</b>		<b>94,828.7</b>		<b>154,759.1</b>		<b>109,018.4</b>		<b>72,754.5</b>	

**TABLE 3**

**FISCAL YEARS 2021-2025**

**PROJECTED DEBT**

**FY2021-2025 CIP  
GENERAL FUND DEBT PROJECTION**

	A	B	C	D	E	F	G
			FY'21	FY'22	FY'23	FY'24	FY'25
1	<b>PERMANENT DEBT</b>						
2							
3	FY07 Bond (Nov 06)						
4	Prin (3,465,0000)		\$ 100,000	\$ -	\$ -	\$ -	\$ -
5	L/T Int		\$ 2,000	\$ -	\$ -	\$ -	\$ -
6	Subtotal		\$ 102,000	\$ -	\$ -	\$ -	\$ -
7							
8	FY09 Bond (Jul 08)						
9	Prin (15,650,000)		\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
10	L/T Int		\$ 186,500	\$ 165,938	\$ 145,000	\$ 123,750	\$ 102,188
11	Subtotal		\$ 686,500	\$ 665,938	\$ 645,000	\$ 623,750	\$ 602,188
12							
13	FY10 Bond (Feb 10)						
14	Prin (5,452,000)		\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 245,000
15	L/T Int		\$ 87,526	\$ 78,751	\$ 69,300	\$ 59,850	\$ 50,401
16	Subtotal		\$ 357,526	\$ 348,751	\$ 339,300	\$ 329,850	\$ 295,401
17							
18	FY12 Bond (June 12)						
19	Prin (3,722,000)		\$ 195,000	\$ 195,000	\$ 125,000	\$ 125,000	\$ 125,000
20	L/T Int		\$ 27,288	\$ 20,463	\$ 16,563	\$ 13,906	\$ 11,250
21	Subtotal		\$ 222,288	\$ 215,463	\$ 141,563	\$ 138,906	\$ 136,250
22							
23	FY 14 Bond (Nov 13)						
24	Prin (6,000,000) ESCO		\$ 265,000	\$ 275,000	\$ 280,000	\$ 285,000	\$ 295,000
25	L/T Int		\$ 125,938	\$ 117,988	\$ 112,488	\$ 105,488	\$ 97,650
26	Subtotal		\$ 390,938	\$ 392,988	\$ 392,488	\$ 390,488	\$ 392,650
27							
28	FY 12 Bond (May 2014)						
29	Prin (1,088,000) Victory Field		\$ 85,000	\$ 85,000	\$ 85,000	\$ 80,000	\$ 80,000
30	L/T Int		\$ 20,225	\$ 15,975	\$ 11,725	\$ 7,600	\$ 4,600
31	Subtotal		\$ 105,225	\$ 100,975	\$ 96,725	\$ 87,600	\$ 84,600
32							
33	FY 13 Bond (May 2014)						
34	Prin (1,350,000) ESCO		\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000
35	L/T Int		\$ 27,450	\$ 22,950	\$ 18,450	\$ 13,950	\$ 10,575
36	Subtotal		\$ 117,450	\$ 112,950	\$ 108,450	\$ 103,950	\$ 100,575
37							

**FY2021-2025 CIP  
GENERAL FUND DEBT PROJECTION**

	A	B	C	D	E	F	G
			FY'21	FY'22	FY'23	FY'24	FY'25
1							
38	FY 13 Bond (May 2014)						
39	Prin (207,000) Various School Buildings		\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 10,000
40	L/T Int		\$ 3,775	\$ 3,026	\$ 2,275	\$ 1,525	\$ 1,025
41	Subtotal		\$ 18,775	\$ 18,026	\$ 17,275	\$ 16,525	\$ 11,025
42							
43	FY 13 Bond (May 2014)						
44	Prin (370,000) Casey Park		\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
45	L/T Int		\$ 7,475	\$ 6,225	\$ 4,975	\$ 3,725	\$ 2,788
46	Subtotal		\$ 32,475	\$ 31,225	\$ 29,975	\$ 28,725	\$ 27,788
47							
48	FY 14 Refunding Bond Issue (May 2014)						
49	Prin (7,933,000)		\$ 680,000	\$ 680,000	\$ 680,000	\$ 680,000	\$ 670,000
50	L/T Int		\$ 135,750	\$ 101,750	\$ 67,750	\$ 33,750	\$ 8,375
51	Subtotal		\$ 815,750	\$ 781,750	\$ 747,750	\$ 713,750	\$ 678,375
52							
53	FY 16 Bond (April 2016)						
54	Prin (1,206,500) Various Equipment & Vehicles		\$ 60,000	\$ 55,000	\$ 45,000	\$ 40,000	\$ 40,000
55	L/T Int		\$ 6,600	\$ 5,400	\$ 3,750	\$ 2,400	\$ 1,200
56	Subtotal		\$ 66,600	\$ 60,400	\$ 48,750	\$ 42,400	\$ 41,200
57							
58	FY 16 Bond (April 2016)						
59	Prin (913,600) Various Municipal Buildings		\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
60	L/T Int		\$ 14,000	\$ 12,000	\$ 9,000	\$ 6,000	\$ 3,000
61	Subtotal		\$ 114,000	\$ 112,000	\$ 109,000	\$ 106,000	\$ 103,000
62							
63	FY 18 Bond (January 2018)						
64	Prin (1,793,000) Various Equipment & Vehicles		\$ 215,000	\$ 195,000	\$ 195,000	\$ 135,000	\$ 120,000
65	L/T Int		\$ 52,900	\$ 44,300	\$ 36,500	\$ 28,700	\$ 23,300
66	Subtotal		\$ 267,900	\$ 239,300	\$ 231,500	\$ 163,700	\$ 143,300
67							
68	FY 18 Bond (January 2018)						
69	Prin (1,327,200) Various Municipal Buildings		\$ 135,000	\$ 135,000	\$ 90,000	\$ 75,000	\$ 75,000
70	L/T Int		\$ 40,500	\$ 35,100	\$ 29,700	\$ 26,100	\$ 23,100
71	Subtotal		\$ 175,500	\$ 170,100	\$ 119,700	\$ 101,100	\$ 98,100
72							
73							

**FY2021-2025 CIP  
GENERAL FUND DEBT PROJECTION**

	A	B	C	D	E	F	G
			FY'21	FY'22	FY'23	FY'24	FY'25
1							
74	FY 18 Bond (January 2018)						
75	Prin (4,034,800)	Street and Sidewalks	\$ 1,005,000	\$ 585,000	\$ 85,000	\$ 85,000	\$ 85,000
76	L/T Int		\$ 80,400	\$ 40,200	\$ 16,800	\$ 13,400	\$ 10,000
77	Subtotal		\$ 1,085,400	\$ 625,200	\$ 101,800	\$ 98,400	\$ 95,000
78							
79	FY 19 Bond (June 2019)						
80	Prin (1,325,500)	Various School Buildings	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 25,000
81	L/T Int		\$ 54,000	\$ 42,000	\$ 30,000	\$ 18,000	\$ 6,000
82	Subtotal		\$ 294,000	\$ 282,000	\$ 270,000	\$ 258,000	\$ 31,000
83							
84	FY 19 Bond (June 2019)						
85	Prin (837,500)	Street and Sidewalks	\$ 170,000	\$ 165,000	\$ 165,000	\$ 165,000	\$ -
86	L/T Int		\$ 33,250	\$ 24,750	\$ 16,500	\$ 8,250	\$ -
87	Subtotal		\$ 203,250	\$ 189,750	\$ 181,500	\$ 173,250	\$ -
88							
89	FY 19 Bond (June 2019)						
90	Prin (908,000)	Filippello Park	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000
91	L/T Int		\$ 40,500	\$ 36,000	\$ 31,500	\$ 27,000	\$ 22,500
92	Subtotal		\$ 130,500	\$ 126,000	\$ 121,500	\$ 117,000	\$ 112,500
93							
94	FY 19 Bond (June 2019)						
95	Prin (1,443,500)	Various Equipment & Vehicles	\$ 185,000	\$ 160,000	\$ 155,000	\$ 145,000	\$ 125,000
96	L/T Int		\$ 62,000	\$ 52,750	\$ 44,750	\$ 37,000	\$ 29,750
97	Subtotal		\$ 247,000	\$ 212,750	\$ 199,750	\$ 182,000	\$ 154,750
98							
99	<b>TOTAL PERMANENT DEBT</b>						
100	Prin		\$ 4,425,000	\$ 3,860,000	\$ 3,235,000	\$ 3,145,000	\$ 2,700,000
101	L/T Int		\$ 1,008,075	\$ 825,563	\$ 667,025	\$ 530,394	\$ 407,700
102	<b>Total Permanent</b>		<b>\$ 5,433,075</b>	<b>\$ 4,685,563</b>	<b>\$ 3,902,025</b>	<b>\$ 3,675,394</b>	<b>\$ 3,107,700</b>
103							
104	<b>AUTHORIZED NOT ISSUED DEBT</b>						
105	Prin (16,521,891)	Elem. Schools Proj Design & OPM	\$ 831,891	\$ 830,000	\$ 830,000	\$ 830,000	\$ 830,000
106	L/T Int (4.5%)		\$ 743,485	\$ 706,050	\$ 668,700	\$ 631,350	\$ 594,000
107	Subtotal		\$ 1,575,376	\$ 1,536,050	\$ 1,498,700	\$ 1,461,350	\$ 1,424,000
108							
109							



**FY2021-2025 CIP  
GENERAL FUND DEBT PROJECTION**

	A	B	C	D	E	F	G
1			FY'21	FY'22	FY'23	FY'24	FY'25
110	Prin (1,600,000) High School Feasibility Study		\$ -	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
111	L/T Int (4.5%)		\$ 72,000	\$ 72,000	\$ 68,400	\$ 64,800	\$ 61,200
112	Subtotal		\$ 72,000	\$ 152,000	\$ 148,400	\$ 144,800	\$ 141,200
113							
114	Prin (1,100,000) Ladder Truck		\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
115	L/T Int (4.5%)		\$ 49,500	\$ 46,125	\$ 42,750	\$ 39,375	\$ 36,000
116	Subtotal		\$ 124,500	\$ 121,125	\$ 117,750	\$ 114,375	\$ 111,000
117							
118	Prin (2,500,000) Street and Sidewalks		\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
119	L/T Int (4.5%)		\$ 112,500	\$ 90,000	\$ 67,500	\$ 45,000	\$ 22,500
120	Subtotal		\$ 612,500	\$ 590,000	\$ 567,500	\$ 545,000	\$ 522,500
121							
122	Prin (2,500,000) Street and Sidewalks		\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
123	L/T Int (4.5%)		\$ 112,500	\$ 90,000	\$ 67,500	\$ 45,000	\$ 22,500
124	Subtotal		\$ 612,500	\$ 590,000	\$ 567,500	\$ 545,000	\$ 522,500
125							
126	Prin (1,301,825) Filippello Lights & Scoreboard		\$ 130,183	\$ 130,183	\$ 130,183	\$ 130,183	\$ 130,183
127	L/T Int (4.5%)		\$ 58,582	\$ 52,724	\$ 46,866	\$ 41,007	\$ 35,149
128	Subtotal		\$ 188,765	\$ 182,907	\$ 177,049	\$ 171,190	\$ 165,332
129							
130	Prin (295,000) Middle School Men's Lockerroom		\$ 29,500	\$ 29,500	\$ 29,500	\$ 29,500	\$ 29,500
131	L/T Int (4.5%)		\$ 13,275	\$ 11,948	\$ 10,620	\$ 9,293	\$ 7,965
132	Subtotal		\$ 42,775	\$ 41,448	\$ 40,120	\$ 38,793	\$ 37,465
133							
134	<b>TOTAL AUTHORIZED UNISSUED DEBT</b>						
135	Prin		\$ 2,066,574	\$ 2,144,683	\$ 2,144,683	\$ 2,144,683	\$ 2,144,683
136	L/T Int		\$ 1,161,842	\$ 1,068,847	\$ 972,336	\$ 875,825	\$ 779,314
137	<b>Total Authorized Unissued</b>		<b>\$ 3,228,416</b>	<b>\$ 3,213,530</b>	<b>\$ 3,117,019</b>	<b>\$ 3,020,508</b>	<b>\$ 2,923,997</b>
138							
139							
140	<b>PLANNED BOND DEBT</b>						
141	FY 16 Bond (June 2017)						
142	Prin (900,000) See Schedule		\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000
143	L/T Int (4.5%)		\$ 40,500	\$ 36,450	\$ 32,400	\$ 28,350	\$ 24,300
144	Subtotal		\$ 130,500	\$ 126,450	\$ 122,400	\$ 118,350	\$ 114,300
145							

**FY2021-2025 CIP  
GENERAL FUND DEBT PROJECTION**

	A	B	C	D	E	F	G
1			FY'21	FY'22	FY'23	FY'24	FY'25
146	FY 17 Bond (June 2017)						
147	Prin (3,950,000) See Schedule		\$ 395,000	\$ 395,000	\$ 395,000	\$ 395,000	\$ 395,000
148	L/T Int (4.5%)		\$ 177,750	\$ 159,975	\$ 142,200	\$ 124,425	\$ 106,650
149	Subtotal		\$ 572,750	\$ 554,975	\$ 537,200	\$ 519,425	\$ 501,650
150							
151	FY 18 Bond (May 2018)						
152	Prin (385,000) See Schedule		\$ 38,500	\$ 38,500	\$ 38,500	\$ 38,500	\$ 38,500
153	L/T Int (4.5%)		\$ 17,325	\$ 15,593	\$ 13,860	\$ 12,128	\$ 10,395
154	Subtotal		\$ 55,825	\$ 54,093	\$ 52,360	\$ 50,628	\$ 48,895
155							
156	FY 18 Bond (May 2018)						
157	Prin (325,000) Comm. Path Design		\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000
158	L/T Int (4.5%)		\$ 14,625	\$ 11,700	\$ 8,775	\$ 5,850	\$ 2,925
159	Subtotal		\$ 79,625	\$ 76,700	\$ 73,775	\$ 70,850	\$ 67,925
160							
161	FY 19 Bond (May 2019)						
162	Prin (1,547,000) See Schedule		\$ 183,100	\$ 183,100	\$ 183,100	\$ 183,100	\$ 183,100
163	L/T Int (4.5%)		\$ 69,615	\$ 61,376	\$ 53,136	\$ 44,897	\$ 36,657
164	Subtotal		\$ 252,715	\$ 244,476	\$ 236,236	\$ 227,997	\$ 219,757
165							
166	FY 20 Bond (May 2020)						
167	Prin (1,890,600) See Schedule		\$ 189,060	\$ 189,060	\$ 189,060	\$ 189,060	\$ 189,060
168	L/T Int (4.5%)		\$ 85,077	\$ 76,569	\$ 68,062	\$ 59,554	\$ 51,046
169	Subtotal		\$ 274,137	\$ 265,629	\$ 257,122	\$ 248,614	\$ 240,106
170							
171	FY 20 Bond (May 2020)						
172	Prin (4,500,000) Conn/Thrwys & Comm Path		\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000
173	L/T Int (4.5%)		\$ 202,500	\$ 175,500	\$ 148,500	\$ 121,500	\$ 94,500
174	Subtotal		\$ 802,500	\$ 775,500	\$ 748,500	\$ 721,500	\$ 694,500
175							
176	FY 20 Bond (May 2020)						
177	Prin (95,000) School		\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000
178	L/T Int (4.5%)		\$ 4,275	\$ 3,420	\$ 2,565	\$ 1,710	\$ 855
179	Subtotal		\$ 23,275	\$ 22,420	\$ 21,565	\$ 20,710	\$ 19,855
180							
181							



**FY2021-2025 CIP  
GENERAL FUND DEBT PROJECTION**

	A	B	C	D	E	F	G
1			FY'21	FY'22	FY'23	FY'24	FY'25
182	FY 20 Bond (August 2020)						
183	Prin (64,000,000) 3 Elem School Bldg		\$ 3,200,000	\$ 3,200,000	\$ 3,200,000	\$ 3,200,000	\$ 3,200,000
184	L/T Int (4.5%)		\$ 1,440,000	\$ 2,736,000	\$ 2,592,000	\$ 2,448,000	\$ 2,304,000
185	Subtotal		\$ 4,640,000	\$ 5,936,000	\$ 5,792,000	\$ 5,648,000	\$ 5,504,000
186							
187	FY 21 Bond (May 2021)						
188	Prin (7,162,600) See Schedule		\$ -	\$ 856,820	\$ 856,820	\$ 856,820	\$ 856,820
189	L/T Int (4.5%)		\$ -	\$ 322,317	\$ 283,760	\$ 245,203	\$ 206,646
190	Subtotal		\$ -	\$ 1,179,137	\$ 1,140,580	\$ 1,102,023	\$ 1,063,466
191							
192	FY 21 Bond (May 2021)						
193	Prin (4,300,000) Str, Walk, Conn/Thrwys		\$ -	\$ 860,000	\$ 860,000	\$ 860,000	\$ 860,000
194	L/T Int (4.5%)		\$ -	\$ 193,500	\$ 154,800	\$ 116,100	\$ 77,400
195	Subtotal		\$ -	\$ 1,053,500	\$ 1,014,800	\$ 976,100	\$ 937,400
196							
197	FY 21 Bond (May 2021)						
198	Prin (2,574,000) School		\$ -	\$ 167,800	\$ 167,800	\$ 167,800	\$ 167,800
199	L/T Int (4.5%)		\$ -	\$ 115,830	\$ 108,279	\$ 100,728	\$ 93,177
200	Subtotal		\$ -	\$ 283,630	\$ 276,079	\$ 268,528	\$ 260,977
201							
202	FY 22 Bond (May 2022)						
203	Prin (9,249,700) See Schedule		\$ -	\$ -	\$ 828,523	\$ 828,523	\$ 828,523
204	L/T Int (4.5%)		\$ -	\$ -	\$ 416,237	\$ 378,953	\$ 341,669
205	Subtotal		\$ -	\$ -	\$ 1,244,760	\$ 1,207,476	\$ 1,170,192
206							
207	FY 22 Bond (May 2022)						
208	Prin (4,000,000) Str, Walk, Duct & Conn/Thrwys		\$ -	\$ -	\$ 800,000	\$ 800,000	\$ 800,000
209	L/T Int (4.5%)		\$ -	\$ -	\$ 180,000	\$ 144,000	\$ 108,000
210	Subtotal		\$ -	\$ -	\$ 980,000	\$ 944,000	\$ 908,000
211							
212	FY 22 Bond (May 2022)						
213	Prin (3,440,000) School		\$ -	\$ -	\$ 300,667	\$ 300,667	\$ 300,667
214	L/T Int (4.5%)		\$ -	\$ -	\$ 154,800	\$ 141,270	\$ 127,740
215	Subtotal		\$ -	\$ -	\$ 455,467	\$ 441,937	\$ 428,407
216							
217							

**FY2021-2025 CIP  
GENERAL FUND DEBT PROJECTION**

	A	B	C	D	E	F	G
1			FY'21	FY'22	FY'23	FY'24	FY'25
218	FY 22 Bond (July 2021)						
219	Prin (46,000,000) 3 Elem School Bldg		\$ -	\$ -	\$ 2,300,000	\$ 2,300,000	\$ 2,300,000
220	L/T Int (4.5%)		\$ -	\$ 1,035,000	\$ 2,018,250	\$ 1,914,750	\$ 1,811,250
221	Subtotal		\$ -	\$ 1,035,000	\$ 4,318,250	\$ 4,214,750	\$ 4,111,250
222							
223	FY 23 Bond (May 2023)						
224	Prin (5,604,000) See Schedule		\$ -	\$ -	\$ -	\$ 607,000	\$ 607,000
225	L/T Int (4.5%)		\$ -	\$ -	\$ -	\$ 252,180	\$ 224,865
226	Subtotal		\$ -	\$ -	\$ -	\$ 859,180	\$ 831,865
227							
228	FY 23 Bond (May 2023)						
229	Prin (4,300,000) Str, Walk, & Conn/Thrwys		\$ -	\$ -	\$ -	\$ 860,000	\$ 860,000
230	L/T Int (4.5%)		\$ -	\$ -	\$ -	\$ 193,500	\$ 154,800
231	Subtotal		\$ -	\$ -	\$ -	\$ 1,053,500	\$ 1,014,800
232							
233	FY 23 Bond (May 2023)						
234	Prin (2,032,000) School		\$ -	\$ -	\$ -	\$ 183,733	\$ 183,733
235	L/T Int (4.5%)		\$ -	\$ -	\$ -	\$ 91,440	\$ 83,172
236	Subtotal		\$ -	\$ -	\$ -	\$ 275,173	\$ 266,905
237							
238	FY 23 Bond (July 2022)						
239	Prin (43,478,109) 3 Elem School Bldg		\$ -	\$ -	\$ -	\$ 2,173,905	\$ 2,173,905
240	L/T Int (4.5%)		\$ -	\$ -	\$ 978,257	\$ 1,907,602	\$ 1,809,776
241	Subtotal		\$ -	\$ -	\$ 978,257	\$ 4,081,507	\$ 3,983,681
242							
243	FY 24 Bond (May 2024)						
244	Prin (2,242,000) See Schedule		\$ -	\$ -	\$ -	\$ -	\$ 305,700
245	L/T Int (4.5%)		\$ -	\$ -	\$ -	\$ -	\$ 100,890
246	Subtotal		\$ -	\$ -	\$ -	\$ -	\$ 406,590
247							
248	FY 24 Bond (May 2024)						
249	Prin (4,000,000) Str, Walk, & Conn/Thrwys		\$ -	\$ -	\$ -	\$ -	\$ 800,000
250	L/T Int (4.5%)		\$ -	\$ -	\$ -	\$ -	\$ 180,000
251	Subtotal		\$ -	\$ -	\$ -	\$ -	\$ 980,000
252							
253							

**FY2021-2025 CIP  
GENERAL FUND DEBT PROJECTION**

	A	B	C	D	E	F	G
1			FY'21	FY'22	FY'23	FY'24	FY'25
254	FY 24 Bond (May 2024)						
255	Prin (710,000) School		\$ -	\$ -	\$ -	\$ -	\$ 63,667
256	L/T Int (4.5%)		\$ -	\$ -	\$ -	\$ -	\$ 31,950
257	Subtotal		\$ -	\$ -	\$ -	\$ -	\$ 95,617
258							
259	<b>TOTAL PLANNED BOND DEBT</b>						
260	Principal		\$ 4,779,660	\$ 6,664,280	\$ 10,893,470	\$ 14,718,108	\$ 15,887,475
261	Long Term Interest		\$ 2,051,667	\$ 4,943,230	\$ 7,355,881	\$ 8,332,140	\$ 7,982,663
262	<b>TOTAL PLANNED DEBT</b>		<b>\$ 6,831,327</b>	<b>\$ 11,607,510</b>	<b>\$ 18,249,351</b>	<b>\$ 23,050,248</b>	<b>\$ 23,870,138</b>
263							
264	<b>SCHOOL DEBT EXCLUSION</b>						
265	FY 21 Bond (/June 2021)						
266	Prin (7,500,000) See Schedule		\$ -	\$ 375,000	\$ 375,000	\$ 375,000	\$ 375,000
267	L/T Int (4.5%)		\$ -	\$ 337,500	\$ 320,625	\$ 303,750	\$ 286,875
268	Subtotal		\$ -	\$ 712,500	\$ 695,625	\$ 678,750	\$ 661,875
269							
270	FY 22 Bond (June 2022)						
271	Prin (7,500,000) See Schedule		\$ -	\$ -	\$ 375,000	\$ 375,000	\$ 375,000
272	L/T Int (4.5%)		\$ -	\$ -	\$ 337,500	\$ 320,625	\$ 303,750
273	Subtotal		\$ -	\$ -	\$ 712,500	\$ 695,625	\$ 678,750
274							
275	FY 23 Bond (May 2023)						
276	Prin (67,500,000) See Schedule		\$ -	\$ -	\$ -	\$ 3,375,000	\$ 3,375,000
277	L/T Int (4.5%)		\$ -	\$ -	\$ -	\$ 3,037,500	\$ 2,885,625
278	Subtotal		\$ -	\$ -	\$ -	\$ 6,412,500	\$ 6,260,625
279							
280	FY 24 Bond (May 2024)						
281	Prin (67,500,000) See Schedule		\$ -	\$ -	\$ -	\$ -	\$ 3,375,000
282	L/T Int (4.5%)		\$ -	\$ -	\$ -	\$ -	\$ 3,037,500
283	Subtotal		\$ -	\$ -	\$ -	\$ -	\$ 6,412,500
284							
285	<b>TOTAL SCHOOL DEBT EXCLUSION</b>						
286	Principal		\$ -	\$ 375,000	\$ 750,000	\$ 4,125,000	\$ 7,500,000
287	Long Term Interest		\$ -	\$ 337,500	\$ 658,125	\$ 3,661,875	\$ 6,513,750
288	<b>TOTAL SCHOOL DEBT EXCLUSION</b>		<b>\$ -</b>	<b>\$ 712,500</b>	<b>\$ 1,408,125</b>	<b>\$ 7,786,875</b>	<b>\$ 14,013,750</b>
289							

**FY2021-2025 CIP  
GENERAL FUND DEBT PROJECTION**

	A	B	C	D	E	F	G
1			FY'21	FY'22	FY'23	FY'24	FY'25
290							
291	<b>Total Permanent, Authorized/Unissued, Planned &amp; School Debt Exclusion</b>						
292	Principal		\$ 11,271,234	\$ 13,043,963	\$ 17,023,153	\$ 24,132,791	\$ 28,232,158
293	Long Term Interest		\$ 4,221,584	\$ 7,175,138	\$ 9,653,365	\$ 13,400,233	\$ 15,683,426
294	<b>Grand Total</b>		<b>\$ 15,492,818</b>	<b>\$ 20,219,101</b>	<b>\$ 26,676,518</b>	<b>\$ 37,533,024</b>	<b>\$ 43,915,584</b>

**TOWN OF WATERTOWN  
CIP FY 21 TO FY 25 COST ANALYSIS**

			FY 21		FY 22		FY 23		FY 24		FY 25			
FY	COST		PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST		
<b>AUTHORIZED UNISSUED DEBT</b>														
20	3 ELEM. SCH. PROJ. PLANS/DESIGN	BR	19	\$ 12,441,016	\$ 626,016	\$ 559,846	\$ 625,000	\$ 531,675	\$ 625,000	\$ 503,550	\$ 625,000	\$ 475,425	\$ 625,000	\$ 447,300
20	3 ELEM. SCH. PROJ. PLANS/DESIGN	BR	19	\$ 4,080,875	\$ 205,875	\$ 183,639	\$ 205,000	\$ 174,375	\$ 205,000	\$ 165,150	\$ 205,000	\$ 155,925	\$ 205,000	\$ 146,700
				\$ 16,521,891	\$ 831,891	\$ 743,485	\$ 830,000	\$ 706,050	\$ 830,000	\$ 668,700	\$ 830,000	\$ 631,350	\$ 830,000	\$ 594,000
20	HIGH SCHOOL FEASIBILITY STUDY	BR	19	\$ 1,600,000	\$ -	\$ 72,000	\$ 80,000	\$ 72,000	\$ 80,000	\$ 68,400	\$ 80,000	\$ 64,800	\$ 80,000	\$ 61,200
				\$ 1,600,000	\$ -	\$ 72,000	\$ 80,000	\$ 72,000	\$ 80,000	\$ 68,400	\$ 80,000	\$ 64,800	\$ 80,000	\$ 61,200
5	HIGHWAY RECONSTR	STB	19	\$ 2,000,000	\$ 400,000	\$ 90,000	\$ 400,000	\$ 72,000	\$ 400,000	\$ 54,000	\$ 400,000	\$ 36,000	\$ 400,000	\$ 18,000
5	SIDEWALK RECONSTR	SWB	19	\$ 500,000	\$ 100,000	\$ 22,500	\$ 100,000	\$ 18,000	\$ 100,000	\$ 13,500	\$ 100,000	\$ 9,000	\$ 100,000	\$ 4,500
				\$ 2,500,000	\$ 500,000	\$ 112,500	\$ 500,000	\$ 90,000	\$ 500,000	\$ 67,500	\$ 500,000	\$ 45,000	\$ 500,000	\$ 22,500
15	LADDER TRUCK	BE	20	\$ 1,100,000	\$ 75,000	\$ 49,500	\$ 75,000	\$ 46,125	\$ 75,000	\$ 42,750	\$ 75,000	\$ 39,375	\$ 75,000	\$ 36,000
				\$ 1,100,000	\$ 75,000	\$ 49,500	\$ 75,000	\$ 46,125	\$ 75,000	\$ 42,750	\$ 75,000	\$ 39,375	\$ 75,000	\$ 36,000
5	HIGHWAY RECONSTR	STB	20	\$ 2,000,000	\$ 400,000	\$ 90,000	\$ 400,000	\$ 72,000	\$ 400,000	\$ 54,000	\$ 400,000	\$ 36,000	\$ 400,000	\$ 18,000
5	SIDEWALK RECONSTR	SWB	20	\$ 500,000	\$ 100,000	\$ 22,500	\$ 100,000	\$ 18,000	\$ 100,000	\$ 13,500	\$ 100,000	\$ 9,000	\$ 100,000	\$ 4,500
				\$ 2,500,000	\$ 500,000	\$ 112,500	\$ 500,000	\$ 90,000	\$ 500,000	\$ 67,500	\$ 500,000	\$ 45,000	\$ 500,000	\$ 22,500
10	FILIPPELLO LIGHTS & SCOREBOARD	BR	18	\$ 1,301,825	\$ 130,183	\$ 58,582	\$ 130,183	\$ 52,724	\$ 130,183	\$ 46,866	\$ 130,183	\$ 41,007	\$ 130,183	\$ 35,149
				\$ 1,301,825	\$ 130,183	\$ 58,582	\$ 130,183	\$ 52,724	\$ 130,183	\$ 46,866	\$ 130,183	\$ 41,007	\$ 130,183	\$ 35,149
10	MIDDLE: REMODEL MEN'S LOCKERROOM	BR	20	\$ 295,000	\$ 29,500	\$ 13,275	\$ 29,500	\$ 11,948	\$ 29,500	\$ 10,620	\$ 29,500	\$ 9,293	\$ 29,500	\$ 7,965
				\$ 295,000	\$ 29,500	\$ 13,275	\$ 29,500	\$ 11,948	\$ 29,500	\$ 10,620	\$ 29,500	\$ 9,293	\$ 29,500	\$ 7,965
<b>TOTAL AUTHORIZED UNISSUED DEBT</b>				\$ 25,818,716	\$ 2,066,574	\$ 1,161,842	\$ 2,144,683	\$ 1,068,846	\$ 2,144,683	\$ 972,336	\$ 2,144,683	\$ 875,825	\$ 2,144,683	\$ 779,314
<b>PLANNED DEBT</b>														
10	DESIGN MOXLEY CTS RENOV/LIGHTS	BR	16	\$ 100,000	\$ 10,000	\$ 4,500	\$ 10,000	\$ 4,050	\$ 10,000	\$ 3,600	\$ 10,000	\$ 3,150	\$ 10,000	\$ 2,700
10	MOXLEY COURTS RENOV/LIGHTS	BR	16	\$ 800,000	\$ 80,000	\$ 36,000	\$ 80,000	\$ 32,400	\$ 80,000	\$ 28,800	\$ 80,000	\$ 25,200	\$ 80,000	\$ 21,600
				\$ 900,000	\$ 90,000	\$ 40,500	\$ 90,000	\$ 36,450	\$ 90,000	\$ 32,400	\$ 90,000	\$ 28,350	\$ 90,000	\$ 24,300
10	VICTORY TRACK, FIELD & CRT RENO	BR	17	\$ 3,000,000	\$ 300,000	\$ 135,000	\$ 300,000	\$ 121,500	\$ 300,000	\$ 108,000	\$ 300,000	\$ 94,500	\$ 300,000	\$ 81,000
10	DESIGN OF CASEY PARK RENOV.	BR	17	\$ 100,000	\$ 10,000	\$ 4,500	\$ 10,000	\$ 4,050	\$ 10,000	\$ 3,600	\$ 10,000	\$ 3,150	\$ 10,000	\$ 2,700
10	CASEY PARK RENOV, LIGHTS/SCBRD	BR	17	\$ 850,000	\$ 85,000	\$ 38,250	\$ 85,000	\$ 34,425	\$ 85,000	\$ 30,600	\$ 85,000	\$ 26,775	\$ 85,000	\$ 22,950
				\$ 3,950,000	\$ 395,000	\$ 177,750	\$ 395,000	\$ 159,975	\$ 395,000	\$ 142,200	\$ 395,000	\$ 124,425	\$ 395,000	\$ 106,650
10	ADMIN BLDG: SHINGLE, PAINT, RUG	BR	18	\$ 385,000	\$ 38,500	\$ 17,325	\$ 38,500	\$ 15,593	\$ 38,500	\$ 13,860	\$ 38,500	\$ 12,128	\$ 38,500	\$ 10,395
10	FILIPPELLO LIGHTS & SCOREBOARD	BR	18	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				\$ 385,000	\$ 38,500	\$ 17,325	\$ 38,500	\$ 15,593	\$ 38,500	\$ 13,860	\$ 38,500	\$ 12,128	\$ 38,500	\$ 10,395
5	COMM. PATH DESIGN(TAYLOR/LINEAR)	SWB	18	\$ 325,000	\$ 65,000	\$ 14,625	\$ 65,000	\$ 11,700	\$ 65,000	\$ 8,775	\$ 65,000	\$ 5,850	\$ 65,000	\$ 2,925
				\$ 325,000	\$ 65,000	\$ 14,625	\$ 65,000	\$ 11,700	\$ 65,000	\$ 8,775	\$ 65,000	\$ 5,850	\$ 65,000	\$ 2,925
5	ADMIN. BLD REPLACE FIRE ALARM	BE	19	\$ 85,000	\$ 17,000	\$ 3,825	\$ 17,000	\$ 3,060	\$ 17,000	\$ 2,295	\$ 17,000	\$ 1,530	\$ 17,000	\$ 765
10	ADMIN BLD AC & PLUMBING UPGRADE	BR	19	\$ 130,000	\$ 13,000	\$ 5,850	\$ 13,000	\$ 5,265	\$ 13,000	\$ 4,680	\$ 13,000	\$ 4,095	\$ 13,000	\$ 3,510
10	EAST FIRE HVAC-PLUMBING	BR	19	\$ 120,000	\$ 12,000	\$ 5,400	\$ 12,000	\$ 4,860	\$ 12,000	\$ 4,320	\$ 12,000	\$ 3,780	\$ 12,000	\$ 3,240
5	MAIN FIRE COATING APPARATUS FL	BR	19	\$ 35,000	\$ 7,000	\$ 1,575	\$ 7,000	\$ 1,260	\$ 7,000	\$ 945	\$ 7,000	\$ 630	\$ 7,000	\$ 315
5	HIGHWAY: SKID STEER	BE	19	\$ 65,000	\$ 13,000	\$ 2,925	\$ 13,000	\$ 2,340	\$ 13,000	\$ 1,755	\$ 13,000	\$ 1,170	\$ 13,000	\$ 585
10	HIGHWAY: DUMP TRUCK 55000 GVW	BE	19	\$ 243,000	\$ 24,300	\$ 10,935	\$ 24,300	\$ 9,842	\$ 24,300	\$ 8,748	\$ 24,300	\$ 7,655	\$ 24,300	\$ 6,561
10	SNOW&ICE:COMBO BODY 6 WHEELER	BE	19	\$ 265,000	\$ 26,500	\$ 11,925	\$ 26,500	\$ 10,733	\$ 26,500	\$ 9,540	\$ 26,500	\$ 8,348	\$ 26,500	\$ 7,155
10	SNOW&ICE:BLOWER ATTACHMENT	BE	19	\$ 205,000	\$ 20,500	\$ 9,225	\$ 20,500	\$ 8,303	\$ 20,500	\$ 7,380	\$ 20,500	\$ 6,458	\$ 20,500	\$ 5,535
5	PRKS&FRSTRY: TRACTOR FARM	BR	19	\$ 75,000	\$ 15,000	\$ 3,375	\$ 15,000	\$ 2,700	\$ 15,000	\$ 2,025	\$ 15,000	\$ 1,350	\$ 15,000	\$ 675
5	PRKS&FRSTRY: INFIELD GROOMER	BE	19	\$ 24,000	\$ 4,800	\$ 1,080	\$ 4,800	\$ 864	\$ 4,800	\$ 648	\$ 4,800	\$ 432	\$ 4,800	\$ 216
10	SALTONSTALL COURT, PARKING LGT	BR	19	\$ 300,000	\$ 30,000	\$ 13,500	\$ 30,000	\$ 12,150	\$ 30,000	\$ 10,800	\$ 30,000	\$ 9,450	\$ 30,000	\$ 8,100
				\$ 1,547,000	\$ 183,100	\$ 69,615	\$ 183,100	\$ 61,376	\$ 183,100	\$ 53,136	\$ 183,100	\$ 44,897	\$ 183,100	\$ 36,657



**TOWN OF WATERTOWN  
CIP FY 21 TO FY 25 COST ANALYSIS**

		FY	COST	FY 21 PRINCIPAL	INTEREST	FY 22 PRINCIPAL	INTEREST	FY 23 PRINCIPAL	INTEREST	FY 24 PRINCIPAL	INTEREST	FY 25 PRINCIPAL	INTEREST	
10	ARSENAL PARK RENOVATIONS	BR	20	\$ 1,600,000	\$ 160,000	\$ 72,000	\$ 160,000	\$ 64,800	\$ 160,000	\$ 57,600	\$ 160,000	\$ 50,400	\$ 160,000	\$ 43,200
10	EAST FIRE PAINTING/CARPET/LIGHT	BE	20	\$ 115,000	\$ 11,500	\$ 5,175	\$ 11,500	\$ 4,658	\$ 11,500	\$ 4,140	\$ 11,500	\$ 3,623	\$ 11,500	\$ 3,105
10	MAIN FIRE INTERIOR PAINTING	BE	20	\$ 50,000	\$ 5,000	\$ 2,250	\$ 5,000	\$ 2,025	\$ 5,000	\$ 1,800	\$ 5,000	\$ 1,575	\$ 5,000	\$ 1,350
10	EXTERIOR PAINTING OF POLICE STATION	BR	20	\$ 125,600	\$ 12,560	\$ 5,652	\$ 12,560	\$ 5,087	\$ 12,560	\$ 4,522	\$ 12,560	\$ 3,956	\$ 12,560	\$ 3,391
				\$ 1,890,600	\$ 189,060	\$ 85,077	\$ 189,060	\$ 76,569	\$ 189,060	\$ 68,062	\$ 189,060	\$ 59,554	\$ 189,060	\$ 51,046
10	COMM. PATH CONSTR.(TAYLOR/LINEAR)	SWB	20	\$ 3,000,000	\$ 300,000	\$ 135,000	\$ 300,000	\$ 121,500	\$ 300,000	\$ 108,000	\$ 300,000	\$ 94,500	\$ 300,000	\$ 81,000
5	HIGHWAY (CONNECTOR/THROUGHWAYS)	STB	20	\$ 1,500,000	\$ 300,000	\$ 67,500	\$ 300,000	\$ 54,000	\$ 300,000	\$ 40,500	\$ 300,000	\$ 27,000	\$ 300,000	\$ 13,500
				\$ 4,500,000	\$ 600,000	\$ 202,500	\$ 600,000	\$ 175,500	\$ 600,000	\$ 148,500	\$ 600,000	\$ 121,500	\$ 600,000	\$ 94,500
5	MIDDLE: REPLACE BOILERS DESIGN	BR	20	\$ 95,000	\$ 19,000	\$ 4,275	\$ 19,000	\$ 3,420	\$ 19,000	\$ 2,565	\$ 19,000	\$ 1,710	\$ 19,000	\$ 855
				\$ 95,000	\$ 19,000	\$ 4,275	\$ 19,000	\$ 3,420	\$ 19,000	\$ 2,565	\$ 19,000	\$ 1,710	\$ 19,000	\$ 855
20	RENOV/RECONST 3 ELEM SCH BLDG	BR	20	\$ 64,000,000	\$ 3,200,000	\$ 1,440,000	\$ 3,200,000	\$ 2,736,000	\$ 3,200,000	\$ 2,592,000	\$ 3,200,000	\$ 2,448,000	\$ 3,200,000	\$ 2,304,000
				\$ 64,000,000	\$ 3,200,000	\$ 1,440,000	\$ 3,200,000	\$ 2,736,000	\$ 3,200,000	\$ 2,592,000	\$ 3,200,000	\$ 2,448,000	\$ 3,200,000	\$ 2,304,000
10	ARSENAL PARK RENOVATIONS	BR	21	\$ 2,700,000			\$ 270,000	\$ 121,500	\$ 270,000	\$ 109,350	\$ 270,000	\$ 97,200	\$ 270,000	\$ 85,050
5	ADMIN BLDG: REPAIR ELEVATOR	BR	21	\$ 130,000			\$ 26,000	\$ 5,850	\$ 26,000	\$ 4,680	\$ 26,000	\$ 3,510	\$ 26,000	\$ 2,340
5	IT: GIS	BE	21	\$ 50,000			\$ 10,000	\$ 2,250	\$ 10,000	\$ 1,800	\$ 10,000	\$ 1,350	\$ 10,000	\$ 900
5	IT: UPGRADE PHONE SYSTEM	BE	21	\$ 175,000			\$ 35,000	\$ 7,875	\$ 35,000	\$ 6,300	\$ 35,000	\$ 4,725	\$ 35,000	\$ 3,150
5	IT: REPLACE & UPGRADE TECHNOLOGY	BE	21	\$ 270,000			\$ 54,000	\$ 12,150	\$ 54,000	\$ 9,720	\$ 54,000	\$ 7,290	\$ 54,000	\$ 4,860
5	IT: DOCUMENT MANAGEMENT SYSTEM	BE	21	\$ 80,000			\$ 16,000	\$ 3,600	\$ 16,000	\$ 2,880	\$ 16,000	\$ 2,160	\$ 16,000	\$ 1,440
5	FIRE NORTH STATION - FLOOR DRAIN RP	BR	21	\$ 41,600			\$ 8,320	\$ 1,872	\$ 8,320	\$ 1,498	\$ 8,320	\$ 1,123	\$ 8,320	\$ 749
5	FIRE: AMBULANCE	BE	21	\$ 355,000			\$ 71,000	\$ 15,975	\$ 71,000	\$ 12,780	\$ 71,000	\$ 9,585	\$ 71,000	\$ 6,390
10	FIRE: RADIO SYSTEM REPLACMNT	BE	21	\$ 535,000			\$ 53,500	\$ 24,075	\$ 53,500	\$ 21,668	\$ 53,500	\$ 19,260	\$ 53,500	\$ 16,853
5	LIBRARY: REPAIR EXT. CHILDREN'S ROOM	BR	21	\$ 75,000			\$ 15,000	\$ 3,375	\$ 15,000	\$ 2,700	\$ 15,000	\$ 2,025	\$ 15,000	\$ 1,350
10	POLICE RADIO SYSTEM REPLACMNT	BE	21	\$ 1,167,000			\$ 116,700	\$ 52,515	\$ 116,700	\$ 47,264	\$ 116,700	\$ 42,012	\$ 116,700	\$ 36,761
10	HIGHWAY SERVICE FLAT BED	BE	21	\$ 85,000			\$ 8,500	\$ 3,825	\$ 8,500	\$ 3,443	\$ 8,500	\$ 3,060	\$ 8,500	\$ 2,678
10	SNOW&ICE: SALTER 6 WHEELER	BE	21	\$ 260,000			\$ 26,000	\$ 11,700	\$ 26,000	\$ 10,530	\$ 26,000	\$ 9,360	\$ 26,000	\$ 8,190
5	CEMETERY: OFF ROAD UTILITY VEH	BE	21	\$ 30,000			\$ 6,000	\$ 1,350	\$ 6,000	\$ 1,080	\$ 6,000	\$ 810	\$ 6,000	\$ 540
10	PROP&BLDG GARAGE DOOR REPLACMNT	BE	21	\$ 95,000			\$ 9,500	\$ 4,275	\$ 9,500	\$ 3,848	\$ 9,500	\$ 3,420	\$ 9,500	\$ 2,993
5	PROP&BLDG SIGN TRUCK	BE	21	\$ 120,000			\$ 24,000	\$ 5,400	\$ 24,000	\$ 4,320	\$ 24,000	\$ 3,240	\$ 24,000	\$ 2,160
10	PARKS: GAZEBO AT SALTONSTALL PARK	BR	21	\$ 90,000			\$ 9,000	\$ 4,050	\$ 9,000	\$ 3,645	\$ 9,000	\$ 3,240	\$ 9,000	\$ 2,835
10	FILIPPELLO: SPRAY PRK DESIGN & RENO	BR	21	\$ 400,000			\$ 40,000	\$ 18,000	\$ 40,000	\$ 16,200	\$ 40,000	\$ 14,400	\$ 40,000	\$ 12,600
5	PUB. BLDGS.: SIDEWALK SNOWBLOWER	BE	21	\$ 60,000			\$ 12,000	\$ 2,700	\$ 12,000	\$ 2,160	\$ 12,000	\$ 1,620	\$ 12,000	\$ 1,080
5	RINK: ELECTRICAL PANEL UPGRADES	BR	21	\$ 19,000			\$ 3,800	\$ 855	\$ 3,800	\$ 684	\$ 3,800	\$ 513	\$ 3,800	\$ 342
10	RINK: REPAIR HANDICAP RAMP	BR	21	\$ 225,000			\$ 22,500	\$ 10,125	\$ 22,500	\$ 9,113	\$ 22,500	\$ 8,100	\$ 22,500	\$ 7,088
10	RINK: REPLACEMENT OF STANDS	BE	21	\$ 200,000			\$ 20,000	\$ 9,000	\$ 20,000	\$ 8,100	\$ 20,000	\$ 7,200	\$ 20,000	\$ 6,300
				\$ 7,162,600	\$ -	\$ -	\$ 856,820	\$ 322,317	\$ 856,820	\$ 283,760	\$ 856,820	\$ 245,203	\$ 856,820	\$ 206,646
5	PROP&BLDG:UNDERGROUND DUCT	BR	21	\$ 300,000			\$ 60,000	\$ 13,500	\$ 60,000	\$ 10,800	\$ 60,000	\$ 8,100	\$ 60,000	\$ 5,400
5	HIGHWAY (CONNECTOR/THROUGHWAYS)	STB	21	\$ 1,500,000			\$ 300,000	\$ 67,500	\$ 300,000	\$ 54,000	\$ 300,000	\$ 40,500	\$ 300,000	\$ 27,000
5	HIGHWAY RECONSTR	STB	21	\$ 2,000,000			\$ 400,000	\$ 90,000	\$ 400,000	\$ 72,000	\$ 400,000	\$ 54,000	\$ 400,000	\$ 36,000
5	SIDEWALK RECONSTR	SWB	21	\$ 500,000			\$ 100,000	\$ 22,500	\$ 100,000	\$ 18,000	\$ 100,000	\$ 13,500	\$ 100,000	\$ 9,000
				\$ 4,300,000	\$ -	\$ -	\$ 860,000	\$ 193,500	\$ 860,000	\$ 154,800	\$ 860,000	\$ 116,100	\$ 860,000	\$ 77,400
10	MIDDLE: REMODEL BATHROOMS (2)	BR	21	\$ 120,000			\$ 12,000	\$ 5,400	\$ 12,000	\$ 4,860	\$ 12,000	\$ 4,320	\$ 12,000	\$ 3,780
5	MIDDLE: DESIGN HVAC 3RD FLOOR	BR	21	\$ 101,000			\$ 20,200	\$ 4,545	\$ 20,200	\$ 3,636	\$ 20,200	\$ 2,727	\$ 20,200	\$ 1,818
20	MIDDLE: REPLACE BOILERS	BR	21	\$ 1,700,000			\$ 85,000	\$ 76,500	\$ 85,000	\$ 72,675	\$ 85,000	\$ 68,850	\$ 85,000	\$ 65,025
15	MIDDLE: HVAC (VRF) CAFETERIA	BR	21	\$ 600,000			\$ 40,000	\$ 27,000	\$ 40,000	\$ 25,200	\$ 40,000	\$ 23,400	\$ 40,000	\$ 21,600
5	MIDDLE: DESIGN FIRE PROTECTION	BR	21	\$ 53,000			\$ 10,600	\$ 2,385	\$ 10,600	\$ 1,908	\$ 10,600	\$ 1,431	\$ 10,600	\$ 954
				\$ 2,574,000	\$ -	\$ -	\$ 167,800	\$ 115,830	\$ 167,800	\$ 108,279	\$ 167,800	\$ 100,728	\$ 167,800	\$ 93,177
20	ADMIN. BLDG: REPLACE CHILLER	BR	22	\$ 495,000					\$ 24,750	\$ 22,275	\$ 24,750	\$ 21,161	\$ 24,750	\$ 20,048
10	ADMIN. BLDG: REPLACE FAN COIL& AHUV	BR	22	\$ 1,100,000					\$ 110,000	\$ 49,500	\$ 110,000	\$ 44,550	\$ 110,000	\$ 39,600

**TOWN OF WATERTOWN  
CIP FY 21 TO FY 25 COST ANALYSIS**

FY	COST	FY 21		FY 22		FY 23		FY 24		FY 25		
		PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	
5	ADMIN BLDG: DESIGN MASONRY & METAL	BR	22	\$ 40,000			\$ 8,000	\$ 1,800	\$ 8,000	\$ 1,440	\$ 8,000	\$ 1,080
5	ADMIN BLDG: DESIGN HVAC-HAU CC	BR	22	\$ 120,000			\$ 24,000	\$ 5,400	\$ 24,000	\$ 4,320	\$ 24,000	\$ 3,240
5	ADMIN BLDG: DESIGN LIGHTING/ACCESS	BR	22	\$ 60,000			\$ 12,000	\$ 2,700	\$ 12,000	\$ 2,160	\$ 12,000	\$ 1,620
5	IT: REPLACE & UPGRADE TECHNOLOGY	BE	22	\$ 425,000			\$ 85,000	\$ 19,125	\$ 85,000	\$ 15,300	\$ 85,000	\$ 11,475
15	FIRE: LADDER TRUCK	BE	22	\$ 1,250,000			\$ 83,333	\$ 56,250	\$ 83,333	\$ 52,500	\$ 83,333	\$ 48,750
5	FIRE: HEADSETS FOR RADIOS IN TRUCKS	BE	22	\$ 26,000			\$ 5,200	\$ 1,170	\$ 5,200	\$ 936	\$ 5,200	\$ 702
5	LIBRARY: REPLACE VENEER (VAR. LOC.)	BR	22	\$ 50,000			\$ 10,000	\$ 2,250	\$ 10,000	\$ 1,800	\$ 10,000	\$ 1,350
5	LIBRARY: HVAC STUDY/FEASIBILITY NEEDS	BR	22	\$ 60,000			\$ 12,000	\$ 2,700	\$ 12,000	\$ 2,160	\$ 12,000	\$ 1,620
5	POLICE: AUDIO & VIDEO UPGRADES 4 CONF	BE	22	\$ 61,200			\$ 12,240	\$ 2,754	\$ 12,240	\$ 2,203	\$ 12,240	\$ 1,652
5	POLICE: REPL. 3 SERVERS	BE	22	\$ 38,500			\$ 7,700	\$ 1,733	\$ 7,700	\$ 1,386	\$ 7,700	\$ 1,040
10	HIGHWAY STREET VACTOR	BE	22	\$ 85,000			\$ 8,500	\$ 3,825	\$ 8,500	\$ 3,443	\$ 8,500	\$ 3,060
10	SNOW&ICE: LOADER	BE	22	\$ 300,000			\$ 30,000	\$ 13,500	\$ 30,000	\$ 12,150	\$ 30,000	\$ 10,800
10	PARKS&FORESTRY: SWAP LOADER	BE	22	\$ 200,000			\$ 20,000	\$ 9,000	\$ 20,000	\$ 8,100	\$ 20,000	\$ 7,200
5	SULLIVAN PLYGRD EQUIP, TOT, WLKWWY	BR	22	\$ 350,000			\$ 70,000	\$ 15,750	\$ 70,000	\$ 12,600	\$ 70,000	\$ 9,450
20	VICT. FLD: PHASE 3 FIELDHOUSE DESIGN	BR	22	\$ 350,000			\$ 17,500	\$ 15,750	\$ 17,500	\$ 14,963	\$ 17,500	\$ 14,175
20	VICT. FLD: PH 3 FIELDHOUSE ADD/RENO	BR	22	\$ 3,500,000			\$ 175,000	\$ 157,500	\$ 175,000	\$ 149,625	\$ 175,000	\$ 141,750
5	PUB. BLDGS.: SIDEWALK SNOWBLOWER	BE	22	\$ 60,000			\$ 12,000	\$ 2,700	\$ 12,000	\$ 2,160	\$ 12,000	\$ 1,620
5	PUB BLDGS: MAINTENANCE MOVE	BR	22	\$ 50,000			\$ 10,000	\$ 2,250	\$ 10,000	\$ 1,800	\$ 10,000	\$ 1,350
5	SENIOR CENTER SHUTTLE BUS	BE	22	\$ 125,000			\$ 25,000	\$ 5,625	\$ 25,000	\$ 4,500	\$ 25,000	\$ 3,375
5	SR CTR: WLKWWY ENT REPAIR INCL LIGHT	BR	22	\$ 50,000			\$ 10,000	\$ 2,250	\$ 10,000	\$ 1,800	\$ 10,000	\$ 1,350
5	SR CTR: DESIGN UPGRADE FIRE ALARM	BR	22	\$ 20,000			\$ 4,000	\$ 900	\$ 4,000	\$ 720	\$ 4,000	\$ 540
5	UPGRADE INTERNAL LIGHTING TO LED	BR	22	\$ 27,000			\$ 5,400	\$ 1,215	\$ 5,400	\$ 972	\$ 5,400	\$ 729
5	RINK ENERGY MANAGEMENT SYST.	BE	22	\$ 42,000			\$ 8,400	\$ 1,890	\$ 8,400	\$ 1,512	\$ 8,400	\$ 1,134
10	RINK ENCLOSURE OF OUTSIDE WALL	BR	22	\$ 30,000			\$ 3,000	\$ 1,350	\$ 3,000	\$ 1,215	\$ 3,000	\$ 1,080
5	RINK: REBUILD OF COMPRESSORS	BR	22	\$ 20,000			\$ 4,000	\$ 900	\$ 4,000	\$ 720	\$ 4,000	\$ 540
10	RINK BOARD REPLACEMENTS	BR	22	\$ 165,000			\$ 16,500	\$ 7,425	\$ 16,500	\$ 6,683	\$ 16,500	\$ 5,940
10	RINK ELECT ICE RESURF. MACHINE	BE	22	\$ 150,000			\$ 15,000	\$ 6,750	\$ 15,000	\$ 6,075	\$ 15,000	\$ 5,400
				\$ 9,249,700	\$ -	\$ -	\$ -	\$ -	\$ 828,523	\$ 416,237	\$ 828,523	\$ 378,953
											\$ 828,523	\$ 341,669
5	HIGHWAY (CONNECTOR/THROUGHWAYS)	STB	22	\$ 1,500,000			\$ 300,000	\$ 67,500	\$ 300,000	\$ 54,000	\$ 300,000	\$ 40,500
5	HIGHWAY RECONSTR	STB	22	\$ 2,000,000			\$ 400,000	\$ 90,000	\$ 400,000	\$ 72,000	\$ 400,000	\$ 54,000
5	SIDEWALK RECONSTR	SWB	22	\$ 500,000			\$ 100,000	\$ 22,500	\$ 100,000	\$ 18,000	\$ 100,000	\$ 13,500
				\$ 4,000,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ 180,000	\$ 800,000	\$ 144,000
											\$ 800,000	\$ 108,000
5	MIDDLE: UPGRADE PHONE SYSTEM	BR	22	\$ 50,000			\$ 10,000	\$ 2,250	\$ 10,000	\$ 1,800	\$ 10,000	\$ 1,350
10	MIDDLE: REMODEL BATHROOMS (2)	BR	22	\$ 120,000			\$ 12,000	\$ 5,400	\$ 12,000	\$ 4,860	\$ 12,000	\$ 4,320
15	MIDDLE: HVAC (VRF) 3RD FLOOR	BR	22	\$ 590,000			\$ 39,333	\$ 26,550	\$ 39,333	\$ 24,780	\$ 39,333	\$ 23,010
15	MIDDLE: FIRE PROTECTION (NEW SYSTEM)	BR	22	\$ 2,000,000			\$ 133,333	\$ 90,000	\$ 133,333	\$ 84,000	\$ 133,333	\$ 78,000
5	MIDDLE: RENOVATE COURTYRD LANDSCP	BR	22	\$ 105,000			\$ 21,000	\$ 4,725	\$ 21,000	\$ 3,780	\$ 21,000	\$ 2,835
5	MIDDLE: DESIGN HVAC 2ND FLOOR	BR	22	\$ 170,000			\$ 34,000	\$ 7,650	\$ 34,000	\$ 6,120	\$ 34,000	\$ 4,590
5	PHILLIPS: DESIGN ACCESSIBILITY IMPROV	BR	22	\$ 25,000			\$ 5,000	\$ 1,125	\$ 5,000	\$ 900	\$ 5,000	\$ 675
5	PHILLIPS: BATHROOM FIXTURES UPGRADE	BR	22	\$ 60,000			\$ 12,000	\$ 2,700	\$ 12,000	\$ 2,160	\$ 12,000	\$ 1,620
5	PHILLIPS: DESIGN FIRE ALARM UPGRADES	BR	22	\$ 20,000			\$ 4,000	\$ 900	\$ 4,000	\$ 720	\$ 4,000	\$ 540
10	PHILLIPS: REPLACE BOILER #1	BR	22	\$ 300,000			\$ 30,000	\$ 13,500	\$ 30,000	\$ 12,150	\$ 30,000	\$ 10,800
				\$ 3,440,000	\$ -	\$ -	\$ -	\$ -	\$ 300,667	\$ 154,800	\$ 300,667	\$ 141,270
											\$ 300,667	\$ 127,740
20	RENOV/RECONST 3 ELEM SCH BLDG	BR	22	\$ 46,000,000				\$ 1,035,000	\$ 2,300,000	\$ 2,018,250	\$ 2,300,000	\$ 1,914,750
				\$ 46,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,300,000	\$ 2,018,250	\$ 2,300,000	\$ 1,914,750
											\$ 2,300,000	\$ 1,811,250
20	ADMIN BLDG: MASONRY & METAL REPAIR	BR	23	\$ 500,000					\$ 25,000	\$ 22,500	\$ 25,000	\$ 21,375
10	ADMIN BLDG: REPLACE HVAC HAU CC	BR	23	\$ 650,000					\$ 65,000	\$ 29,250	\$ 65,000	\$ 26,325
20	ADMIN BLDG: LIGHTING & ACCESSIBILITY	BR	23	\$ 577,000					\$ 28,850	\$ 25,965	\$ 28,850	\$ 24,667
5	ADMIN BLDG: DESIGN ROOF REPAIRS	BR	23	\$ 45,000					\$ 9,000	\$ 2,025	\$ 9,000	\$ 1,620
5	IT: GIS	BE	23	\$ 50,000					\$ 10,000	\$ 2,250	\$ 10,000	\$ 1,800
5	IT: REPLACE & UPGRADE TECHNOLOGY	BE	23	\$ 425,000					\$ 85,000	\$ 19,125	\$ 85,000	\$ 15,300
5	IT: DOCUMENT MANAGEMENT SYSTEM	BE	23	\$ 80,000					\$ 16,000	\$ 3,600	\$ 16,000	\$ 2,880
5	FIRE: MAIN STATION INTERIOR REPAIRS	BR	23	\$ 22,000					\$ 4,400	\$ 990	\$ 4,400	\$ 792

**TOWN OF WATERTOWN  
CIP FY 21 TO FY 25 COST ANALYSIS**

	FY	COST	FY 21		FY 22		FY 23		FY 24		FY 25	
			PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST
5	FIRE: DIGITIZERS FOR FIRE ALARM	BE 23	\$ 79,000						\$ 15,800	\$ 3,555	\$ 15,800	\$ 2,844
10	LIBRARY: REPLACE BOILERS & PUMPS	BR 23	\$ 150,000						\$ 15,000	\$ 6,750	\$ 15,000	\$ 6,075
5	POLICE: IN CRUISER VIDEO SYSTEM	BE 23	\$ 66,000						\$ 13,200	\$ 2,970	\$ 13,200	\$ 2,376
5	POLICE: DESKTOP COMPUTERS REPLACE	BE 23	\$ 90,000						\$ 18,000	\$ 4,050	\$ 18,000	\$ 3,240
10	DPW BLDG SIDEWLKS & PRKNG LOT	BR 23	\$ 110,000						\$ 11,000	\$ 4,950	\$ 11,000	\$ 4,455
10	HIGHWAY RACK TRUCK	BE 23	\$ 150,000						\$ 15,000	\$ 6,750	\$ 15,000	\$ 6,075
10	SNOW&ICE: SALTER 6 WHEELER	BE 23	\$ 280,000						\$ 28,000	\$ 12,600	\$ 28,000	\$ 11,340
20	PROP/BLDG: BOILER REPLACEMENT	BR 23	\$ 125,000						\$ 6,250	\$ 5,625	\$ 6,250	\$ 5,344
10	PARKS&FORESTRY: TREE CHIPPER	BE 23	\$ 75,000						\$ 7,500	\$ 3,375	\$ 7,500	\$ 3,038
10	VICTORY FIELD TURF REPLACEMENT	BR 23	\$ 1,120,000						\$ 112,000	\$ 50,400	\$ 112,000	\$ 45,360
10	BEMIS DESIGN, PLYGRD EQUIP, SPRAY	BR 23	\$ 600,000						\$ 60,000	\$ 27,000	\$ 60,000	\$ 24,300
5	PUB. BLDGS.: SIDEWALK SNOWBLOWER	BE 23	\$ 60,000						\$ 12,000	\$ 2,700	\$ 12,000	\$ 2,160
5	PUB BLDG: EQUIPMENT INVENTORY SYST	BE 23	\$ 150,000						\$ 30,000	\$ 6,750	\$ 30,000	\$ 5,400
10	SR CTR: UPGRADE FIRE ALARM SYSTEM	BR 23	\$ 200,000						\$ 20,000	\$ 9,000	\$ 20,000	\$ 8,100
			\$ 5,604,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 607,000	\$ 252,180	\$ 607,000	\$ 224,865
5	PROP&BLDG: UNDERGROUND DUCT	BR 23	\$ 300,000						\$ 60,000	\$ 13,500	\$ 60,000	\$ 10,800
5	HIGHWAY (CONNECTOR/THROUGHWAYS)	STB 23	\$ 1,500,000						\$ 300,000	\$ 67,500	\$ 300,000	\$ 54,000
5	HIGHWAY RECONSTR	STB 23	\$ 2,000,000						\$ 400,000	\$ 90,000	\$ 400,000	\$ 72,000
5	SIDEWALK RECONSTR	SWB 23	\$ 500,000						\$ 100,000	\$ 22,500	\$ 100,000	\$ 18,000
			\$ 4,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 860,000	\$ 193,500	\$ 860,000	\$ 154,800
15	MIDDLE: HVAC (VRF) 2ND FLOOR	BR 23	\$ 945,000						\$ 63,000	\$ 42,525	\$ 63,000	\$ 39,690
10	MIDDLE: BEMIS ENTRANCE RENOVATE	BR 23	\$ 110,000						\$ 11,000	\$ 4,950	\$ 11,000	\$ 4,455
15	MIDDLE: ROOFING REFURBISHING	BR 23	\$ 305,000						\$ 20,333	\$ 13,725	\$ 20,333	\$ 12,810
5	MIDDLE: DESIGN HVAC (VRF) 1ST FLOOR	BR 23	\$ 72,000						\$ 14,400	\$ 3,240	\$ 14,400	\$ 2,592
10	PHILLIPS: ACCESSIBILITY IMPROVEMENTS	BR 23	\$ 250,000						\$ 25,000	\$ 11,250	\$ 25,000	\$ 10,125
5	PHILLIPS: BATHROOM FIXTURES UPGRADE	BR 23	\$ 60,000						\$ 12,000	\$ 2,700	\$ 12,000	\$ 2,160
5	PHILLIPS: REPAVE PARKING LOTS	BR 23	\$ 90,000						\$ 18,000	\$ 4,050	\$ 18,000	\$ 3,240
10	PHILLIPS: FIRE ALARM UPGRADES	BR 23	\$ 200,000						\$ 20,000	\$ 9,000	\$ 20,000	\$ 8,100
			\$ 2,032,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 183,733	\$ 91,440	\$ 183,733	\$ 83,172
20	RENOV/RECONST 3 ELEM SCH BLDG	BR 23	\$ 43,478,109				\$ 978,257		\$ 2,173,905	\$ 1,907,602	\$ 2,173,905	\$ 1,809,776
			\$ 43,478,109	\$ -	\$ -	\$ -	\$ 978,257	\$ -	\$ 2,173,905	\$ 1,907,602	\$ 2,173,905	\$ 1,809,776
15	ROOF SHINGLE REPLACE/ROOF REFURBISH	BR 24	\$ 200,000								\$ 13,333	\$ 9,000
5	UPGRADE FIRE ALLARM SYSTEM	BR 24	\$ 20,000								\$ 4,000	\$ 900
15	UPGRADE FIRE PROTECTION SYSTEM	BR 24	\$ 90,000								\$ 6,000	\$ 4,050
5	ADD EV STATIONS	BR 24	\$ 90,000								\$ 18,000	\$ 4,050
5	IT: REPLACE & UPGRADE TECHNOLOGY	BE 24	\$ 425,000								\$ 85,000	\$ 19,125
5	FIRE: MAIN STN. REPLACE EMERG GEN	BE 24	\$ 80,000								\$ 16,000	\$ 3,600
5	FIRE: NORTH STATION - FENCING	BE 24	\$ 24,000								\$ 4,800	\$ 1,080
5	FIRE: NORTH STATION - SITE PAVING	BE 24	\$ 28,000								\$ 5,600	\$ 1,260
5	FIRE: MOBIL DATA TERM. FOR APPARATUS	BE 24	\$ 41,000								\$ 8,200	\$ 1,845
5	FIRE: STATION ALERTING SYSTEM	BE 24	\$ 91,000								\$ 18,200	\$ 4,095
20	LIBRARY REPLACE CHILLER	BR 24	\$ 150,000								\$ 7,500	\$ 6,750
5	LIBRARY Repl. Roof Top Units/Compressors	BR 24	\$ 46,000								\$ 9,200	\$ 2,070
5	HIGHWAY: SKID STEER	BE 24	\$ 65,000								\$ 13,000	\$ 2,925
10	SNOW AND ICE: LOADER 3/4 YARD	BE 24	\$ 107,000								\$ 10,700	\$ 4,815
10	REC: 552 MAIN SPEC. NEEDS DIAMOND	BR 24	\$ 500,000								\$ 50,000	\$ 22,500
5	PUB. BLDGS.: SIDEWALK SNOWBLOWER	BE 24	\$ 60,000								\$ 12,000	\$ 2,700
15	SR CTR: ROOF REPAIRS/REPLACEMENT	BR 24	\$ 100,000								\$ 6,667	\$ 4,500
5	SR CTR: REPAIR/ENHANCE BACKPORCH	BR 24	\$ 50,000								\$ 10,000	\$ 2,250
10	RINK LOBBY RENOV. DESIGN	BR 24	\$ 75,000								\$ 7,500	\$ 3,375
			\$ 2,242,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 305,700	\$ 100,890

**TOWN OF WATERTOWN  
CIP FY 21 TO FY 25 COST ANALYSIS**

		FY	COST	FY 21		FY 22		FY 23		FY 24		FY 25															
				PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST														
5	HIGHWAY (CONNECTOR/THROUGHWAYS)	STB	24	\$	1,500,000							\$	300,000	\$	67,500												
5	HIGHWAY RECONSTR	STB	24	\$	2,000,000							\$	400,000	\$	90,000												
5	SIDEWALK RECONSTR	SWB	24	\$	500,000							\$	100,000	\$	22,500												
				\$	4,000,000	\$	-	\$	-	\$	-	\$	800,000	\$	180,000												
15	MIDDLE: HVAC (VRF) 1ST FLOOR	BR	24	\$	400,000							\$	26,667	\$	18,000												
5	PHILLIPS: BATHROOM FIXTURES UPGRADE	BR	24	\$	60,000							\$	12,000	\$	2,700												
10	PHILLIPS: ACCESSIBILITY IMPROVEMENTS	BR	24	\$	250,000							\$	25,000	\$	11,250												
				\$	710,000	\$	-	\$	-	\$	-	\$	63,667	\$	31,950												
<b>TOTAL PLANNED DEBT</b>						\$	4,779,660	\$	2,051,667	\$	6,664,280	\$	4,943,229	\$	10,893,470	\$	7,355,881	\$	14,718,109	\$	8,332,139	\$	15,887,475	\$	7,982,664		
<b>SCHOOL DEBT EXCLUSION</b>																											
20	HIGH SCHOOL PLANNING & DESIGN	BR	21	\$	7,500,000			\$	375,000	\$	337,500	\$	375,000	\$	320,625	\$	375,000	\$	303,750	\$	375,000	\$	286,875				
20	HIGH SCHOOL PLANNING & DESIGN	BR	22	\$	7,500,000			\$	375,000	\$	337,500	\$	375,000	\$	320,625	\$	375,000	\$	303,750	\$	375,000	\$	303,750				
20	HIGH SCHOOL RENOV/CONSTRUCTION	BR	23	\$	67,500,000							\$	3,375,000	\$	3,037,500	\$	3,375,000	\$	2,885,625	\$	3,375,000	\$	2,885,625				
20	HIGH SCHOOL RENOV/CONSTRUCTION	BR	24	\$	67,500,000							\$	3,375,000	\$	3,037,500	\$	3,375,000	\$	3,037,500	\$	3,375,000	\$	3,037,500				
<b>TOTAL SCHOOL DEBT EXCLUSION</b>						\$	150,000,000	\$	-	\$	-	\$	375,000	\$	337,500	\$	750,000	\$	658,125	\$	4,125,000	\$	3,661,875	\$	7,500,000	\$	6,513,750
<b>TOTAL PERMANENT DEBT</b>						\$	4,425,000	\$	1,008,075	\$	3,860,000	\$	825,563	\$	3,235,000	\$	667,025	\$	3,145,000	\$	530,394	\$	2,700,000	\$	407,700		
<b>TOTAL AUTHORIZED UNISSUED DEBT</b>						\$	2,066,574	\$	1,161,842	\$	2,144,683	\$	1,068,846	\$	2,144,683	\$	972,336	\$	2,144,683	\$	875,825	\$	2,144,683	\$	779,314		
<b>TOTAL PLANNED DEBT (FY21 - FY 25)</b>						\$	4,779,660	\$	2,051,667	\$	6,664,280	\$	4,943,229	\$	10,893,470	\$	7,355,881	\$	14,718,109	\$	8,332,139	\$	15,887,475	\$	7,982,664		
<b>SUB-TOTAL</b>						\$	11,271,234	\$	4,221,584	\$	12,668,963	\$	6,837,639	\$	16,273,153	\$	8,995,241	\$	20,007,791	\$	9,738,358	\$	20,732,158	\$	9,169,678		
<b>TOTAL SCHOOL DEBT EXCLUSION</b>						\$	-	\$	-	\$	375,000	\$	337,500	\$	750,000	\$	658,125	\$	4,125,000	\$	3,661,875	\$	7,500,000	\$	6,513,750		
<b>GRAND TOTAL</b>						\$	11,271,234	\$	4,221,584	\$	13,043,963	\$	7,175,139	\$	17,023,153	\$	9,653,366	\$	24,132,791	\$	13,400,233	\$	28,232,158	\$	15,683,428		
						\$	15,492,818			\$	20,219,101			\$	26,676,519			\$	37,533,024			\$	43,915,586				

**TOWN OF  
WATERTOWN**



**SUBMITTED WATER AND SEWER  
ENTERPRISE BUDGETS  
CAPITAL IMPROVEMENT PROGRAM**

**FISCAL YEAR 2021-2025**





**FY 2021 - FY 2025 CIP WATER/SEWER FUNDS**

	A	B	C	D	E	F	G	H	I	J	K	L	M
1			<b>TOTALS</b>	<b>FY21</b>		<b>FY22</b>		<b>FY23</b>		<b>FY 24</b>		<b>FY 25</b>	
42		<b>COSTS BY SOURCE OF FUNDS</b>											
43	SR	SEWER REVENUE	4,000.0	800.0		800.0		800.0		800.0		800.0	
44	SEB	SEWER EQUIPMENT BONDS	4,890.0	1,000.0		940.0		1,150.0		920.0		880.0	
45	TBD	TO BE DETERMINED	36,050.0	200.0		200.0		250.0		250.0		35,150.0	
46	MWR	MWRA Bond - Interest Free	3,812.5	762.5		762.5		762.5		762.5		762.5	
47	SGR	MWRA Grant	3,937.5	787.5		787.5		787.5		787.5		787.5	
48	RAL	MWRA LLP	1,500.0	300.0		300.0		300.0		300.0		300.0	
49	WR	WATER REVENUE	1,000.0	200.0		200.0		200.0		200.0		200.0	
50	WEE	WATER EQUIPMENT BONDS	5,030.0	1,560.0		1,640.0		1,500.0		0.0		330.0	
51		<b>GRAND TOTAL - ENTERPRISE FUNDS</b>	<b>60,220.0</b>	<b>5,610.0</b>		<b>5,630.0</b>		<b>5,750.0</b>		<b>4,020.0</b>		<b>39,210.0</b>	

**FY 2021-2025  
CIP ENTERPRISE FUND DEBT PROJECTION**

	A	B	C	D	E	F	G
			FY'21	FY'22	FY'23	FY'24	FY'25
1							
2	<b>SEWER PERMANENT DEBT</b>						
3	FY14 Refunding Bond Issue (May 14)						
4	Prin (675,000) - DPW Building		\$ 67,500	\$ 67,500	\$ 67,500	\$ 67,500	\$ -
5	L/T Int		\$ 11,813	\$ 8,438	\$ 5,063	\$ 1,688	\$ -
6	Subtotal		\$ 79,313	\$ 75,938	\$ 72,563	\$ 69,188	\$ -
7							
8	FY 15 Bond (November 15)						
9	Prin (291,500) - MWRA		\$ 58,300	\$ -	\$ -	\$ -	\$ -
10	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
11	Subtotal		\$ 58,300	\$ -	\$ -	\$ -	\$ -
12							
13	FY 16 Bond (November 16)						
14	Prin (302,500) - MWRA		\$ 60,500	\$ 60,500	\$ -	\$ -	\$ -
15	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
16	Subtotal		\$ 60,500	\$ 60,500	\$ -	\$ -	\$ -
17							
18	FY 18 Bond (January 18)						
19	Prin (565,550) - Various Equipment		\$ 65,000	\$ 60,000	\$ 60,000	\$ 50,000	\$ 50,000
20	L/T Int		\$ 16,800	\$ 14,200	\$ 11,800	\$ 9,400	\$ 7,400
21	Subtotal		\$ 81,800	\$ 74,200	\$ 71,800	\$ 59,400	\$ 57,400
22							
23	FY 18 Bond (February 18)						
24	Prin (288,200) - MWRA		\$ 57,640	\$ 57,640	\$ 57,640	\$ -	\$ -
25	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
26	Subtotal		\$ 57,640	\$ 57,640	\$ 57,640	\$ -	\$ -
27							
28	FY18 Bond (March 19)						
29	Prin (262,500) - MWRA		\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250
30	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
31	Subtotal		\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250
32							
33	FY 19 Bond (June 19)						
34	Prin (139,000) - Various Equipment		\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
35	L/T Int		\$ 6,000	\$ 5,250	\$ 4,500	\$ 3,750	\$ 3,000
36	Subtotal		\$ 21,000	\$ 20,250	\$ 19,500	\$ 18,750	\$ 18,000
37							
38	FY19 Bond (December 19)						
39	Prin (262,500) - MWRA		\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250
40	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
41	Subtotal		\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250
42							
43	<b>SEWER PERMANENT DEBT</b>						
44	Prin		\$ 376,440	\$ 313,140	\$ 252,640	\$ 185,000	\$ 117,500
45	L/T Int		\$ 34,613	\$ 27,888	\$ 21,363	\$ 14,838	\$ 10,400
46	<b>TOTAL SEWER PERMANENT DEBT</b>		<b>\$ 411,053</b>	<b>\$ 341,028</b>	<b>\$ 274,003</b>	<b>\$ 199,838</b>	<b>\$ 127,900</b>
47							
48							



**FY 2021-2025  
CIP ENTERPRISE FUND DEBT PROJECTION**

	A	B	C	D	E	F	G
			FY'21	FY'22	FY'23	FY'24	FY'25
1							
49	<b>SEWER AUTHORIZED UNISSUED DEBT</b>						
50	FY18 Bond (June 18)						
51	Prin (160,000) See schedule		\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000
52	L/T Int (4.5%)		\$ 6,480	\$ 5,760	\$ 5,040	\$ 4,320	\$ 3,600
53	Subtotal		\$ 22,480	\$ 21,760	\$ 21,040	\$ 20,320	\$ 19,600
54							
55	<b>SEWER AUTHORIZED UNISSUED DEBT</b>						
56	Prin		\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000
57	L/T Int		\$ 6,480	\$ 5,760	\$ 5,040	\$ 4,320	\$ 3,600
58	<b>TOTAL SEWER AUTHORIZED UNISSUED DEBT</b>		<b>\$ 22,480</b>	<b>\$ 21,760</b>	<b>\$ 21,040</b>	<b>\$ 20,320</b>	<b>\$ 19,600</b>
59							
60	<b>SEWER PLANNED DEBT</b>						
61	FY20 Bond (June 20)						
62	Prin (262,500) - MWRA		\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250
63	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
64	Subtotal		\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250
65							
66	FY21 Bond (June 21)						
67	Prin (1,000,000) - See Schedule		\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
68	L/T Int (4.5%)		\$ -	\$ 45,000	\$ 40,500	\$ 36,000	\$ 31,500
69	Subtotal		\$ -	\$ 145,000	\$ 140,500	\$ 136,000	\$ 131,500
70							
71	FY22 Bond (June 22)						
72	Prin (262,500) - MWRA		\$ -	\$ -	\$ 26,250	\$ 26,250	\$ 26,250
73	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
74	Subtotal		\$ -	\$ -	\$ 26,250	\$ 26,250	\$ 26,250
75							
76	FY22 Bond (June 22)						
77	Prin (940,000) - See Schedule		\$ -	\$ -	\$ 94,000	\$ 94,000	\$ 94,000
78	L/T Int (4.5%)		\$ -	\$ -	\$ 42,300	\$ 38,070	\$ 33,840
79	Subtotal		\$ -	\$ -	\$ 136,300	\$ 132,070	\$ 127,840
80							
81	FY23 Bond (June 23)						
82	Prin (262,500) - MWRA		\$ -	\$ -	\$ -	\$ 52,500	\$ 52,500
83	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
84	Subtotal		\$ -	\$ -	\$ -	\$ 52,500	\$ 52,500
85							
86	FY23 Bond (June 23)						
87	Prin (1,150,000) - See Schedule		\$ -	\$ -	\$ -	\$ 115,000	\$ 115,000
88	L/T Int (4.5%)		\$ -	\$ -	\$ -	\$ 51,750	\$ 46,575
89	Subtotal		\$ -	\$ -	\$ -	\$ 166,750	\$ 161,575
90							
91	FY24 Bond (June 24)						
92	Prin (262,500) - MWRA		\$ -	\$ -	\$ -	\$ -	\$ 52,500
93	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
94	Subtotal		\$ -	\$ -	\$ -	\$ -	\$ 52,500
95							



CIP ENTERPRISE FUND DEBT PROJECTION

	A	B	C	D	E	F	G
			FY'21	FY'22	FY'23	FY'24	FY'25
1							
96							
97	FY24 Bond (June 24)						
98	Prin (920,000) - See Schedule		\$ -	\$ -	\$ -	\$ -	\$ 115,000
99	L/T Int (4.5%)		\$ -	\$ -	\$ -	\$ -	\$ 46,575
100	Subtotal		\$ -	\$ -	\$ -	\$ -	\$ 161,575
101							
102	<b>SEWER PLANNED DEBT</b>						
103	Prin		\$ 26,250	\$ 126,250	\$ 246,500	\$ 414,000	\$ 581,500
104	L/T Int		\$ -	\$ 45,000	\$ 82,800	\$ 125,820	\$ 158,490
105	<b>TOTAL SEWER PLANNED DEBT</b>		<b>\$ 26,250</b>	<b>\$ 171,250</b>	<b>\$ 329,300</b>	<b>\$ 539,820</b>	<b>\$ 739,990</b>
106							
107	<b>SEWER PERMANENT, AUTH. UNISSUED AND PLANNED DEBT</b>						
108	Prin		\$ 418,690	\$ 455,390	\$ 515,140	\$ 615,000	\$ 715,000
109	L/T Int		\$ 41,093	\$ 78,648	\$ 109,203	\$ 144,978	\$ 172,490
110	<b>TOTAL SEWER PERMANENT, AUTH. UNISSUED AND PLANNED DEBT</b>		<b>\$ 459,783</b>	<b>\$ 534,038</b>	<b>\$ 624,343</b>	<b>\$ 759,978</b>	<b>\$ 887,490</b>
111							
112	<b>WATER PERMANENT DEBT</b>						
113	FY13 Bond (June 13)						
114	Prin (1,500,000) - MWRA		\$ 150,000	\$ 150,000	\$ 150,000	\$ -	\$ -
115	L/T Int		\$ -	\$ -	\$ -	\$ -	\$ -
116	Subtotal		\$ 150,000	\$ 150,000	\$ 150,000	\$ -	\$ -
117							
118	FY14 Refunding Bond Issue (May 14)						
119	Prin (675,000) - DPW Building		\$ 67,500	\$ 67,500	\$ 67,500	\$ 67,500	\$ -
120	L/T Int		\$ 11,813	\$ 8,438	\$ 5,063	\$ 1,688	\$ -
121	Subtotal		\$ 79,313	\$ 75,938	\$ 72,563	\$ 69,188	\$ -
122							
123	FY15 Bond (August 15)						
124	Prin (900,000) MWRA LWSAP		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
125	L/T Int		\$ -	\$ -	\$ -	\$ -	\$ -
126	Subtotal		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
127							
128	FY15 Bond (April 16)						
129	Prin (140,000) See Schedule		\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
130	L/T Int		\$ 2,100	\$ 1,800	\$ 1,350	\$ 900	\$ 450
131	Subtotal		\$ 17,100	\$ 16,800	\$ 16,350	\$ 15,900	\$ 15,450
132							
133	FY 16 Bond (November 16)						
134	Prin (500,000) MWRA LWSAP		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
135	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
136	Subtotal		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
137							
138	FY 18 Bond (January 18)						
139	Prin (164,450) - Backhoe		\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
140	L/T Int		\$ 4,800	\$ 4,200	\$ 3,600	\$ 3,000	\$ 2,400
141	Subtotal		\$ 19,800	\$ 19,200	\$ 18,600	\$ 18,000	\$ 17,400
142							

**FY 2021-2025  
CIP ENTERPRISE FUND DEBT PROJECTION**

	A	B	C	D	E	F	G
			FY'21	FY'22	FY'23	FY'24	FY'25
1							
143	FY 18 Bond (February 18)						
144	Prin (478,000) - MWRA		\$ 47,800	\$ 47,800	\$ 47,800	\$ 47,800	\$ 47,800
145	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
146	Subtotal		\$ 47,800	\$ 47,800	\$ 47,800	\$ 47,800	\$ 47,800
147							
148	FY18 Bond (March 19)						
149	Prin (500,000) MWRA LWSAP		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
150	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
151	Subtotal		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
152							
153	FY 19 Bond (June 19)						
154	Prin (181,500) - Various Equipment		\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
155	L/T Int		\$ 8,000	\$ 7,000	\$ 6,000	\$ 5,000	\$ 4,000
156	Subtotal		\$ 28,000	\$ 27,000	\$ 26,000	\$ 25,000	\$ 24,000
157							
158	FY19 Bond (February 20)						
159	Prin (500,000) - MWRA		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
160	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
161	Subtotal		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
162							
163	<b>WATER PERMANENT DEBT</b>						
164	Prin		\$ 515,300	\$ 515,300	\$ 515,300	\$ 365,300	\$ 297,800
165	L/T Int		\$ 26,713	\$ 21,438	\$ 16,013	\$ 10,588	\$ 6,850
166	<b>TOTAL WATER PERMANENT DEBT</b>		<b>\$ 542,013</b>	<b>\$ 536,738</b>	<b>\$ 531,313</b>	<b>\$ 375,888</b>	<b>\$ 304,650</b>
167							
168	<b>WATER AUTHORIZED UNISSUED DEBT</b>						
169	FY18 Bond (June 18)						
170	Prin (210,000) See Schedule		\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000
171	L/T Int (4.5%)		\$ 9,450	\$ 8,505	\$ 7,560	\$ 6,615	\$ 5,670
172	Subtotal		\$ 30,450	\$ 29,505	\$ 28,560	\$ 27,615	\$ 26,670
173							
174	<b>WATER AUTHORIZED UNISSUED DEBT</b>						
175	Prin		\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000
176	L/T Int		\$ 9,450	\$ 8,505	\$ 7,560	\$ 6,615	\$ 5,670
177	<b>TOTAL WATER AUTHORIZED UNISSUED DEBT</b>		<b>\$ 30,450</b>	<b>\$ 29,505</b>	<b>\$ 28,560</b>	<b>\$ 27,615</b>	<b>\$ 26,670</b>
178							
179	<b>WATER PLANNED BOND DEBT</b>						
180	FY20 Bond (June 20)						
181	Prin (800,000) MWRA LWSAP & LLP		\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
182	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
183	Subtotal		\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
184							
185	FY20 Bond (June 20)						
186	Prin (1,500,000) Meter Replacement/Truck		\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
187	L/T Int (4.5%)		\$ 67,500	\$ 60,750	\$ 54,000	\$ 47,250	\$ 40,500
188	Subtotal		\$ 217,500	\$ 210,750	\$ 204,000	\$ 197,250	\$ 190,500
189							

CIP ENTERPRISE FUND DEBT PROJECTION

	A	B	C	D	E	F	G
1			FY'21	FY'22	FY'23	FY'24	FY'25
190	FY21 Bond (June 21)						
191	Prin (800,000) MWRA LWSAP & LLP		\$ -	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
192	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
193	Subtotal		\$ -	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
194							
195	FY21 Bond (June 21)						
196	Prin (1,560,000) Meter Replacement/Truck		\$ -	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000
197	L/T Int (4.5%)		\$ -	\$ 70,200	\$ 62,910	\$ 55,620	\$ 48,330
198	Subtotal		\$ -	\$ 232,200	\$ 224,910	\$ 217,620	\$ 210,330
199							
200	FY22 Bond (June 22)						
201	Prin (800,000) MWRA LWSAP & LLP		\$ -	\$ -	\$ 80,000	\$ 80,000	\$ 80,000
202	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
203	Subtotal		\$ -	\$ -	\$ 80,000	\$ 80,000	\$ 80,000
204							
205	FY22 Bond (June 22)						
206	Prin (1,640,000) Meter Replacement/Truck		\$ -	\$ -	\$ 178,000	\$ 178,000	\$ 178,000
207	L/T Int (4.5%)		\$ -	\$ -	\$ 73,800	\$ 65,790	\$ 57,780
208	Subtotal		\$ -	\$ -	\$ 251,800	\$ 243,790	\$ 235,780
209							
210	FY23 Bond (June 23)						
211	Prin (800,000) MWRA LWSAP & LLP		\$ -	\$ -	\$ -	\$ 80,000	\$ 80,000
212	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
213	Subtotal		\$ -	\$ -	\$ -	\$ 80,000	\$ 80,000
214							
215	FY23 Bond (June 23)						
216	Prin (1,500,000) Meter Replacement		\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000
217	L/T Int (4.5%)		\$ -	\$ -	\$ -	\$ 67,500	\$ 60,750
218	Subtotal		\$ -	\$ -	\$ -	\$ 217,500	\$ 210,750
219							
220	FY24 Bond (June 24)						
221	Prin (800,000) MWRA LWSAP & LLP		\$ -	\$ -	\$ -	\$ -	\$ 80,000
222	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
223	Subtotal		\$ -	\$ -	\$ -	\$ -	\$ 80,000
224							
		<b>WATER PLANNED DEBT</b>					
225	Prin		\$ 230,000	\$ 472,000	\$ 730,000	\$ 960,000	\$ 1,040,000
226	L/T Int		\$ 67,500	\$ 130,950	\$ 190,710	\$ 236,160	\$ 207,360
227	<b>TOTAL WATER PLANNED DEBT</b>		<b>\$ 297,500</b>	<b>\$ 602,950</b>	<b>\$ 920,710</b>	<b>\$ 1,196,160</b>	<b>\$ 1,247,360</b>
228							
229		<b>WATER PERMANENT, AUTH. UNISSUED AND PLANNED DEBT</b>					
230	Prin		\$ 766,300	\$ 1,008,300	\$ 1,266,300	\$ 1,346,300	\$ 1,358,800
231	L/T Int		\$ 103,663	\$ 160,893	\$ 214,283	\$ 253,363	\$ 219,880
232	<b>TOTAL WATER PERMANENT, AUTH. UNISSUED AND PLANNED DEBT</b>		<b>\$ 869,963</b>	<b>\$ 1,169,193</b>	<b>\$ 1,480,583</b>	<b>\$ 1,599,663</b>	<b>\$ 1,578,680</b>
233							
234		<b>TOTAL WATER AND SEWER DEBT</b>					
235	Long Term Principal		\$ 1,184,990	\$ 1,463,690	\$ 1,781,440	\$ 1,961,300	\$ 2,073,800
236	Long Term Interest		\$ 144,755	\$ 239,540	\$ 323,485	\$ 398,340	\$ 392,370
237	<b>TOTAL WATER AND SEWER DEBT</b>		<b>\$ 1,329,745</b>	<b>\$ 1,703,230</b>	<b>\$ 2,104,925</b>	<b>\$ 2,359,640</b>	<b>\$ 2,466,170</b>

**TOWN OF  
WATERTOWN**



**SUBMITTED GENERAL FUND BUDGET  
FISCAL YEAR 2020-2021**



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**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2020		FY 2020		FY 2021	FY 2021		
		FY 2019	ORIGINAL	REVISED	LEVEL	SERVICE	ADDITIONAL	MANAGER	
		ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	REQUESTS	RECOMMENDS	
0111151	TOWN COUNCIL PERSONNEL								
0111151	510111 FULL TIME SALARIES	\$ 29,205.17	\$ 32,362	\$ 32,362	\$ 32,982			\$	32,982
0111151	510112 PART TIME SALARIES	\$ 938.14	\$ 2,963	\$ 2,963	\$ 2,963			\$	2,963
0111151	510113 ELECTED OFFICIALS	\$ 70,500.00	\$ 70,500	\$ 70,500	\$ 70,500			\$	70,500
0111151	510143 LONGEVITY	\$ -	\$ 600	\$ 600	\$ 630			\$	630
	TOTAL TOWN COUNCIL PERSONNEL	\$ 100,643	\$ 106,425	\$ 106,425	\$ 107,075		\$ -	\$	107,075
0111152	TOWN COUNCIL EXPENSES								
0111152	530301 ADVERTISING.	\$ 3,914	\$ 4,500	\$ 4,500	\$ 4,500			\$	4,500
0111152	540421 OFFICE SUPPLIES	\$ 1,665	\$ 2,000	\$ 2,000	\$ 2,000			\$	2,000
0111152	570730 DUES & SUBSCRIPT.	\$ 7,983	\$ 8,500	\$ 8,500	\$ 8,700			\$	8,700
0111152	570780 RESERVE FUND	\$ -	\$ 2,572,563	\$ 2,719,629	\$ 1,375,000			\$	1,375,000
0111152	570782 TOWN CELEBRATIONS	\$ 2,813	\$ 4,000	\$ 4,000	\$ 4,000			\$	4,000
0111152	570783 INAUGURAL EXPENSES		\$ 6,500	\$ 6,500	\$ -			\$	-
0111152	570785 COUNCILOR'S EXPENSES	\$ 2,085	\$ 2,700	\$ 2,700	\$ 2,700			\$	2,700
0111152	590966 TR TO OTHER FUNDS	\$ 17,000	\$ 19,000	\$ 19,000	\$ 19,000			\$	19,000
	TOTAL TOWN COUNCIL EXPENSES	\$ 35,460	\$ 2,619,763	\$ 2,766,829	\$ 1,415,900		\$ -	\$	1,415,900
	TOTAL TOWN COUNCIL	\$ 136,104	\$ 2,726,188	\$ 2,873,254	\$ 1,522,975		\$ -	\$	1,522,975

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

							FY 2021	FY 2021	
							LEVEL	ADDITIONAL	MANAGER
		FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	SERVICE	FUNDING	RECOMMENDS
		ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	REQUESTS	
0112351	TOWN MANAGER PERSONNEL								
0112351	510111 FULL TIME SALARIES	\$ 317,566	\$ 318,505	\$ 330,805	\$ 339,317	\$ 339,317	\$ 140,000	\$ 339,317	
0112351	510143 LONGEVITY	\$ 5,175	\$ 5,175	\$ 5,175	\$ 5,330	\$ 5,330		\$ 5,330	
0112351	510150 MGMT SALARY ADJUSTMENTS	\$ -	\$ 48,170	\$ 53	\$ 51,973	\$ 51,973		\$ 51,973	
0112351	510151 ASST. TOWN MANAGER STIPEND	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000		\$ 30,000	
0112351	510168 OTHER EMPLOYEE BENEFITS	\$ 1,000	\$ 3,000	\$ 3,000	\$ 4,000	\$ 4,000		\$ 4,000	
0112351	511111 PRIOR YEAR FULL TIME			\$ 9,500					
	TOTAL TOWN MANAGER PERSONNEL	\$ 353,741	\$ 404,850	\$ 378,533	\$ 430,620	\$ 430,620	\$ 140,000	\$ 430,620	
0112352	TOWN MANAGER EXPENSES								
0112352	530343 TOWN REPORT	\$ 9,608	\$ 9,625	\$ 9,625	\$ 9,625	\$ 9,625		\$ 9,625	
0112352	540421 OFFICE SUPPLIES	\$ 832	\$ 870	\$ 870	\$ 870	\$ 870		\$ 870	
0112352	540422 PRINTING & FORMS	\$ -	\$ 500	\$ 300	\$ 500	\$ 500		\$ 500	
0112352	570710 IN STATE TRAVEL	\$ 42	\$ 100	\$ 200	\$ 200	\$ 200		\$ 200	
0112352	570730 DUES & SUBSCRIPT.	\$ 1,592	\$ 1,750	\$ 1,950	\$ 1,950	\$ 1,950		\$ 1,950	
0112352	570785 COMMITTEE EXPENSES	\$ 2,132	\$ 3,100	\$ 3,000	\$ 3,000	\$ 3,000		\$ 3,000	
0112352	570787 STAFF DEVELOPMENT	\$ 3,025	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500		\$ 3,500	
	TOTAL TOWN MANAGER EXPENSES	\$ 17,231	\$ 19,445	\$ 19,445	\$ 19,645	\$ 19,645	\$ -	\$ 17,345	
	TOTAL TOWN MANAGER	\$ 370,973	\$ 424,295	\$ 397,978	\$ 450,265	\$ 450,265	\$ 140,000	\$ 447,965	

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2020		FY 2020		FY 2021	FY 2021		
		FY 2019	ORIGINAL	REVISED	LEVEL	SERVICE	ADDITIONAL	MANAGER	
		ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	FUNDING	REQUESTS	RECOMMENDS
0113551	TOWN AUDITOR PERSONNEL								
0113551	510111 FULL TIME SALARIES	\$ 317,726	\$ 331,566	\$ 337,748	\$ 340,618			\$	340,618
0113551	510130 OVERTIME	\$ 179	\$ 500	\$ 2,000	\$ 1,000			\$	1,000
0113551	510143 LONGEVITY	\$ 12,275	\$ 8,625	\$ 8,625	\$ 5,050			\$	5,050
0113551	511111 PRIOR YEAR FULL TIME		\$ -	\$ 11,457					
TOTAL	TOWN AUDITOR PERSONNEL	\$ 330,180	\$ 340,691	\$ 359,830	\$ 346,668	\$ -		\$	346,668
0113552	TOWN AUDITOR EXPENSES								
0113552	530302 ACCOUNTING AND AUDIT	\$ 109,816	\$ 110,000	\$ 110,000	\$ 95,000			\$	95,000
0113552	540421 OFFICE SUPPLIES	\$ 809	\$ 900	\$ 900	\$ 900			\$	900
0113552	540422 PRINTING & FORMS	\$ 750	\$ 750	\$ 750	\$ 750			\$	750
0113552	570710 IN STATE TRAVEL	\$ 124	\$ 150	\$ 150	\$ 150			\$	150
0113552	570730 DUES & SUBSCRIPT.	\$ 315	\$ 450	\$ 450	\$ 525			\$	525
0113552	570786 CONFERENCE EXPENSES	\$ 3,000	\$ 3,450	\$ 3,450	\$ 3,500			\$	2,000
TOTAL	TOWN AUDITOR EXPENSES	\$ 114,815	\$ 115,700	\$ 115,700	\$ 100,825	\$ -		\$	99,325
TOTAL	TOWN AUDITOR	\$ 444,995	\$ 456,391	\$ 475,530	\$ 447,493	\$ -		\$	445,993



**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019	FY 2020	FY 2020	FY 2021	FY 2021		
		ACTUAL	ORIGINAL	REVISED	LEVEL	ADDITIONAL	MANAGER	
			BUDGET	BUDGET	SERVICE	FUNDING	RECOMMENDS	
					BUDGET	REQUESTS		
0113851	PURCHASING PERSONNEL							
0113851	510111 FULL TIME SALARIES	\$ 139,520.62	\$ 140,595	\$ 142,598	\$ 143,413		\$	143,413
0113851	510130 OVERTIME	\$ -	\$ 500	\$ 500	\$ 500		\$	500
0113851	510143 LONGEVITY	\$ 1,025.00	\$ 1,370	\$ 1,370	\$ 1,525		\$	1,525
<b>TOTAL PURCHASING PERSONNEL</b>		<b>\$ 140,546</b>	<b>\$ 142,465</b>	<b>\$ 144,468</b>	<b>\$ 145,438</b>	<b>\$ -</b>	<b>\$</b>	<b>145,438</b>
0113852	PURCHASING EXPENSES							
0113852	520240 EQUIPMENT MAINT.	\$ 7,248	\$ 9,500	\$ 9,500	\$ 11,500		\$	11,500
0113852	530301 ADVERTISING	\$ 3,944	\$ 5,000	\$ 5,000	\$ 5,000		\$	5,000
0113852	530342 POSTAGE	\$ 89,438	\$ 90,000	\$ 90,000	\$ 92,000		\$	92,000
0113852	540421 OFFICE SUPPLIES	\$ 8,999	\$ 9,000	\$ 9,000	\$ 9,000		\$	9,000
0113852	540422 PRINTING & FORMS	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000		\$	2,000
0113852	540426 PHOTOCOPY SUPPLIES	\$ 6,807	\$ 8,000	\$ 8,000	\$ 8,000		\$	8,000
0113852	570710 IN STATE TRAVEL	\$ 334	\$ 500	\$ 500	\$ 500		\$	500
0113852	570730 DUES & SUBSCRIPT.	\$ 304	\$ 500	\$ 500	\$ 500		\$	500
0113852	570786 CONFERENCE EXPENSES	\$ 643	\$ 850	\$ 850	\$ 850		\$	-
<b>TOTAL PURCHASING EXPENSES</b>		<b>\$ 119,715</b>	<b>\$ 125,350</b>	<b>\$ 125,350</b>	<b>\$ 129,350</b>	<b>\$ -</b>	<b>\$</b>	<b>128,500</b>
0113858	PURCHASING CAPITAL							
0113858	580870 REPLACE OF EQUIPMENT	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000		\$	18,000
<b>TOTAL PURCHASING CAPITAL</b>		<b>\$ 18,000</b>	<b>\$ 18,000</b>	<b>\$ 18,000</b>	<b>\$ 18,000</b>	<b>\$ -</b>	<b>\$</b>	<b>18,000</b>
<b>TOTAL PURCHASING</b>		<b>\$ 278,261</b>	<b>\$ 285,815</b>	<b>\$ 287,818</b>	<b>\$ 292,788</b>	<b>\$ -</b>	<b>\$</b>	<b>291,938</b>

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019		FY 2020		FY 2020		FY 2021	FY 2021	
		ACTUAL		ORIGINAL BUDGET		REVISED BUDGET		LEVEL SERVICE BUDGET	ADDITIONAL FUNDING REQUESTS	MANAGER RECOMMENDS
0114151	TOWN ASSESSORS PERSONNEL									
0114151	510111 FULL TIME SALARIES	\$ 249,782	\$ 254,783	\$ 293,446	\$ 282,785				\$ 282,785	
0114151	510112 PART TIME SALARIES	\$ 30,276	\$ 34,382	\$ -						
0114151	510114 PT ASSESSORS	\$ 10,149	\$ 10,150	\$ 10,150	\$ 10,150				\$ 10,150	
0114151	510130 OVERTIME	\$ -	\$ 1,000	\$ 1,000	\$ 1,000				\$ 1,000	
0114151	510143 LONGEVITY	\$ 5,516	\$ 6,835	\$ 6,835	\$ 1,025				\$ 1,025	
0114151	510190 CLOTHING	\$ 250	\$ 250	\$ 250	\$ 250				\$ 250	
<b>TOTAL TOWN ASSESSORS PERSONNEL</b>		<b>\$ 295,973</b>	<b>\$ 307,400</b>	<b>\$ 311,681</b>	<b>\$ 295,210</b>	<b>\$ -</b>	<b>\$ 295,210</b>			
0114152	TOWN ASSESSORS EXPENSES									
0114152	530304 MAPS & CHARTS	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500				\$ 1,500	
0114152	530310 REVALUATION	\$ 20,000	\$ 25,000	\$ 25,000	\$ 25,000				\$ 25,000	
0114152	530311 PERSONAL PROPERTY MAINT.	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000				\$ 20,000	
0114152	530312 REINSPECTION	\$ -	\$ 15,000	\$ 15,000	\$ 15,000				\$ 15,000	
0114152	530313 DEED TRANSFER	\$ -	\$ 600	\$ 600	\$ 600				\$ 600	
0114152	540421 OFFICE SUPPLIES	\$ 1,399	\$ 1,500	\$ 1,500	\$ 1,500				\$ 1,500	
0114152	540422 PRINTING & FORMS	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000				\$ 2,000	
0114152	570710 IN STATE TRAVEL	\$ -	\$ 100	\$ 100	\$ 100				\$ 100	
0114152	570730 DUES & SUBSCRIPT.	\$ 2,225	\$ 6,600	\$ 6,600	\$ 6,600				\$ 6,600	
0114152	570784 APPELATE TAX BOARD	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500				\$ 7,500	
0114152	570786 CONFERENCE EXPENSES	\$ 2,200	\$ 2,200	\$ 2,200	\$ 2,200				\$ 1,200	
<b>TOTAL TOWN ASSESSORS EXPENSES</b>		<b>\$ 56,824</b>	<b>\$ 82,000</b>	<b>\$ 82,000</b>	<b>\$ 82,000</b>	<b>\$ -</b>	<b>\$ 81,000</b>			
<b>TOTAL</b>	<b>TOWN ASSESSOR</b>	<b>\$ 352,797</b>	<b>\$ 389,400</b>	<b>\$ 393,681</b>	<b>\$ 377,210</b>	<b>\$ -</b>	<b>\$ 376,210</b>			

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019		FY 2020		FY 2020		FY 2021	FY 2021	
		ACTUAL		ORIGINAL BUDGET		REVISED BUDGET		LEVEL SERVICE BUDGET	ADDITIONAL FUNDING REQUESTS	MANAGER RECOMMENDS
0114551	TREAS./COLLECTOR PERSONNEL									
0114551	510111 FULL TIME SALARIES	\$ 314,822	\$ 314,822	\$ 346,853	\$ 318,829	\$ 317,476	\$ 317,476		\$ 317,476	
0114551	510112 PART TIME SALARIES				\$ 24,330	\$ 24,947	\$ 24,947		\$ 24,947	
0114551	510130 OVERTIME	\$ -	\$ -	\$ 1,000	\$ 6,000	\$ 6,000	\$ 6,000		\$ 6,000	
0114551	510143 LONGEVITY	\$ 4,438	\$ 4,438	\$ 1,990	\$ 2,240	\$ 2,137	\$ 2,137		\$ 2,137	
<b>TOTAL TREAS./COLLECTOR PERSONNEL</b>		<b>\$ 319,259</b>	<b>\$ 319,259</b>	<b>\$ 349,843</b>	<b>\$ 351,399</b>	<b>\$ 350,560</b>	<b>\$ 350,560</b>	<b>\$ -</b>	<b>\$ 350,560</b>	
0114552	TREAS./COLLECTOR EXPENSES									
0114552	520240 EQUIPMENT MAINTENANCE	\$ 1,216	\$ 1,216	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300		\$ 1,300	
0114552	520247 OFFICE EQUIPMENT	\$ 1,046	\$ 1,046	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200		\$ 1,200	
0114552	530303 CONTRACTED SERVICES				\$ 22,000					
0114552	530305 COLLECTION SERVICES	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000		\$ 15,000	
0114552	530306 BANK SERVICES	\$ 13,852	\$ 13,852	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000		\$ 20,000	
0114552	540421 OFFICE SUPPLIES	\$ 1,250	\$ 1,250	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500		\$ 1,500	
0114552	540422 PRINTING & FORMS	\$ 11,565	\$ 11,565	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000		\$ 15,000	
0114552	570710 IN STATE TRAVEL	\$ -	\$ -	\$ 450	\$ 450	\$ 450	\$ 450		\$ 450	
0114552	570730 DUES & SUBSCRIPT.	\$ 604	\$ 604	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500		\$ 1,500	
0114552	570786 CONFERENCE EXPENSES	\$ 4,241	\$ 4,241	\$ 4,400	\$ 4,400	\$ 4,400	\$ 4,400		\$ 4,400	
<b>TOTAL TREAS./COLLECTOR EXPENSES</b>		<b>\$ 48,774</b>	<b>\$ 48,774</b>	<b>\$ 60,350</b>	<b>\$ 82,350</b>	<b>\$ 60,350</b>	<b>\$ 60,350</b>	<b>\$ -</b>	<b>\$ 59,050</b>	
<b>TOTAL</b>	<b>TREASURER/COLLECTOR</b>	<b>\$ 368,033</b>	<b>\$ 368,033</b>	<b>\$ 410,193</b>	<b>\$ 433,749</b>	<b>\$ 410,910</b>	<b>\$ 410,910</b>	<b>\$ -</b>	<b>\$ 409,610</b>	

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	
	ACTUAL	ORIGINAL	REVISED	SERVICE	ADDITIONAL	MANAGER
		BUDGET	BUDGET	BUDGET	FUNDING	RECOMMENDS
					REQUESTS	
0115152 TOWN ATTORNEY EXPENSES						
0115152 530309 LITIGATION	\$ 209,865	\$ 210,000	\$ 210,000	\$ 210,000		\$ 210,000
TOTAL TOWN ATTORNEY EXPENSES	\$ 209,865	\$ 210,000	\$ 210,000	\$ 210,000	\$ -	\$ 210,000
TOTAL TOWN ATTORNEY	\$ 209,865	\$ 210,000	\$ 210,000	\$ 210,000	\$ -	\$ 210,000



**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2020		FY 2020		FY 2021	FY 2021		
		FY 2019	ORIGINAL	REVISED	LEVEL	SERVICE	ADDITIONAL	MANAGER	
		ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	FUNDING	REQUESTS	RECOMMENDS
0115251	PERSONNEL SALARIES								
0115251	510111 FULL TIME SALARIES	\$ 156,842.69	\$ 158,753	\$ 162,329	\$ 160,265			\$	160,265
0115251	510112 PART TIME SALARIES	\$ 5,855.26	\$ 31,870	\$ 31,870	\$ 34,153			\$	34,153
0115251	510143 LONGEVITY	\$ 3,650.00	\$ 3,650	\$ 3,650	\$ 3,650			\$	3,650
<b>TOTAL PERSONNEL SALARIES</b>		<b>\$ 166,348</b>	<b>\$ 194,273</b>	<b>\$ 197,849</b>	<b>\$ 198,068</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>198,068</b>
0115252	PERSONNEL EXPENSES								
0115252	520240 EQUIPMENT MAINTENANCE	\$ -	\$ 90	\$ 90	\$ 90			\$	90
0115252	520247 OFFICE EQUIPMENT	\$ 446	\$ 450	\$ 450	\$ 550			\$	550
0115252	530301 ADVERTISING	\$ 2,865	\$ 2,865	\$ 2,865	\$ 2,865			\$	2,865
0115252	530303 CONTRACTED SERVICES	\$ 47,730	\$ 24,320	\$ 24,320	\$ 29,805	\$ 11,000		\$	29,805
0115252	530315 MEDICAL TESTING	\$ 16,590	\$ 21,445	\$ 21,445	\$ 23,976			\$	23,976
0115252	540421 OFFICE SUPPLIES	\$ 136	\$ 200	\$ 200	\$ 300			\$	300
0115252	540422 PRINTING AND FORMS	\$ -	\$ 300	\$ 300	\$ 300			\$	300
0115252	570710 IN STATE TRAVEL	\$ 260	\$ 300	\$ 300	\$ 300			\$	300
0115252	570730 DUES & SUBSCRIPT.	\$ 439	\$ 495	\$ 495	\$ 495			\$	495
0115252	570786 CONFERENCE EXPENSES	\$ 526	\$ 575	\$ 575	\$ 575			\$	275
0115252	570787 STAFF DEVELOPMENT	\$ 6,997	\$ 7,000	\$ 7,000	\$ 7,000			\$	7,000
<b>TOTAL PERSONNEL EXPENSES</b>		<b>\$ 75,989</b>	<b>\$ 58,040</b>	<b>\$ 58,040</b>	<b>\$ 66,256</b>	<b>\$ 11,000</b>		<b>\$</b>	<b>65,956</b>
<b>TOTAL PERSONNEL</b>		<b>\$ 242,337</b>	<b>\$ 252,313</b>	<b>\$ 255,889</b>	<b>\$ 264,324</b>	<b>\$ 11,000</b>		<b>\$</b>	<b>264,024</b>

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019	FY 2020	FY 2020	FY 2021	FY 2021		
		ACTUAL	ORIGINAL	REVISED	LEVEL	ADDITIONAL	MANAGER	
			BUDGET	BUDGET	SERVICE	FUNDING	RECOMMENDS	
					BUDGET	REQUESTS		
0115551	INFORMATION TECHNOLOGY PERSONNEL							
0115551	510111 FULL TIME SALARIES	\$ 183,390	\$ 184,801	\$ 186,992	\$ 227,128	\$ 190,000	\$	417,128
0115551	510112 PART TIME SALARIES	\$ 34,462	\$ 45,327	\$ 45,327	\$ 36,210		\$	36,210
0115551	510143 LONGEVITY	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,400		\$	2,400
TOTAL	INFORMATION TECHNOLOGY PERSONNEL	\$ 219,852	\$ 232,128	\$ 234,319	\$ 265,738	\$ 190,000	\$	455,738
0115552	INFORMATION TECHNOLOGY EXPENSES							
0115552	520244 COMPUTER MAINTENANCE	\$ 356,791	\$ 393,959	\$ 393,959	\$ 420,264		\$	420,264
0115552	530303 CONTRACTED SERVICES	\$ 42,544	\$ 42,800	\$ 42,800	\$ 42,800	\$ 100,000	\$	142,800
0115552	530341 COMMUNICATIONS-PHONE	\$ 23,706	\$ 25,896	\$ 25,896	\$ 25,896		\$	25,896
0115552	530342 POSTAGE	\$ -	\$ 100	\$ 100	\$ 100		\$	100
0115552	540421 OFFICE SUPPLIES	\$ -	\$ 200	\$ 200	\$ 200		\$	200
0115552	540422 PRINTING AND FORMS	\$ 3,983	\$ 4,000	\$ 4,000	\$ 2,000		\$	2,000
0115552	540424 DATA PROCESSING SUPPL.	\$ 16,345	\$ 17,000	\$ 17,000	\$ 17,000		\$	17,000
0115552	570787 STAFF DEVELOPMENT	\$ 4,955	\$ 5,000	\$ 5,000	\$ 5,000		\$	5,000
TOTAL	INFORMATION TECHNOLOGY EXPENSES	\$ 448,324	\$ 488,955	\$ 488,955	\$ 513,260	\$ 100,000	\$	613,260
0115558	INFORMATION TECHNOLOGY CAPITAL							
0115558	580860 ADDITIONAL EQUIPMENT	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500		\$	9,500
0115558	580870 REPLACEMENT OF EQUIP.	\$ 64,823	\$ 65,000	\$ 65,000	\$ 65,000	\$ 50,000	\$	115,000
TOTAL	INFORMATION TECHNOLOGY CAPITAL	\$ 74,323	\$ 74,500	\$ 74,500	\$ 74,500	\$ 50,000	\$	124,500
TOTAL	INFORMATION TECHNOLOGY	\$ 742,499	\$ 795,583	\$ 797,774	\$ 853,498	\$ 340,000	\$	1,193,498

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019	FY 2020	FY 2020	FY 2021	FY 2021		
		ACTUAL	ORIGINAL	REVISED	LEVEL	ADDITIONAL	MANAGER	
			BUDGET	BUDGET	SERVICE	FUNDING	RECOMMENDS	
					BUDGET	REQUESTS		
0116151	TOWN CLERK PERSONNEL							
0116151	510111 FULL TIME SALARIES	\$ 190,703	\$ 202,694	\$ 204,794	\$ 205,719		\$	205,719
0116151	510130 OVERTIME	\$ 628	\$ 1,500	\$ 1,500	\$ 1,500		\$	1,500
0116151	510143 LONGEVITY	\$ 3,950	\$ 385	\$ 385	\$ 1,025		\$	1,025
<b>TOTAL TOWN CLERK PERSONNEL</b>		<b>\$ 195,281</b>	<b>\$ 204,579</b>	<b>\$ 206,679</b>	<b>\$ 208,244</b>	<b>\$ -</b>	<b>\$</b>	<b>208,244</b>
0116152	TOWN CLERK EXPENSES							
0116152	520240 EQUIPMENT MAINTENANCE	\$ 380	\$ 400	\$ 400	\$ 400		\$	400
0116152	530301 ADVERTISING	\$ 781	\$ 1,500	\$ 1,500	\$ 1,500		\$	1,500
0116152	530307 BOOK BINDING	\$ 212	\$ 500	\$ 500	\$ 500		\$	500
0116152	540421 OFFICE SUPPLIES	\$ 574	\$ 1,090	\$ 1,090	\$ 1,090		\$	1,090
0116152	540422 PRINTING AND FORMS	\$ 4,563	\$ 4,625	\$ 4,625	\$ 4,625		\$	4,625
0116152	570730 DUES & SUBSCRIPT.	\$ 992	\$ 1,950	\$ 1,950	\$ 1,950		\$	1,950
<b>TOTAL TOWN CLERK EXPENSES</b>		<b>\$ 7,501</b>	<b>\$ 10,065</b>	<b>\$ 10,065</b>	<b>\$ 10,065</b>	<b>\$ -</b>	<b>\$</b>	<b>10,065</b>
<b>TOTAL TOWN CLERK</b>		<b>\$ 202,782</b>	<b>\$ 214,644</b>	<b>\$ 216,744</b>	<b>\$ 218,309</b>	<b>\$ -</b>	<b>\$</b>	<b>218,309</b>

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019		FY 2020		FY 2020		FY 2021	FY 2021				
		ACTUAL		ORIGINAL BUDGET		REVISED BUDGET		LEVEL SERVICE BUDGET	ADDITIONAL FUNDING REQUESTS	MANAGER RECOMMENDS			
0116251	ELECTIONS PERSONNEL												
0116251	510111 FULL TIME SALARIES	\$	56,890	\$	57,320	\$	57,320	\$	47,462	\$	47,462		
0116251	510115 ELECTION COMMISSIONERS	\$	5,009	\$	5,009	\$	5,009	\$	5,009	\$	5,009		
0116251	510121 TEMP. PART TIME	\$	35,551	\$	64,260	\$	64,260	\$	52,240	\$	52,240		
0116251	510130 OVERTIME	\$	330	\$	750	\$	750	\$	1,000	\$	1,000		
0116251	510143 LONGEVITY	\$	2,000	\$	2,500	\$	2,500						
<b>TOTAL ELECTIONS PERSONNEL</b>		\$	99,780	\$	129,839	\$	129,839	\$	105,711	\$	-	\$	105,711
0116252	ELECTIONS EXPENSES												
0116252	520240 EQUIPMENT MAINTENANCE	\$	3,932	\$	14,650	\$	14,650	\$	14,650	\$	14,650		
0116252	520270 BUILDING RENTAL	\$	3,800	\$	6,000	\$	6,000	\$	4,000	\$	4,000		
0116252	540421 OFFICE SUPPLIES	\$	2,081	\$	2,090	\$	2,090	\$	2,090	\$	2,090		
0116252	540422 PRINTING AND FORMS	\$	3,842	\$	15,900	\$	15,900	\$	4,000	\$	4,000		
0116252	570786 CONFERENCE EXPENSES	\$	-	\$	200	\$	200	\$	200	\$	200		
<b>TOTAL ELECTIONS EXPENSES</b>		\$	13,655	\$	38,840	\$	38,840	\$	24,940	\$	-	\$	24,940
<b>TOTAL ELECTIONS</b>		\$	113,435	\$	168,679	\$	168,679	\$	130,651	\$	-	\$	130,651

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019		FY 2020		FY 2020		FY 2021	FY 2021		
		ACTUAL		ORIGINAL BUDGET		REVISED BUDGET		LEVEL SERVICE BUDGET	ADDITIONAL FUNDING REQUESTS	MANAGER RECOMMENDS	
0118151	COMM. DEV. & PLAN. PERSONNEL										
0118151	510111 FULL TIME SALARIES	\$ 1,070,525	\$ 1,090,814	\$ 1,095,095	\$ 1,116,886	\$ 59,000	\$ 1,116,886				
0118151	510112 PART TIME SALARIES	\$ 33,850	\$ 61,578	\$ 61,578	\$ 38,100		\$ 38,100				
0118151	510130 OVERTIME	\$ 13,851	\$ 15,000	\$ 15,000	\$ 18,000		\$ 18,000				
0118151	510143 LONGEVITY	\$ 13,264	\$ 16,775	\$ 16,775	\$ 14,175		\$ 14,175				
0118151	510190 CLOTHING	\$ 1,500	\$ 1,750	\$ 1,750	\$ 1,750		\$ 1,750				
<b>TOTAL</b>	<b>COMM. DEV. &amp; PLAN. PERSONNEL</b>	<b>\$ 1,132,990</b>	<b>\$ 1,185,917</b>	<b>\$ 1,190,198</b>	<b>\$ 1,188,911</b>	<b>\$ 59,000</b>	<b>\$ 1,188,911</b>				
0118152	COMM. DEV. & PLAN. EXPENSES										
0118152	520240 EQUIPMENT MAINTENANCE	\$ -	\$ 500	\$ 500	\$ 500		\$ 500				
0118152	520247 OFFICE EQUIPMENT	\$ 1,278	\$ 2,000	\$ 2,000	\$ 2,000		\$ 2,000				
0118152	530301 ADVERTISING	\$ 1,412	\$ 2,500	\$ 2,500	\$ 2,500		\$ 2,500				
0118152	530303 CONTRACT SERVICES	\$ 69,946	\$ 70,000	\$ 70,000	\$ 90,000	\$ 50,000	\$ 90,000				
0118152	530304 MAPS & CHARTS	\$ -	\$ 1,000	\$ 1,000	\$ 1,000		\$ 1,000				
0118152	540421 OFFICE SUPPLIES	\$ 1,784	\$ 2,500	\$ 2,500	\$ 2,500		\$ 2,500				
0118152	540422 PRINTING AND FORMS	\$ 3,600	\$ 4,800	\$ 4,800	\$ 4,800		\$ 4,800				
0118152	550511 BOOKS	\$ -	\$ 500	\$ 500	\$ 500		\$ 500				
0118152	570730 DUES & SUBSCRIPT.	\$ 3,195	\$ 3,500	\$ 3,500	\$ 3,500		\$ 3,500				
0118152	570787 STAFF DEVELOPMENT	\$ 4,584	\$ 6,000	\$ 6,000	\$ 8,000		\$ 8,000				
<b>TOTAL</b>	<b>COMM. DEV. &amp; PLAN. EXPENSES</b>	<b>\$ 85,800</b>	<b>\$ 93,300</b>	<b>\$ 93,300</b>	<b>\$ 115,300</b>	<b>\$ 50,000</b>	<b>\$ 115,300</b>				
<b>TOTAL</b>	<b>COMM. DEV. &amp; PLANNING</b>	<b>\$ 1,218,789</b>	<b>\$ 1,279,217</b>	<b>\$ 1,283,498</b>	<b>\$ 1,304,211</b>	<b>\$ 109,000</b>	<b>\$ 1,304,211</b>				



**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019		FY 2020		FY 2020		FY 2021	FY 2021		
		ACTUAL		ORIGINAL BUDGET		REVISED BUDGET		LEVEL SERVICE BUDGET	ADDITIONAL FUNDING REQUESTS	MANAGER RECOMMENDS	
0119251	TOWN HALL MAINT. PERSONNEL										
0119251	510111 FULL TIME SALARIES	\$ 58,405	\$ 58,855	\$ 58,855	\$ 58,855	\$ 58,630	\$ 49,000				
0119251	510130 OVERTIME	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000					
0119251	510141 DIFFERENTIAL	\$ 2,600	\$ 2,620	\$ 2,620	\$ 2,620	\$ 2,610					
0119251	510143 LONGEVITY	\$ 1,525	\$ 1,525	\$ 1,525	\$ 1,525	\$ 1,525					
0119251	510190 CLOTHING	\$ 850	\$ 850	\$ 850	\$ 850	\$ 850	\$ 850				
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TOTAL	TOWN HALL MAINT. PERSONNEL	\$ 71,380	\$ 71,850	\$ 71,850	\$ 71,850	\$ 71,615	\$ 49,850	\$			-
0119252	TOWN HALL MAINT. EXPENSES										
0119252	520211 ELECTRICITY	\$ 56,883	\$ 77,034	\$ 77,034	\$ 77,034	\$ 79,345					
0119252	520213 GAS	\$ 11,993	\$ 26,662	\$ 26,662	\$ 26,662	\$ 27,462					
0119252	520241 BUILDING MAINTENANCE	\$ 38,787	\$ 31,500	\$ 31,500	\$ 31,500	\$ 32,130					
0119252	530341 COMMUNICATIONS-PHONE	\$ 89,500	\$ 94,350	\$ 94,350	\$ 94,350	\$ 94,350					
0119252	540430 BUILDING MAINT. SUPPL.	\$ 1,359	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000					
0119252	540451 CUSTODIAN SUPPLIES	\$ 3,399	\$ 3,620	\$ 3,620	\$ 3,620	\$ 3,700					
0119252	540462 GROUNDSKEEPING SUPPL.	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000					
<hr/>											
TOTAL	TOWN HALL MAINT. EXPENSES	\$ 201,921	\$ 249,166	\$ 249,166	\$ 249,166	\$ 252,987	\$ -	\$			-
<hr/>											
TOWN HALL MAINT. CAPITAL											
0119258	580840 IMPROV./BUILDG RENOV	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 110,000					
<hr/>											
	TOWN HALL MAINT. CAPITAL	25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 110,000	\$ -	\$			-
<hr/>											
TOTAL	TOWN HALL MAINTENANCE	298,301	\$ 346,016	\$ 346,016	\$ 346,016	\$ 434,602	\$ 49,850	\$			-

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019	FY 2020	FY 2020	FY 2021	FY 2021		
		ACTUAL	ORIGINAL	REVISED	LEVEL	ADDITIONAL	MANAGER	
			BUDGET	BUDGET	SERVICE	FUNDING	RECOMMENDS	
					BUDGET	REQUESTS		
0119351	PARK. LOTS & METERS PERSONNEL							
0119351	510111 FULL TIME SALARIES	\$ 114,595	\$ 126,676	\$ 126,426	\$ 120,720		\$	120,720
0119351	510112 PART TIME SALARIES	\$ 53,266	\$ 57,878	\$ 57,878	\$ 56,883		\$	56,883
0119351	510130 OVERTIME	\$ 114	\$ 1,600	\$ 1,600	\$ 1,600		\$	1,600
0119351	510143 LONGEVITY	\$ 1,326	\$ 2,106	\$ 2,356	\$ 1,576		\$	1,576
0119351	510190 CLOTHING	\$ 1,727	\$ 1,728	\$ 1,728	\$ 1,728		\$	1,728
<b>TOTAL PARK. LOTS &amp; METERS PERSONNEL</b>		<b>\$ 171,028</b>	<b>\$ 189,988</b>	<b>\$ 189,988</b>	<b>\$ 182,507</b>	<b>\$ -</b>	<b>\$</b>	<b>182,507</b>
0119352	PARK. LOTS & METERS EXPENSES							
0119352	520247 OFFICE EQUIPMENT	\$ 451	\$ 500	\$ 500	\$ 500		\$	500
0119352	530303 CONTRACTED SERVICES	\$ 3,420	\$ 4,500	\$ 4,500	\$ 4,500		\$	4,500
0119352	530319 PARKING TICKET PROCESS.	\$ 52,733	\$ 60,000	\$ 60,000	\$ 60,000		\$	60,000
0119352	570789 OTHER CHARGES	\$ 7,281	\$ 7,500	\$ 7,500	\$ 7,500		\$	7,500
<b>TOTAL PARK. LOTS &amp; METERS EXPENSES</b>		<b>\$ 63,884</b>	<b>\$ 72,500</b>	<b>\$ 72,500</b>	<b>\$ 72,500</b>	<b>\$ -</b>	<b>\$</b>	<b>72,500</b>
0119358	PARK. LOTS & METERS CAPITAL							
0119358	580870 REPLACEMENT OF EQUIP.	\$ 7,450	\$ 7,500	\$ 7,500	\$ 7,500		\$	7,500
<b>TOTAL PARK. LOTS &amp; METERS CAPITAL</b>		<b>\$ 7,450</b>	<b>\$ 7,500</b>	<b>\$ 7,500</b>	<b>\$ 7,500</b>	<b>\$ -</b>	<b>\$</b>	<b>7,500</b>
<b>TOTAL PARK. LOTS &amp; METERS</b>		<b>\$ 242,362</b>	<b>\$ 269,988</b>	<b>\$ 269,988</b>	<b>\$ 262,507</b>	<b>\$ -</b>	<b>\$</b>	<b>262,507</b>

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019	FY 2020	FY 2020	FY 2021	FY 2021		
		ACTUAL	ORIGINAL	REVISED	LEVEL	ADDITIONAL	MANAGER	
			BUDGET	BUDGET	SERVICE	FUNDING	RECOMMENDS	
					BUDGET	REQUESTS		
0119551	PUBLIC BUILDINGS							
0119551	510111 FULL TIME SALARIES	\$ 142,063	\$ 365,879	\$ 369,638	\$ 373,504	\$ 160,000	\$	432,134
0119551	510130 OVERTIME	\$ 2,879	\$ 10,000	\$ 10,000	\$ 15,000		\$	23,000
0119551	510141 DIFFERENTIAL	\$ -	\$ -	\$ -			\$	2,610
0119551	510143 LONGEVITY	\$ -	\$ -	\$ -			\$	1,525
0119551	510190 CLOTHING	\$ -	\$ 2,100	\$ 2,100	\$ 2,100		\$	2,950
TOTAL	PUBLIC BUILDINGS PERSONNEL	\$ 144,942	\$ 377,979	\$ 381,738	\$ 390,604	\$ 160,000	\$	462,219
0119552	PUBLIC BUILDINGS							
0119552	520211 ELECTRICITY	\$ -	\$ -	\$ -	\$ -		\$	79,345
0119552	520213 GAS	\$ -	\$ -	\$ -	\$ -		\$	27,462
0119552	520241 BUILDING MAINTENANCE	\$ -	\$ -	\$ -	\$ -		\$	32,130
0119552	520245 VEHICLE MAINTENANCE	\$ -	\$ -	\$ -	\$ 2,000		\$	2,000
0119552	520247 OFFICE EQUIPMENT	\$ -	\$ 3,000	\$ 3,000	\$ 3,000		\$	3,000
0119552	530303 CONTRACTED SERVICES	\$ 33,157	\$ 86,050	\$ 86,050	\$ 111,050		\$	111,050
0119552	530341 COMMUNICATIONS-PHONE	\$ -	\$ 2,400	\$ 2,400	\$ 2,400		\$	96,750
0119552	540421 OFFICE SUPPLIES	\$ -	\$ 1,000	\$ 1,000	\$ 1,000		\$	1,000
0119552	540430 BUILDING MAINT. SUPPL.	\$ -	\$ -	\$ -	\$ 3,000		\$	18,000
0119552	540451 CUSTODIAN SUPPLIES	\$ -	\$ -	\$ -	\$ 4,000		\$	7,700
0119552	540462 GROUNDSKEEPING SUPPL.				\$ 5,000		\$	6,000
0119552	570730 DUES & SUBCRIPT.	\$ -	\$ 2,000	\$ 2,000	\$ 2,000		\$	2,000
0119552	570787 STAFF DEVELOPMENT	\$ -	\$ 5,000	\$ 5,000	\$ 5,000		\$	5,000
TOTAL	PUBLIC BUILDINGS EXPENSES	\$ 33,157	\$ 99,450	\$ 99,450	\$ 138,450	\$ -	\$	391,437

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2020		FY 2020		FY 2021	FY 2021		
		FY 2019	ORIGINAL	REVISED	LEVEL	SERVICE	ADDITIONAL	MANAGER	
		ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	FUNDING	RECOMMENDS	
							REQUESTS		
0119558	PUBLIC BUILDINGS CAPITAL								
0119558	580840 IMPROV./BUILDG RENOV	\$ -	\$ -	\$ -				\$	110,000
0119558	580869 VEHICLE REPLACEMENT	\$ -	\$ -	\$ -		\$ 50,000		\$	50,000
TOTAL	PUBLIC BUILDINGS CAPITAL	\$ -	\$ -	\$ -		\$ 50,000	\$ -	\$	160,000
TOTAL	PUBLIC BUILDINGS	178,099	\$ 477,429	\$ 481,188	\$ 579,054	\$ 160,000	\$	\$	1,013,656

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019		FY 2020		FY 2020		FY 2021	FY 2021	
		ACTUAL	ORIGINAL	BUDGET	REVISED	BUDGET	LEVEL	SERVICE	ADDITIONAL	MANAGER
							BUDGET	BUDGET	FUNDING	RECOMMENDS
									REQUESTS	
0121051	POLICE PERSONNEL									
0121051	510111 FULL TIME SALARIES	\$ 5,644,739	\$ 5,665,457	\$ 5,876,657	\$ 5,972,190	\$ 198,938	\$ 5,972,190		\$ 5,972,190	
0121051	510112 PART TIME SALARIES	\$ 98,442	\$ 174,960	\$ 134,535	\$ 177,840		\$ 177,840		\$ 177,840	
0121051	510122 SPECIALIST PAY	\$ 22,198	\$ 23,177	\$ 34,917	\$ 34,855		\$ 34,855		\$ 34,855	
0121051	510130 OVERTIME	\$ 1,112,653	\$ 861,969	\$ 1,097,094	\$ 897,223		\$ 897,223		\$ 897,223	
0121051	510141 SHIFT DIFFERENTIAL	\$ 271,048	\$ 303,796	\$ 298,896	\$ 305,482	\$ 5,844	\$ 305,482		\$ 305,482	
0121051	510142 HOLIDAY PAY	\$ 479,503	\$ 473,279	\$ 501,404	\$ 499,367	\$ 18,628	\$ 499,367		\$ 499,367	
0121051	510143 LONGEVITY	\$ 32,114	\$ 40,075	\$ 40,075	\$ 39,725		\$ 39,725		\$ 39,725	
0121051	510144 DEFIB STIPEND	\$ 117,602	\$ 115,297	\$ 122,597	\$ 122,549	\$ 5,256	\$ 122,549		\$ 122,549	
0121051	510179 INDEMINFICATION	\$ 38,522	\$ 33,600	\$ 33,600	\$ 33,600		\$ 33,600		\$ 33,600	
0121051	510190 CLOTHING	\$ 8,500	\$ 8,500	\$ 8,925	\$ 8,500		\$ 8,500		\$ 8,500	
0121051	510191 CAREER INCENTIVE	\$ 767,671	\$ 759,485	\$ 816,985	\$ 803,212	\$ 25,889	\$ 803,212		\$ 803,212	
0121051	510192 MEALS ALLOWANCE	\$ 657	\$ 850	\$ 1,900	\$ 850		\$ 850		\$ 850	
0121051	511111 PRIOR YEAR FULL TIME	\$ 220,000		\$ 207,500					\$ 465,000	
0121051	511122 PRIOR YEAR SPECIALIST PAY	\$ 900		\$ 18,325						
0121051	511130 PRIOR YEAR OVERTIME	\$ 33,230		\$ 66,500						
0121051	511141 PRIOR YEAR SHIFT DIFF	\$ 17,000		\$ 8,350						
0121051	511142 PRIOR YEAR HOLIDAY PAY	\$ 18,750		\$ 19,475						
0121051	511144 PRIOR YEAR EMT DEFIB	\$ 5,800		\$ 3,950						
0121051	511191 PRIOR YEAR CAREER INCENTIVE	\$ 53,000		\$ 47,375						
<b>TOTAL POLICE PERSONNEL</b>		<b>\$ 8,942,329</b>	<b>\$ 8,460,445</b>	<b>\$ 9,339,060</b>	<b>\$ 8,895,393</b>	<b>\$ 254,555</b>	<b>\$ 9,360,393</b>			



**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019		FY 2020		FY 2020		FY 2021	FY 2021	
		ACTUAL	BUDGET	ORIGINAL	BUDGET	REVISED	BUDGET	LEVEL	ADDITIONAL	MANAGER
								SERVICE	FUNDING	RECOMMENDS
								BUDGET	REQUESTS	
0121052	POLICE EXPENSES									
0121052	520211 ELECTRICITY	\$ 105,716	\$ 122,595	\$ 122,595	\$ 122,595	\$ 122,595	\$ 122,595	\$ 126,273	\$	126,273
0121052	520213 GAS	\$ 23,656	\$ 43,069	\$ 43,069	\$ 43,069	\$ 43,069	\$ 43,069	\$ 44,361	\$	44,361
0121052	520240 EQUIPMENT MAINTENANCE	\$ 122,371	\$ 141,530	\$ 141,530	\$ 141,530	\$ 141,530	\$ 141,530	\$ 140,777	\$	140,777
0121052	520241 BUILDING MAINTENANCE	\$ 73,777	\$ 63,532	\$ 63,532	\$ 63,532	\$ 63,532	\$ 63,532	\$ 65,104	\$	65,104
0121052	520245 VEHICLE MAINTENANCE	\$ 27,594	\$ 48,032	\$ 48,032	\$ 48,032	\$ 48,032	\$ 48,032	\$ 48,032	\$	48,032
0121052	520247 OFFICE EQUIPMENT	\$ 1,225	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$	4,000
0121052	530308 PUBLIC SAFETY PROF. SER.	\$ 450	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300	\$	1,300
0121052	530320 TUITION EXPENSE	\$ 4,800	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	\$	-
0121052	530341 COMMUNICATIONS-PHONE	\$ 36,683	\$ 41,269	\$ 41,269	\$ 41,269	\$ 41,269	\$ 41,269	\$ 41,985	\$	41,985
0121052	540421 OFFICE SUPPLIES	\$ 6,865	\$ 13,834	\$ 13,834	\$ 13,834	\$ 13,834	\$ 13,834	\$ 14,110	\$	14,110
0121052	540422 PRINTING AND FORMS	\$ 4,367	\$ 7,256	\$ 7,256	\$ 7,256	\$ 7,256	\$ 7,256	\$ 7,329	\$	7,329
0121052	540430 BUILDING MAINTENANCE	\$ 8,636	\$ 17,789	\$ 17,789	\$ 17,789	\$ 17,789	\$ 17,789	\$ 18,144	\$	18,144
0121052	540481 VEHICLE PARTS	\$ 16,355	\$ 18,923	\$ 18,923	\$ 18,923	\$ 18,923	\$ 18,923	\$ 19,301	\$	19,301
0121052	540490 FOOD & RELATED SUPPL.	\$ 1,786	\$ 2,350	\$ 2,350	\$ 2,350	\$ 2,350	\$ 2,350	\$ 2,432	\$	2,432
0121052	550500 MEDICAL SUPPLES	\$ 6,754	\$ 7,874	\$ 7,874	\$ 7,874	\$ 7,874	\$ 7,874	\$ 8,267	\$	8,267
0121052	550580 CRIME PREVENTION SUPPL.	\$ 13,513	\$ 15,473	\$ 15,473	\$ 15,473	\$ 15,473	\$ 15,473	\$ 15,751	\$	15,751
0121052	570730 DUES & SUBSCRIPT.	\$ 22,923	\$ 26,468	\$ 26,468	\$ 26,468	\$ 26,468	\$ 26,468	\$ 24,955	\$ 2,500	\$ 27,455
0121052	570787 STAFF DEVELOPMENT	\$ 57,100	\$ 67,414	\$ 67,414	\$ 67,414	\$ 67,414	\$ 67,414	\$ 71,500	\$	71,500
0121052	570789 OTHER CHARGES	\$ 8,612	\$ 9,333	\$ 9,333	\$ 9,333	\$ 9,333	\$ 9,333	\$ 9,567	\$	9,567
TOTAL	POLICE EXPENSES	\$ 543,181	\$ 672,041	\$ 672,041	\$ 672,041	\$ 672,041	\$ 672,041	\$ 663,188	\$ 2,500	\$ 665,688

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2020		FY 2020		FY 2021	FY 2021		
		ORIGINAL	REVISED	LEVEL	ADDITIONAL				
		BUDGET	BUDGET	SERVICE	FUNDING	MANAGER			
		ACTUAL		BUDGET	REQUESTS	RECOMMENDS			
0121058	POLICE CAPITAL								
0121058	580840 IMPROV./BLDG RENOV.	\$ 29,191	\$ 30,000	\$ 30,000	\$ 30,000			\$	30,000
0121058	580860 ADDITIONAL EQUIPMENT	\$ 14,940	\$ 15,000	\$ 15,000	\$ 15,000			\$	15,000
0121058	580869 VEHICLE REPLACEMENT	\$ 173,700	\$ 149,600	\$ 149,600	\$ 162,502	\$ 28,500		\$	162,502
0121058	580870 REPLACEMENT OF EQUIP.	\$ 47,326	\$ 33,000	\$ 33,000	\$ 74,600			\$	74,600
TOTAL	POLICE CAPITAL	\$ 265,157	\$ 227,600	\$ 227,600	\$ 282,102	\$ 28,500		\$	282,102
TOTAL	POLICE	\$ 9,750,667	\$ 9,360,086	\$ 10,238,701	\$ 9,840,683	\$ 285,555		\$	10,308,183

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019	FY 2020	FY 2020	FY 2021	FY 2021		
		ACTUAL	ORIGINAL	REVISED	LEVEL	ADDITIONAL	MANAGER	
			BUDGET	BUDGET	SERVICE	FUNDING	RECOMMENDS	
					BUDGET	REQUESTS		
0122051	FIRE PERSONNEL							
0122051	510111 FULL TIME SALARIES	\$ 7,015,421	\$ 7,297,335	\$ 7,512,335	\$ 7,687,811		\$	7,687,811
0122051	510130 OVERTIME	\$ 1,141,002	\$ 1,277,176	\$ 1,321,176	\$ 1,119,679		\$	1,119,679
0122051	510142 HOLIDAY PAY	\$ 535,458	\$ 552,575	\$ 571,175	\$ 591,148		\$	591,148
0122051	510143 LONGEVITY	\$ 224,411	\$ 225,687	\$ 233,287	\$ 220,904		\$	220,904
0122051	510144 EMT COMP	\$ 659,947	\$ 685,042	\$ 709,042	\$ 719,250		\$	719,250
0122051	510179 INDEMNIFICATION	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000		\$	50,000
0122051	510191 CAREER INCENTIVE	\$ 101,085	\$ 98,605	\$ 103,005	\$ 132,968		\$	132,968
<b>TOTAL FIRE PERSONNEL</b>		<b>\$ 9,727,324</b>	<b>\$ 10,186,420</b>	<b>\$ 10,500,020</b>	<b>\$ 10,521,760</b>	<b>\$ -</b>	<b>\$</b>	<b>10,521,760</b>

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019		FY 2020		FY 2020		FY 2021	FY 2021	
		ACTUAL	ORIGINAL	BUDGET	REVISIED	BUDGET	LEVEL	SERVICE	ADDITIONAL	MANAGER
							BUDGET	BUDGET	FUNDING	RECOMMENDS
									REQUESTS	
0122052	FIRE EXPENSES									
0122052	520211 ELECTRICITY	\$ 45,170	\$ 53,444	\$ 53,444	\$ 53,444	\$ 53,444	\$ 55,047	\$ 55,047	\$	55,047
0122052	520213 GAS	\$ 16,255	\$ 38,025	\$ 38,025	\$ 38,025	\$ 38,025	\$ 39,166	\$ 39,166	\$	39,166
0122052	520240 EQUIPMENT MAINTENANCE	\$ 876	\$ 902	\$ 902	\$ 902	\$ 902	\$ 930	\$ 930	\$	930
0122052	520241 BUILDING MAINTENANCE	\$ 37,437	\$ 39,142	\$ 39,142	\$ 39,142	\$ 39,142	\$ 40,316	\$ 40,316	\$	40,316
0122052	520245 VEHICLE MAINTENANCE	\$ 170,049	\$ 82,861	\$ 145,946	\$ 145,946	\$ 145,946	\$ 120,347	\$ 120,347	\$	120,347
0122052	530303 MNGT CONSULTING	\$ 60,025	\$ 89,027	\$ 89,027	\$ 89,027	\$ 89,027	\$ 91,698	\$ 91,698	\$	91,698
0122052	530305 COLLECTION SERVICES	\$ 50,619	\$ 58,350	\$ 58,350	\$ 58,350	\$ 58,350	\$ 60,101	\$ 60,101	\$	60,101
0122052	530320 TUITION EXPENSES	\$ 15,738	\$ 21,637	\$ 7,637	\$ 7,637	\$ 7,637	\$ 22,286	\$ 22,286	\$	22,286
0122052	530341 COMMUNICATIONS-PHONE	\$ 4,423	\$ 4,556	\$ 4,556	\$ 4,556	\$ 4,556	\$ 4,694	\$ 4,694	\$	4,694
0122052	540421 OFFICE SUPPLIES	\$ 6,014	\$ 6,270	\$ 6,270	\$ 6,270	\$ 6,270	\$ 6,458	\$ 6,458	\$	6,458
0122052	540430 BUILDING SUPPLIES	\$ 17,121	\$ 18,550	\$ 18,550	\$ 18,550	\$ 18,550	\$ 19,106	\$ 19,106	\$	19,106
0122052	540481 VEHICLE PARTS	\$ 10,148	\$ 10,609	\$ 10,609	\$ 10,609	\$ 10,609	\$ 10,927	\$ 10,927	\$	10,927
0122052	550500 MEDICAL SUPPLIES	\$ 49,979	\$ 57,843	\$ 47,843	\$ 47,843	\$ 47,843	\$ 59,578	\$ 59,578	\$	59,578
0122052	550511 BOOKS	\$ 1,453	\$ 1,989	\$ 1,404	\$ 1,404	\$ 1,404	\$ 2,049	\$ 2,049	\$	2,049
0122052	550582 FIRE SUPPLIES	\$ 54,374	\$ 53,046	\$ 53,046	\$ 53,046	\$ 53,046	\$ 54,637	\$ 54,637	\$	54,637
0122052	570730 DUES & SUBSCRIPT.	\$ 3,091	\$ 4,509	\$ 4,009	\$ 4,009	\$ 4,009	\$ 4,644	\$ 4,644	\$	4,644
0122052	570786 CONFERENCE EXPENSES	\$ 2,544	\$ 3,978	\$ 978	\$ 978	\$ 978	\$ 2,097	\$ 2,097	\$	2,097
TOTAL	FIRE EXPENSES	\$ 545,316	\$ 544,738	\$ 579,738	\$ 579,738	\$ 579,738	\$ 594,081	\$ 594,081	\$ -	\$ 594,081

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

							FY 2021	FY 2021	
							LEVEL	ADDITIONAL	
		FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	SERVICE	FUNDING	MANAGER
		ACTUAL	ORIGINAL	REVISED	REVISIONS	REVISIONS	BUDGET	REQUESTS	RECOMMENDS
0122058	FIRE CAPITAL								
0122058	580840 IMPROVEMENTS/BUILDING RENOV.	\$ 59,999	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000			\$ 60,000
0122058	580860 ADDITIONAL EQUIPMENT	\$ 90,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000			\$ 40,000
0122058	580869 VEHICLE REPLACEMENT	\$ -	\$ 65,000	\$ 65,000	\$ 65,000	\$ 55,000			\$ 55,000
0122058	580870 REPLACEMENT OF EQUIP.	\$ 14,815	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000			\$ 15,000
TOTAL	FIRE CAPITAL	\$ 164,814	\$ 180,000	\$ 180,000	\$ 180,000	\$ 170,000	\$ -	\$ -	\$ 170,000
TOTAL	FIRE	\$ 10,437,454	\$ 10,911,158	\$ 11,259,758	\$ 11,259,758	\$ 11,285,841	\$ -	\$ -	\$ 11,285,841



**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

							FY 2021	FY 2021	
							LEVEL	ADDITIONAL	
		FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	SERVICE	FUNDING	MANAGER
		ACTUAL	ORIGINAL	REVISED	BUDGET	BUDGET	BUDGET	REQUESTS	RECOMMENDS
0129151	EMERG. MGMNT. PERSONNEL								
0129151	510112 PART TIME SALARIES	\$ -	\$ 8,000	\$ 8,000	\$ -				\$ -
0129151	510130 OVERTIME	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500				\$ 2,500
TOTAL	EMERG. MGMNT. PERSONNEL	\$ 2,500	\$ 10,500	\$ 10,500	\$ 2,500		\$ -		\$ 2,500
0129152	EMERG. MGMNT. EXPENSES								
0129152	530303 CONTRACTED SERVICES	\$ 23,550	\$ 23,570	\$ 36,570	\$ 32,277				\$ 32,277
0129152	530341 COMMUNICATIONS-PHONE	\$ 600	\$ 800	\$ 800	\$ 824				\$ 824
0129152	530390 COVID 19 CONTRACTED SERVICES			\$ 60,000					
0129152	540419 COVID 19 RELATED SUPPLIES			\$ 25,000					
0129152	550500 EMERG. MGMNT. SUPPLIES	\$ 20,000	\$ 20,000	\$ 7,000	\$ 20,000				\$ 20,000
TOTAL	EMERG. MGMNT. EXPENSES	\$ 44,150	\$ 44,370	\$ 129,370	\$ 53,101		\$ -		\$ 53,101
TOTAL	EMERGENCY MANAGEMENT	\$ 46,650	\$ 54,870	\$ 139,870	\$ 55,601		\$ -		\$ 55,601

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019		FY 2020		FY 2020		FY 2021	FY 2021	
		ACTUAL	ORIGINAL	BUDGET	REVISED	BUDGET	SERVICE	LEVEL	ADDITIONAL	MANAGER
							BUDGET		FUNDING	RECOMMENDS
							BUDGET		REQUESTS	
0140151	DPW ADMINISTRATION PERSONNEL									
0140151	510111 FULL TIME SALARIES	\$ 502,868	\$ 510,852	\$ 522,909	\$ 521,523	\$ 150,000	\$ 521,523		\$ 150,000	\$ 521,523
0140151	510143 LONGEVITY	\$ 5,175	\$ 5,175	\$ 5,175	\$ 6,200		\$ 6,200			\$ 6,200
0140151	510145 DPW LICENSES/CERTIFICATIONS	\$ 3,500	\$ 5,000	\$ 5,300	\$ 5,000		\$ 5,000			\$ 5,000
0140151	510190 CLOTHING	\$ 450	\$ 450	\$ 450	\$ 450		\$ 450			\$ 450
TOTAL	DPW ADMINISTRATION PERSONNEL	\$ 511,993	\$ 521,477	\$ 533,834	\$ 533,173	\$ 150,000	\$ 533,173		\$ 150,000	\$ 533,173
0140152	DPW ADMIN. EXPENSES									
0140152	520240 EQUIPMENT MAINTENANCE	\$ 5,582	\$ 6,100	\$ 6,100	\$ 6,100		\$ 6,100			\$ 6,100
0140152	530303 CONTRACTED SERVICES	\$ 7,807	\$ 8,000	\$ 8,000	\$ 10,000		\$ 10,000			\$ 10,000
0140152	530315 MEDICAL TESTING	\$ 2,435	\$ 6,000	\$ 6,000	\$ 6,000		\$ 6,000			\$ 6,000
0140152	530341 COMMUNICATIONS-PHONE	\$ 27,047	\$ 27,500	\$ 32,500	\$ 27,500		\$ 27,500			\$ 27,500
0140152	540421 OFFICE SUPPLIES	\$ 11,121	\$ 12,000	\$ 12,000	\$ 12,000		\$ 12,000			\$ 12,000
0140152	540422 PRINTING AND FORMS	\$ 5,380	\$ 6,500	\$ 6,500	\$ 6,500		\$ 6,500			\$ 6,500
0140152	550586 UNIFORMS/CLEANING SERV.	\$ 44,863	\$ 48,500	\$ 48,500	\$ 50,200		\$ 50,200			\$ 50,200
0140152	570730 DUES & SUBSCRIPT.	\$ 545	\$ 600	\$ 600	\$ 900		\$ 900			\$ 900
0140152	570787 STAFF DEVELOPMENT	\$ 11,401	\$ 11,500	\$ 6,500	\$ 11,500		\$ 11,500			\$ 11,500
TOTAL	DPW ADMIN. EXPENSES	\$ 116,181	\$ 126,700	\$ 126,700	\$ 130,700	\$ -	\$ 130,700		\$ -	\$ 130,700
TOTAL	DPW ADMINISTRATION	\$ 628,174	\$ 648,177	\$ 660,534	\$ 663,873	\$ 150,000	\$ 663,873		\$ 150,000	\$ 663,873

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019		FY 2020		FY 2020		FY 2021	FY 2021	
		ACTUAL	ORIGINAL	BUDGET	REVISED	BUDGET	SERVICE	LEVEL	ADDITIONAL	MANAGER
							BUDGET		FUNDING	RECOMMENDS
									REQUESTS	
0140551	DPW CENT. MOTORS PERSONNEL									
0140551	510111 FULL TIME SALARIES	\$ 263,443	\$ 269,145	\$ 273,270	\$ 278,494	\$ 278,494			\$	278,494
0140551	510130 OVERTIME	\$ 31,245	\$ 16,620	\$ 36,970	\$ 17,350	\$ 17,350			\$	17,350
0140551	510143 LONGEVITY	\$ 7,375	\$ 9,450	\$ 9,800	\$ 8,700	\$ 8,700			\$	8,700
0140551	510145 DPW LICENSES/CERTIFICATIONS	\$ 1,000	\$ 1,000	\$ 2,600	\$ 3,000	\$ 3,000			\$	3,000
0140551	510190 CLOTHING	\$ 1,950	\$ 1,950	\$ 2,100	\$ 2,175	\$ 2,175			\$	2,175
TOTAL	DPW CENT. MOTORS PERSONNEL	\$ 305,013	\$ 298,165	\$ 324,740	\$ 309,719	\$ 309,719	\$ -	\$ -	\$	309,719
0140552	DPW CENT. MOTORS EXPENSES									
0140552	520245 VEHICLE MAINTENANCE	\$ 57,762	\$ 65,600	\$ 65,600	\$ 65,600	\$ 65,600			\$	65,600
0140552	540432 TOOLS	\$ 23,647	\$ 24,500	\$ 24,500	\$ 25,000	\$ 25,000			\$	25,000
0140552	540480 GASOLINE	\$ 211,532	\$ 190,230	\$ 190,230	\$ 195,937	\$ 195,937			\$	195,937
0140552	540481 VEHICLE PARTS	\$ 112,424	\$ 120,789	\$ 120,789	\$ 120,789	\$ 120,789			\$	120,789
0140552	570787 STAFF DEVELOPMENT	\$ 1,406	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000			\$	12,000
TOTAL	DPW CENT. MOTORS EXPENSES	\$ 406,771	\$ 413,119	\$ 413,119	\$ 419,326	\$ 419,326	\$ -	\$ -	\$	419,326
0140558	DPW CENTRAL MOTORS CAPITAL									
0140558	580860 ADDITIONAL EQUIPMENT	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000			\$	25,000
0140558	580869 VEH REPL	\$ 69,994	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000			\$	70,000
TOTAL	DPW CENTRAL MOTORS CAPITAL	\$ 94,994	\$ 95,000	\$ 95,000	\$ 95,000	\$ 95,000	\$ -	\$ -	\$	95,000
TOTAL	DPW CENTRAL MOTORS	\$ 806,778	\$ 806,284	\$ 832,859	\$ 824,045	\$ 824,045	\$ -	\$ -	\$	824,045

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019	FY 2020	FY 2020	FY 2021	FY 2021		
		ACTUAL	ORIGINAL	REVISED	LEVEL	ADDITIONAL	MANAGER	
			BUDGET	BUDGET	SERVICE	FUNDING	RECOMMENDS	
					BUDGET	REQUESTS		
0142251	DPW HIGHWAY PERSONNEL							
0142251	510111 FULL TIME SALARIES	\$ 396,864	\$ 550,029	\$ 500,379	\$ 574,588	\$ 92,400	\$	574,588
0142251	510130 OVERTIME	\$ 72,202	\$ 62,400	\$ 83,825	\$ 65,000		\$	65,000
0142251	510141 SHIFT DIFFERENTIAL	\$ 3,570	\$ 7,336	\$ 8,376	\$ 8,352		\$	8,352
0142251	510143 LONGEVITY	\$ 11,497	\$ 12,600	\$ 12,850	\$ 14,225		\$	14,225
0142251	510190 CLOTHING	\$ 2,950	\$ 4,450	\$ 4,850	\$ 5,050		\$	5,050
<b>TOTAL DPW HIGHWAY PERSONNEL</b>		<b>\$ 487,084</b>	<b>\$ 636,815</b>	<b>\$ 610,280</b>	<b>\$ 667,215</b>	<b>\$ 92,400</b>	<b>\$</b>	<b>667,215</b>
0142252	DPW HIGHWAY EXPENSES							
0142252	520271 RENTAL OF EQUIPMENT	\$ 7,045	\$ 8,000	\$ 8,000	\$ 8,000		\$	8,000
0142252	520272 STREET REPAIRS	\$ 353,069	\$ 370,000	\$ 370,000	\$ 370,000		\$	370,000
0142252	540432 TOOLS	\$ 11,766	\$ 12,600	\$ 12,600	\$ 12,600		\$	12,600
0142252	550532 MAINTENANCE SUPPLIES	\$ 113,354	\$ 117,043	\$ 117,043	\$ 117,043		\$	117,043
<b>TOTAL DPW HIGHWAY EXPENSES</b>		<b>\$ 485,234</b>	<b>\$ 507,643</b>	<b>\$ 507,643</b>	<b>\$ 507,643</b>	<b>\$ -</b>	<b>\$</b>	<b>507,643</b>
0142258	DPW HIGHWAY CAPITAL							
0142258	580860 ADDITIONAL EQUIPMENT	\$ 10,000	\$ 12,500	\$ 12,500	\$ 12,500		\$	12,500
0142258	580870 REPLACEMENT OF EQUIP.	\$ 37,500	\$ 37,500	\$ 37,500	\$ 37,500		\$	37,500
<b>TOTAL DPW HIGHWAY CAPITAL</b>		<b>\$ 47,500</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$</b>	<b>50,000</b>
<b>TOTAL DPW HIGHWAY</b>		<b>\$ 1,019,818</b>	<b>\$ 1,194,458</b>	<b>\$ 1,167,923</b>	<b>\$ 1,224,858</b>	<b>\$ 92,400</b>	<b>\$</b>	<b>1,224,858</b>

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

							FY 2021	FY 2021	
							LEVEL	ADDITIONAL	
		FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	SERVICE	FUNDING	MANAGER
		ACTUAL	ORIGINAL	REVISED	BUDGET	BUDGET	BUDGET	REQUESTS	RECOMMENDS
0142351	DPW SNOW AND ICE PERSONNEL								
0142351	510130 OVERTIME	\$ 281,845	\$ 375,000	\$ 290,000	\$ 375,000	\$ 375,000		\$	375,000
0142351	510192 MEALS	\$ 580	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000		\$	2,000
TOTAL	DPW SNOW AND ICE PERSONNEL	\$ 282,424	\$ 377,000	\$ 292,000	\$ 377,000	\$ 377,000	\$	-	\$ 377,000
0142352	DPW SNOW AND ICE EXPENSES								
0142352	520271 RENTAL OF EQUIPMENT	\$ 695,428	\$ 485,000	\$ 485,000	\$ 485,000	\$ 485,000		\$	485,000
0142352	530380 WEATHER REPORTS	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000		\$	4,000
0142352	540480 GASOLINE	\$ 7,770	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000		\$	30,000
0142352	540481 VEHICLE PARTS	\$ 93,243	\$ 124,000	\$ 124,000	\$ 124,000	\$ 124,000		\$	124,000
0142352	550533 SAND/SALT	\$ 398,950	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000		\$	400,000
TOTAL	DPW SNOW AND ICE EXPENSES	\$ 1,199,391	\$ 1,043,000	\$ 1,043,000	\$ 1,043,000	\$ 1,043,000	\$	-	\$ 1,043,000
0142358	DPW SNOW AND ICE CAPITAL								
0142358	580870 REPLACEMENT OF EQUIP.	\$ 79,536	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000		\$	80,000
TOTAL	DPW SNOW AND ICE CAPITAL	\$ 79,536	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$	-	\$ 80,000
TOTAL	DPW SNOW AND ICE	\$ 1,561,351	\$ 1,500,000	\$ 1,415,000	\$ 1,500,000	\$ 1,500,000	\$	-	\$ 1,500,000

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2020		FY 2020		FY 2021	FY 2021		
		FY 2019	ORIGINAL	REVISED	LEVEL	SERVICE	ADDITIONAL	MANAGER	
		ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	REQUESTS	RECOMMENDS	
0142452	DPW STREET LIGHTING EXPENSES								
0142452	520210 STREET LIGHTING ELECTRICITY	\$ 137,059	\$ 140,000	\$ 140,000	\$ 144,200			\$	144,200
0142452	520249 MAINTENANCE OF STREET LIGHTS	\$ 74,035	\$ 94,335	\$ 94,335	\$ 94,335			\$	94,335
TOTAL	DPW STREET LIGHTING EXPENSES	\$ 211,094	\$ 234,335	\$ 234,335	\$ 238,535	\$ -		\$	238,535
TOTAL	DPW STREET LIGHTING	\$ 211,094	\$ 234,335	\$ 234,335	\$ 238,535	\$ -		\$	238,535



**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

				FY 2021	FY 2021		
		FY 2020	FY 2020	LEVEL	ADDITIONAL	MANAGER	
	FY 2019	ORIGINAL	REVISED	SERVICE	FUNDING		
	ACTUAL	BUDGET	BUDGET	BUDGET	REQUESTS	RECOMMENDS	
0143352	SOLID WASTE DISP. EXPENSES						
0143352	520290	SOLID WASTE DISPOSAL	\$ 609,111	\$ 643,245	\$ 643,245	\$ 712,250	\$ 712,250
0143352	520292	RECYCLING EXPENSES	\$ 126,250	\$ 143,222	\$ 143,222	\$ 143,222	\$ 143,222
0143352	520303	CONTRACTED SERVICES	\$ 2,327,801	\$ 2,400,770	\$ 2,400,770	\$ 2,532,793	\$ 2,532,793
TOTAL	SOLID WASTE DISP. EXPENSES		\$ 3,063,162	\$ 3,187,237	\$ 3,187,237	\$ 3,388,265	\$ - \$ 3,388,265
TOTAL	SOLID WASTE DISPOSAL		\$ 3,063,162	\$ 3,187,237	\$ 3,187,237	\$ 3,388,265	\$ - \$ 3,388,265

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2020		FY 2020		FY 2021	FY 2021		
		FY 2019	ORIGINAL	REVISED	LEVEL	SERVICE	ADDITIONAL	MANAGER	
		ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	FUNDING	REQUESTS	RECOMMENDS
0149151	DPW CEMETERY PERSONNEL								
0149151	510111 FULL TIME SALARIES	\$ 121,727	\$ 122,616	\$ 125,401	\$ 127,444			\$	127,444
0149151	510130 OVERTIME	\$ 58,031	\$ 39,600	\$ 40,500	\$ 41,300			\$	41,300
0149151	510143 LONGEVITY	\$ 5,850	\$ 6,750	\$ 6,850	\$ 6,950			\$	6,950
0149151	510190 CLOTHING	\$ 1,000	\$ 1,000	\$ 1,100	\$ 1,150			\$	1,150
TOTAL	DPW CEMETERY PERSONNEL	\$ 186,608	\$ 169,966	\$ 173,851	\$ 176,844	\$	-	\$	176,844
0149152	DPW CEMETERY EXPENSES								
0149152	520211 ELECTRICITY	\$ 2,214	\$ 5,013	\$ 5,013	\$ 5,163			\$	5,163
0149152	520212 HEATING OIL	\$ 3,887	\$ 6,160	\$ 6,160	\$ 6,345			\$	6,345
0149152	520242 GROUNDSKEEPING	\$ 148,481	\$ 166,733	\$ 166,733	\$ 168,788			\$	168,788
0149152	540432 TOOLS	\$ 2,273	\$ 3,975	\$ 3,975	\$ 3,975			\$	3,975
0149152	540461 TREES & SHRUBS	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000			\$	4,000
0149152	540462 GROUNDSKEEPING SUPPL.	\$ 4,980	\$ 6,500	\$ 6,500	\$ 6,500			\$	6,500
TOTAL	DPW CEMETERY EXPENSES	\$ 165,835	\$ 192,381	\$ 192,381	\$ 194,771	\$	-	\$	194,771
0149158	DPW CEMETERY CAPITAL								
0149158	580840 IMPROVEMENTS	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000			\$	25,000
TOTAL	DPW CEMETERY CAPITAL	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$	-	\$	25,000
TOTAL	DPW CEMETERY	\$ 377,443	\$ 387,347	\$ 391,232	\$ 396,615	\$	-	\$	396,615

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019		FY 2020		FY 2020		FY 2021	FY 2021	
		ACTUAL	ORIGINAL	ORIGINAL	REVISED	LEVEL	ADDITIONAL	SERVICE	FUNDING	MANAGER
			BUDGET	BUDGET	BUDGET	BUDGET	REQUESTS	BUDGET	RECOMMENDS	
0149251	DPW PROP. & BUILD. PERSONNEL									
0149251	510111 FULL TIME SALARIES	\$ 196,646	\$ 286,833	\$ 288,133	\$ 288,133	\$ 290,377		\$ 290,377		\$ 290,377
0149251	510112 PART TIME SALARIES	\$ 31,103	\$ 32,753	\$ 32,753	\$ 32,753	\$ 32,628		\$ 32,628		\$ 32,628
0149251	510130 OVERTIME	\$ 34,882	\$ 49,100	\$ 49,100	\$ 49,100	\$ 51,200		\$ 51,200		\$ 51,200
0149251	510143 LONGEVITY	\$ 9,660	\$ 10,262	\$ 10,312	\$ 10,312	\$ 6,412		\$ 6,412		\$ 6,412
0149251	510190 CLOTHING	\$ 2,247	\$ 2,250	\$ 2,300	\$ 2,300	\$ 2,325		\$ 2,325		\$ 2,325
<b>TOTAL DPW PROP. &amp; BUILD. PERSONNEL</b>		<b>\$ 274,538</b>	<b>\$ 381,198</b>	<b>\$ 382,598</b>	<b>\$ 382,598</b>	<b>\$ 382,942</b>	<b>\$ -</b>	<b>\$ 382,942</b>		<b>\$ 382,942</b>
0149252	DPW PROP. & BUILD. EXPENSES									
0149252	520211 ELECTRICITY	\$ 93,994	\$ 117,423	\$ 117,423	\$ 117,423	\$ 120,946		\$ 120,946		\$ 120,946
0149252	520213 GAS	\$ 75,728	\$ 157,430	\$ 157,430	\$ 157,430	\$ 162,153		\$ 162,153		\$ 162,153
0149252	520241 BUILDING MAINTENANCE	\$ 39,544	\$ 39,545	\$ 39,545	\$ 39,545	\$ 42,341		\$ 42,341		\$ 42,341
0149252	520248 TRAFFIC CONTROL	\$ 153,981	\$ 162,073	\$ 162,073	\$ 162,073	\$ 162,073		\$ 162,073		\$ 162,073
0149252	540430 BUILDING MAINT. SUPPLIES	\$ 38,798	\$ 38,800	\$ 38,800	\$ 38,800	\$ 39,964		\$ 39,964		\$ 39,964
0149252	540431 ELECTRICAL SUPPLIES	\$ 59,700	\$ 59,700	\$ 59,700	\$ 59,700	\$ 59,700		\$ 59,700		\$ 59,700
0149252	540432 TOOLS	\$ 3,596	\$ 4,250	\$ 4,250	\$ 4,250	\$ 4,250		\$ 4,250		\$ 4,250
0149252	540451 CUSTODIAN SUPPLIES	\$ 8,689	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000		\$ 11,000		\$ 11,000
0149252	550582 FIRE SUPPLIES	\$ 472	\$ 2,700	\$ 2,700	\$ 2,700	\$ 2,700		\$ 2,700		\$ 2,700
0149252	570787 STAFF DEVELOPMENT	\$ 330	\$ 2,800	\$ 2,800	\$ 2,800	\$ 2,800		\$ 2,800		\$ 2,800
<b>TOTAL DPW PROP. &amp; BUILD. EXPENSES</b>		<b>\$ 474,833</b>	<b>\$ 595,721</b>	<b>\$ 595,721</b>	<b>\$ 595,721</b>	<b>\$ 607,927</b>	<b>\$ -</b>	<b>\$ 607,927</b>		<b>\$ 607,927</b>
0149258	DPW PROP. & BUILD. CAPITAL									
0149258	580870 REPLACEMENT OF EQUIP.	\$ 24,945	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000		\$ 25,000		\$ 25,000
<b>TOTAL DPW PROP. &amp; BUILD. CAPITAL</b>		<b>\$ 24,945</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 25,000</b>		<b>\$ 25,000</b>
<b>TOTAL DPW PROP. &amp; BUILDINGS</b>		<b>\$ 774,316</b>	<b>\$ 1,001,919</b>	<b>\$ 1,003,319</b>	<b>\$ 1,003,319</b>	<b>\$ 1,015,869</b>	<b>\$ -</b>	<b>\$ 1,015,869</b>		<b>\$ 1,015,869</b>

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

							FY 2021	FY 2021	
							LEVEL	ADDITIONAL	
		FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	SERVICE	FUNDING	MANAGER
		ACTUAL	ORIGINAL	REVISED	BUDGET	BUDGET	BUDGET	REQUESTS	RECOMMENDS
0149451	DPW FORESTRY PERSONNEL								
0149451	510111 FULL TIME SALARIES	\$ 237,692	\$ 261,342	\$ 225,317	\$ 278,612				\$ 278,612
0149451	510130 OVERTIME	\$ 62,442	\$ 31,000	\$ 71,700	\$ 32,500				\$ 32,500
0149451	510143 LONGEVITY	\$ 6,325	\$ 8,250	\$ 8,400	\$ 5,900				\$ 5,900
0149451	510190 CLOTHING	\$ 1,950	\$ 1,950	\$ 2,100	\$ 2,175				\$ 2,175
TOTAL	DPW FORESTRY PERSONNEL	\$ 308,409	\$ 302,542	\$ 307,517	\$ 319,187	\$ -			\$ 319,187
0149452	DPW FORESTRY EXPENSES								
0149452	520271 RENTAL OF EQUIPMENT	\$ 104,195	\$ 174,500	\$ 174,500	\$ 174,500				\$ 174,500
0149452	540432 TOOLS	\$ 5,700	\$ 5,700	\$ 5,700	\$ 6,000				\$ 6,000
0149452	540461 TREES & SHRUBS	\$ 70,000	\$ 100,000	\$ 100,000	\$ 100,000				\$ 100,000
0149452	570787 STAFF DEVELOPMENT	\$ 1,675	\$ 4,000	\$ 4,000	\$ 4,000				\$ 4,000
TOTAL	DPW FORESTRY EXPENSES	\$ 181,570	\$ 284,200	\$ 284,200	\$ 284,500	\$ -			\$ 284,500
TOTAL	DPW FORESTRY	\$ 489,979	\$ 586,742	\$ 591,717	\$ 603,687	\$ -			\$ 603,687

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019		FY 2020		FY 2020		FY 2021	FY 2021	
		ACTUAL	ORIGINAL	BUDGET	REVISED	BUDGET	LEVEL	SERVICE	ADDITIONAL	MANAGER
							BUDGET	BUDGET	FUNDING	RECOMMENDS
									REQUESTS	
0149551	DPW PARKS PERSONNEL									
0149551	510111 FULL TIME SALARIES	\$ 270,431	\$ 309,027	\$ 313,736	\$ 324,722				\$	324,722
0149551	510112 PART TIME SALARIES	\$ 11,403	\$ 22,080	\$ 22,296	\$ 24,000				\$	24,000
0149551	510130 OVERTIME	\$ 67,359	\$ 45,850	\$ 66,900	\$ 48,000				\$	48,000
0149551	510141 SHIFT DIFF	\$ 1,138	\$ 2,293	\$ 2,618	\$ 2,610				\$	2,610
0149551	510143 LONGEVITY	\$ 7,751	\$ 5,400	\$ 5,500	\$ 8,350				\$	8,350
0149551	510190 CLOTHING	\$ 2,450	\$ 2,450	\$ 2,650	\$ 2,750				\$	2,750
TOTAL	DPW PARKS PERSONNEL	\$ 360,532	\$ 387,100	\$ 413,700	\$ 410,432	\$ -			\$	410,432
0149552	DPW PARKS EXPENSES									
0149552	520211 ELECTRICITY	\$ 34,135	\$ 35,191	\$ 35,191	\$ 49,892				\$	49,892
0149552	520213 GAS	\$ 9,268	\$ 11,255	\$ 11,255	\$ 11,593				\$	11,593
0149552	520242 GROUNDSKEEPING	\$ 247,328	\$ 247,590	\$ 247,590	\$ 252,967				\$	252,967
0149552	540430 BUILDING MAINTENANCE	\$ 7,174	\$ 10,438	\$ 10,438	\$ 10,438				\$	10,438
0149552	540462 GROUNDSKEEPING SUPPL.	\$ 32,664	\$ 36,000	\$ 36,000	\$ 36,000				\$	36,000
0149552	540463 SOIL LOAM	\$ 11,679	\$ 14,280	\$ 14,280	\$ 14,280				\$	14,280
0149552	550585 RECREATION SUPPLIES	\$ 13,914	\$ 16,000	\$ 16,000	\$ 16,000				\$	16,000
TOTAL	DPW PARKS EXPENSES	\$ 356,163	\$ 370,754	\$ 370,754	\$ 391,170	\$ -			\$	391,170
0149558	DPW PARKS CAPITAL									
0149558	580840 IMPROVEMENTS	\$ 47,334	\$ 47,500	\$ 47,500	\$ 47,500				\$	47,500
0149558	580860 ADDITIONAL EQUIPMENT	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000				\$	15,000
0149558	580870 REPLACEMENT OF EQUIP.	\$ 39,988	\$ 40,000	\$ 40,000	\$ 40,000	\$ 20,000			\$	40,000
TOTAL	DPW PARKS CAPITAL	\$ 102,322	\$ 102,500	\$ 102,500	\$ 102,500	\$ 20,000			\$	102,500
TOTAL	DPW PARKS	\$ 819,017	\$ 860,354	\$ 886,954	\$ 904,102	\$ 20,000			\$	904,102

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2020		FY 2020		FY 2021	FY 2021		
		FY 2019	ORIGINAL	REVISED	LEVEL	SERVICE	ADDITIONAL	MANAGER	
		ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	REQUESTS	RECOMMENDS	
0151051	HEALTH PERSONNEL								
0151051	510111 FULL TIME SALARIES	\$ 572,831	\$ 593,767	\$ 596,202	\$ 592,174			\$	592,174
0151051	510130 OVERTIME	\$ 3,411	\$ 5,000	\$ 5,000	\$ 5,000			\$	5,000
0151051	510143 LONGEVITY	\$ 8,025	\$ 8,025	\$ 8,025	\$ 5,675			\$	5,675
0151051	510190 CLOTHING	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,350			\$	1,350
<b>TOTAL HEALTH PERSONNEL</b>		<b>\$ 585,867</b>	<b>\$ 608,392</b>	<b>\$ 610,827</b>	<b>\$ 604,199</b>	<b>\$ -</b>		<b>\$</b>	<b>604,199</b>
0151052	HEALTH EXPENSES								
0151052	520240 EQUIPMENT MAINTENANCE	\$ 4,573	\$ 5,500	\$ 5,500	\$ 5,700			\$	5,700
0151052	520291 MOSQUITO CONTROL	\$ 18,083	\$ 18,620	\$ 18,620	\$ 19,141			\$	19,141
0151052	530303 CONTRACTED SERVICES	\$ 103,895	\$ 127,589	\$ 127,589	\$ 137,589			\$	137,589
0151052	530315 MEDICAL TESTING	\$ 995	\$ 1,800	\$ 1,800	\$ 2,000			\$	2,000
0151052	540421 OFFICE SUPPLIES	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,200			\$	1,200
0151052	540422 PRINTING AND FORMS	\$ 2,157	\$ 2,500	\$ 2,500	\$ 2,500			\$	2,500
0151052	540425 PROGRAM SUPPLIES	\$ 2,913	\$ 3,000	\$ 3,000	\$ 3,000			\$	3,000
0151052	550500 MEDICAL SUPPLIES	\$ 11,283	\$ 11,550	\$ 11,550	\$ 11,600			\$	11,600
0151052	550501 SANITATION SUPPLIES	\$ 2,244	\$ 2,625	\$ 2,625	\$ 2,700			\$	2,700
0151052	550511 BOOKS	\$ 278	\$ 1,000	\$ 1,000	\$ 1,000			\$	1,000
0151052	570710 IN STATE TRAVEL	\$ 1,071	\$ 1,500	\$ 1,500	\$ 1,500			\$	1,500
0151052	570730 DUES & SUBSCRIPT.	\$ 1,804	\$ 2,100	\$ 2,100	\$ 2,200			\$	2,200
0151052	570786 CONFERENCE EXPENSES	\$ 3,900	\$ 4,000	\$ 4,000	\$ 4,000			\$	2,000
<b>TOTAL HEALTH EXPENSES</b>		<b>\$ 154,197</b>	<b>\$ 182,784</b>	<b>\$ 182,784</b>	<b>\$ 194,130</b>	<b>\$ -</b>		<b>\$</b>	<b>192,130</b>
<b>TOTAL HEALTH</b>		<b>\$ 740,064</b>	<b>\$ 791,176</b>	<b>\$ 793,611</b>	<b>\$ 798,329</b>	<b>\$ -</b>		<b>\$</b>	<b>796,329</b>



**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2020		FY 2020		FY 2021	FY 2021		
		FY 2019	FY 2020	FY 2020	FY 2020	LEVEL	ADDITIONAL	MANAGER	
		ACTUAL	ORIGINAL	REVISED	REVIS	SERVICE	FUNDING	RECOMMENDS	
			BUDGET	BUDGET	BUDGET	BUDGET	REQUESTS		
0154151	COUNCIL ON AGING PERSONNEL								
0154151	510111 FULL TIME SALARIES	\$ 198,523	\$ 202,449	\$ 204,982	\$ 204,982	\$ 262,601		\$	262,601
0154151	510112 PART TIME SALARIES	\$ 58,641	\$ 69,061	\$ 69,061	\$ 69,061	\$ 26,412		\$	26,412
0154151	510130 OVERTIME	\$ -	\$ 500	\$ 62	\$ 62	\$ 500		\$	500
0154151	510143 LONGEVITY	\$ 5,434	\$ 5,762	\$ 6,200	\$ 6,200	\$ 3,025		\$	3,025
<b>TOTAL COUNCIL ON AGING PERSONNEL</b>		<b>\$ 262,598</b>	<b>\$ 277,772</b>	<b>\$ 280,305</b>	<b>\$ 280,305</b>	<b>\$ 292,538</b>	<b>\$ -</b>	<b>\$</b>	<b>292,538</b>
0154152	COUNCIL ON AGING EXPENSES								
0154152	520211 ELECTRICITY	\$ 10,081	\$ 10,724	\$ 10,724	\$ 10,724	\$ 11,046		\$	11,046
0154152	520213 GAS	\$ 2,634	\$ 4,784	\$ 4,784	\$ 4,784	\$ 4,930		\$	4,930
0154152	520241 BUILDING MAINTENANCE	\$ 20,476	\$ 20,960	\$ 20,960	\$ 20,960	\$ 21,385		\$	21,385
0154152	530382 MED TRANS	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500		\$	4,500
0154152	530383 PROGRAM SERVICES	\$ 29,549	\$ 29,800	\$ 29,800	\$ 29,800	\$ 30,500		\$	30,500
0154152	540421 OFFICE SUPPLIES	\$ 1,150	\$ 1,175	\$ 1,175	\$ 1,175	\$ 1,200		\$	1,200
0154152	540425 PROGRAM SUPPLIES	\$ 2,550	\$ 2,700	\$ 2,700	\$ 2,700	\$ 4,420		\$	4,420
0154152	540490 FOOD SUPPLIES	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,250		\$	3,250
0154152	570710 IN STATE TRAVEL	\$ 400	\$ 400	\$ 400	\$ 400	\$ 500		\$	500
0154152	570771 EMERGENCY ASSISTANCE	\$ 5,995	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000		\$	6,000
<b>TOTAL COUNCIL ON AGING EXPENSES</b>		<b>\$ 80,335</b>	<b>\$ 84,043</b>	<b>\$ 84,043</b>	<b>\$ 84,043</b>	<b>\$ 87,731</b>	<b>\$ -</b>	<b>\$</b>	<b>87,731</b>
0154158	COUNCIL ON AGING CAPITAL								
0154158	580840 IMPROVEMENTS	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000		\$	15,000
<b>TOTAL COUNCIL ON AGING CAPITAL</b>		<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$</b>	<b>15,000</b>
<b>TOTAL COUNCIL ON AGING</b>		<b>\$ 357,933</b>	<b>\$ 376,815</b>	<b>\$ 379,348</b>	<b>\$ 379,348</b>	<b>\$ 395,269</b>	<b>\$ -</b>	<b>\$</b>	<b>395,269</b>

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019	FY 2020	FY 2020	FY 2021	FY 2021		
		ACTUAL	ORIGINAL	REVISED	LEVEL	ADDITIONAL	MANAGER	
			BUDGET	BUDGET	SERVICE	FUNDING	RECOMMENDS	
					BUDGET	REQUESTS		
0154351	VETERANS PERSONNEL							
0154351	510111 FULL TIME SALARIES	\$ 48,953	\$ 68,125	\$ 69,658	\$ 71,489		\$	71,489
TOTAL	VETERANS PERSONNEL	\$ 48,953	\$ 68,125	\$ 69,658	\$ 71,489	\$ -	\$	71,489
0154352	VETERANS EXPENSES							
0154352	540421 OFFICE SUPPLIES	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000		\$	1,000
0154352	540464 FLAGS	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000		\$	5,000
0154352	570710 IN STATE TRAVEL	\$ -	\$ 200	\$ 200	\$ 200		\$	200
0154352	570730 DUES & SUBSCRIPT.	\$ -	\$ 200	\$ 200	\$ 200		\$	200
0154352	570770 VETERANS BENEFITS	\$ 213,075	\$ 225,000	\$ 225,000	\$ 225,000		\$	225,000
0154352	570782 TOWN OBSERVANCES	\$ 15,949	\$ 16,000	\$ 16,000	\$ 16,000		\$	16,000
0154352	570786 CONFERENCE EXPENSES	\$ 1,599	\$ 1,200	\$ 1,200	\$ 1,200		\$	1,200
TOTAL	VETERANS EXPENSES	\$ 236,623	\$ 248,600	\$ 248,600	\$ 248,600	\$ -	\$	248,600
TOTAL	VETERANS	\$ 285,576	\$ 316,725	\$ 318,258	\$ 320,089	\$ -	\$	320,089

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019		FY 2020		FY 2020		FY 2021	FY 2021	
		ACTUAL	ORIGINAL	BUDGET	REVISED	BUDGET	LEVEL	SERVICE	ADDITIONAL	MANAGER
							BUDGET	BUDGET	FUNDING	RECOMMENDS
									REQUESTS	
0161051	LIBRARY PERSONNEL									
0161051	510111 FULL TIME SALARIES	\$ 1,422,686	\$ 1,492,369	\$ 1,527,358	\$ 1,550,350	\$ 56,335	\$ 1,550,350	\$ 56,335	\$	1,550,350
0161051	510112 PART TIME SALARIES	\$ 506,737	\$ 593,537	\$ 576,671	\$ 610,157	\$ 14,019	\$ 624,176	\$ 14,019	\$	624,176
0161051	510130 OVERTIME	\$ 26,190	\$ 25,000	\$ 50,600	\$ 25,000	\$	\$ 25,000	\$	\$	25,000
0161051	510141 SHIFT DIFFERENTIAL	\$ 3,705	\$ 3,734	\$ 3,734	\$ 3,719	\$	\$ 3,719	\$	\$	3,719
0161051	510143 LONGEVITY	\$ 25,992	\$ 29,463	\$ 29,463	\$ 31,971	\$	\$ 31,971	\$	\$	31,971
0161051	510190 CLOTHING	\$ 2,762	\$ 2,771	\$ 3,187	\$ 2,771	\$	\$ 2,771	\$	\$	2,771
TOTAL	LIBRARY PERSONNEL	\$ 1,988,071	\$ 2,146,874	\$ 2,191,013	\$ 2,223,968	\$ 70,354	\$ 2,237,987	\$ 70,354	\$	2,237,987
0161052	LIBRARY EXPENSES									
0161052	520211 ELECTRICITY	\$ 115,835	\$ 135,346	\$ 135,346	\$ 139,406	\$	\$ 139,406	\$	\$	139,406
0161052	520213 GAS	\$ 24,672	\$ 36,923	\$ 36,923	\$ 38,031	\$	\$ 38,031	\$	\$	38,031
0161052	520240 EQUIPMENT MAINTENANCE	\$ 9,007	\$ 14,399	\$ 14,399	\$ 17,383	\$	\$ 17,383	\$	\$	17,383
0161052	520241 BUILDING MAINTENANCE	\$ 39,338	\$ 42,560	\$ 42,560	\$ 43,500	\$	\$ 43,500	\$	\$	43,500
0161052	520244 COMPUTER MAINTENANCE	\$ 90,850	\$ 91,598	\$ 91,598	\$ 91,025	\$	\$ 91,025	\$	\$	91,025
0161052	530327 REGIONAL LIBRARY SERVICES	\$ 66,898	\$ 68,998	\$ 68,998	\$ 72,650	\$	\$ 72,650	\$	\$	72,650
0161052	530383 PROGRAM SERVICES	\$ -	\$ 5,500	\$ 5,500	\$ 6,500	\$	\$ 6,500	\$	\$	6,500
0161052	530342 POSTAGE	\$ 1,480	\$ 1,600	\$ 1,600	\$ 1,600	\$	\$ 1,600	\$	\$	1,600
0161052	540421 OFFICE SUPPLIES	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$	\$ 12,000	\$	\$	12,000
0161052	540422 PRINTING AND FORMS	\$ 6,000	\$ 6,300	\$ 6,300	\$ 6,300	\$	\$ 6,300	\$	\$	6,300
0161052	540425 PROGRAM SUPPLIES	\$ -	\$ 500	\$ 500	\$ 500	\$	\$ 500	\$	\$	500
0161052	540430 BLDG MAINT SUPPLIES	\$ 16,000	\$ 16,000	\$ 16,000	\$ 17,000	\$	\$ 17,000	\$	\$	17,000
0161052	550511 LIBRARY MATERIALS	\$ 405,000	\$ 413,000	\$ 413,000	\$ 415,000	\$ 25,000	\$ 415,000	\$ 25,000	\$	415,000

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		FY 2019	FY 2020	FY 2020	FY 2021	FY 2021		
		ACTUAL	ORIGINAL	REVISED	LEVEL	ADDITIONAL	MANAGER	
			BUDGET	BUDGET	SERVICE	FUNDING	RECOMMENDS	
					BUDGET	REQUESTS		
0161052	550512 BOOK PROCESSING	\$ 57,996	\$ 41,000	\$ 41,000	\$ 41,500		\$	41,500
0161052	570710 IN STATE TRAVEL	\$ 309	\$ 500	\$ 500	\$ 500		\$	500
0161052	570730 DUES & SUBSCRIPT.	\$ 1,190	\$ 750	\$ 750	\$ 1,250		\$	1,250
0161052	570735 PROJECT LITERACY	\$ 62,320	\$ 8,635	\$ 8,635	\$ 8,635		\$	8,635
0161052	570785 COMMITTEE EXPENSES	\$ 3,600	\$ 3,600	\$ 3,600	\$ 3,600		\$	3,600
0161052	570787 STAFF DEVELOPMENT	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000		\$	10,000
TOTAL	LIBRARY EXPENSES	\$ 922,495	\$ 909,209	\$ 909,209	\$ 926,380	\$ 25,000	\$	926,380
0161058	LIBRARY CAPITAL							
0161058	580840 IMPROVEMENTS	\$ 41,000	\$ 41,000	\$ 41,000	\$ 49,000		\$	49,000
0161058	580870 REPLACEMENT OF EQUIP.	\$ 14,000	\$ 14,000	\$ 14,000	\$ 20,000		\$	20,000
TOTAL	LIBRARY CAPITAL	\$ 55,000	\$ 55,000	\$ 55,000	\$ 69,000	\$ -	\$	69,000
TOTAL	LIBRARY	\$ 2,965,566	\$ 3,111,083	\$ 3,155,222	\$ 3,219,348	\$ 95,354	\$	3,233,367

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		FY 2020		FY 2020		FY 2021	FY 2021		
		FY 2019	ORIGINAL	REVISED	LEVEL	SERVICE	ADDITIONAL	MANAGER	
		ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	REQUESTS	RECOMMENDS	
0163051	RECREATION PERSONNEL								
0163051	510111 FULL TIME SALARIES	\$ 263,565	\$ 269,155	\$ 271,250	\$ 275,407			\$	275,407
0163051	510112 PART TIME SALARIES	\$ 57,269	\$ 57,269	\$ 57,269	\$ 57,269			\$	57,269
0163051	510130 OVERTIME	\$ 4,000	\$ 4,000	\$ 4,000	\$ 6,000			\$	6,000
0163051	510143 LONGEVITY	\$ 1,525	\$ 1,525	\$ 1,525	\$ 2,550			\$	2,550
0163051	510190 CLOTHING	\$ 850	\$ 850	\$ 850	\$ 850			\$	850
<b>TOTAL RECREATION PERSONNEL</b>		<b>\$ 327,209</b>	<b>\$ 332,799</b>	<b>\$ 334,894</b>	<b>\$ 342,076</b>	<b>\$ -</b>		<b>\$</b>	<b>342,076</b>
0163052	RECREATION EXPENSES								
0163052	530303 CONTRACTED SERVICES	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000			\$	6,000
0163052	540421 OFFICE SUPPLIES	\$ 100	\$ 100	\$ 100	\$ 300			\$	300
0163052	540422 PRINTING AND FORMS	\$ 200	\$ 200	\$ 200	\$ 750			\$	750
0163052	550500 MEDICAL SUPPLIES	\$ 300	\$ 300	\$ 300	\$ 400			\$	400
0163052	550510 EDUCATION SUPPLIES	\$ 1,350	\$ 1,350	\$ 1,350	\$ 1,500			\$	1,500
0163052	550585 RECREATION SUPPLIES	\$ 15,500	\$ 15,500	\$ 15,500	\$ 15,750			\$	15,750
0163052	550586 UNIFORMS	\$ 525	\$ 525	\$ 525	\$ 525			\$	525
0163052	570710 IN STATE TRAVEL	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000			\$	1,000
0163052	570730 DUES & SUBSCRIPT.	\$ 500	\$ 500	\$ 500	\$ 1,000			\$	1,000
0163052	570782 HOLIDAY CELEBRATIONS	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000			\$	3,000
<b>TOTAL RECREATION EXPENSES</b>		<b>\$ 28,475</b>	<b>\$ 28,475</b>	<b>\$ 28,475</b>	<b>\$ 30,225</b>	<b>\$ -</b>		<b>\$</b>	<b>30,225</b>
<b>TOTAL RECREATION</b>		<b>\$ 355,684</b>	<b>\$ 361,274</b>	<b>\$ 363,369</b>	<b>\$ 372,301</b>	<b>\$ -</b>		<b>\$</b>	<b>372,301</b>

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019		FY 2020		FY 2020		FY 2021	FY 2021	
		ACTUAL	ORIGINAL	BUDGET	REVISED	BUDGET	LEVEL	SERVICE	ADDITIONAL	MANAGER
							BUDGET	BUDGET	FUNDING	RECOMMENDS
									REQUESTS	
0163151	MUNICIPAL SKATING PERSONNEL									
0163151	510111 FULL TIME SALARIES	\$ 109,027	\$ 131,716	\$ 133,469	\$ 132,142				\$	132,142
0163151	510112 PART TIME SALARIES	\$ 59,574	\$ 74,500	\$ 74,500	\$ 78,000				\$	78,000
0163151	510130 OVERTIME	\$ 1,321	2,000	2,000	\$ 2,000				\$	2,000
0163151	510190 CLOTHING	\$ 250	\$ 250	\$ 250	\$ 250				\$	250
TOTAL	MUNICIPAL SKATING PERSONNEL	\$ 170,172	\$ 208,466	\$ 210,219	\$ 212,392	\$ -			\$	212,392
0163152	MUNICIPAL SKATING EXPENSES									
0163152	520211 ELECTRICITY	\$ 94,806	\$ 145,194	\$ 145,194	\$ 149,550				\$	149,550
0163152	520213 GAS	\$ 24,240	\$ 39,954	\$ 39,954	\$ 41,153				\$	41,153
0163152	520245 VEHICLE MAINTENANCE	\$ 1,995	\$ 2,200	\$ 2,200	\$ 2,200				\$	2,200
0163152	520246 HVAC MAINTENANCE	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000				\$	7,000
0163152	540430 BUILDING SUPPLIES	\$ 15,000	\$ 18,000	\$ 18,000	\$ 18,000				\$	18,000
0163152	540451 CUSTODIAN SUPPLIES	\$ 2,500	\$ 5,000	\$ 5,000	\$ 5,000				\$	5,000
0163152	540481 VEHICLE PARTS	\$ 1,995	\$ 2,200	\$ 2,200	\$ 2,200				\$	2,200
0163152	570730 DUES & SUBSCRIPT.	\$ 200	\$ 200	\$ 200	\$ 200				\$	200
TOTAL	MUNICIPAL SKATING EXPENSES	\$ 147,736	\$ 219,748	\$ 219,748	\$ 225,303	\$ -			\$	225,303
0163158	MUNICIPAL SKATING CAPITAL									
0163158	580840 IMPROVEMENTS	\$ 29,825	\$ 30,000	\$ 30,000	\$ 30,000				\$	30,000
TOTAL	MUNICIPAL SKATING CAPITAL	\$ 29,825	\$ 30,000	\$ 30,000	\$ 30,000	\$ -			\$	30,000
TOTAL	MUNICIPAL SKATING	\$ 347,732	\$ 458,214	\$ 459,967	\$ 467,695	\$ -			\$	467,695



**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

							FY 2021	FY 2021	
							LEVEL	ADDITIONAL	
		FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	SERVICE	FUNDING	MANAGER
		ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	REQUESTS	RECOMMENDS
0171000	DEBT RETIREMENT								
0171000	590910 RETIREMENT OF PRINCIPAL	\$ 4,940,000	\$ 4,825,000	\$ 5,544,500	\$ 4,425,000				\$ 4,425,000
0171000	590915 LONG TERM INTEREST	\$ 1,228,042	\$ 1,028,052	\$ 1,246,880	\$ 1,008,075				\$ 1,008,075
0171000	590925 SHORT TERM INTEREST	\$ -	\$ 4,235,945	\$ 2,968,414	\$ -				\$ -
0171000	590926 AUTHORIZED/UNISSUED				\$ 3,228,416				\$ 3,228,416
0171000	590927 PLANNED DEBT				\$ 6,831,327				\$ 6,831,327
0171000	590951 COST OF CERTIFYING	\$ 4,100	\$ 5,000	\$ 5,000	\$ 5,000				\$ 5,000
0171000	596502 TRANSFER TO CAP PROJ/TOWN								
<b>TOTAL</b>	<b>DEBT RETIREMENT</b>	<b>\$ 6,172,142</b>	<b>\$ 10,093,997</b>	<b>\$ 9,764,794</b>	<b>\$ 15,497,818</b>	<b>\$ -</b>			<b>\$ 15,497,818</b>

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019	FY 2020	FY 2020	FY 2021	FY 2021		
		ACTUAL	ORIGINAL	REVISED	LEVEL	ADDITIONAL	MANAGER	
			BUDGET	BUDGET	SERVICE	FUNDING	RECOMMENDS	
					BUDGET	REQUESTS		
0182056	STATE AND COUNTY CHARGES							
0182056	560629 SCHOOL CHOICE	\$ 129,787	\$ 138,974	\$ 110,901	\$ 109,485		\$	109,485
0182056	560630 CHARTER SCHOOL	\$ 119,935	\$ 140,669	\$ 142,217	\$ 165,955		\$	165,955
0182056	560631 SPECIAL EDUCATION	\$ 41,246	\$ 35,361	\$ 35,361	\$ 25,311		\$	25,311
0182056	560640 AIR POLLUTION CONT. DIST.	\$ 13,121	\$ 13,443	\$ 13,443	\$ 13,970		\$	13,970
0182056	560641 METRO AREA PLAN. COUNCIL	\$ 17,880	\$ 18,377	\$ 18,377	\$ 19,300		\$	19,300
0182056	560646 PARK SURCHARGES	\$ 69,720	\$ 64,620	\$ 64,620	\$ 66,160		\$	66,160
0182056	560661 MBTA	\$ 2,268,891	\$ 2,332,014	\$ 2,332,014	\$ 2,415,906		\$	2,415,906
0182056	560662 BOSTON METRO. DISTRICT	\$ 590	\$ 545	\$ 545	\$ 545		\$	545
TOTAL	STATE AND COUNTY CHARGES	\$ 2,661,170	\$ 2,744,003	\$ 2,717,478	\$ 2,816,632	\$ -	\$	2,816,632

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019	FY 2020	FY 2020	FY 2021	FY 2021		
		ACTUAL	ORIGINAL	REVISED	LEVEL	ADDITIONAL	MANAGER	
			BUDGET	BUDGET	SERVICE	FUNDING	RECOMMENDS	
					BUDGET	REQUESTS		
0191151	PENSION COSTS AND OPEB							
0191151	510166 UNFUNDED PEN. LIAB. PAYDWN	\$ 250,000	\$ 5,000,000	\$ 5,000,000				
0191151	510171 CONTRIBUTORY	\$ 18,148,742	\$ 8,093,393	\$ 8,093,393	\$ 14,538,179		\$	14,538,179
0191151	510172 NON-CONTRIBUTORY	\$ 36,822	\$ 37,220	\$ 37,220				
0191151	510179 INDEMNIFICATION	\$ 43,635	\$ 50,000	\$ 50,000	\$ 50,000		\$	50,000
TOTAL	PENSION COSTS	18,479,199	\$ 13,180,613	\$ 13,180,613	\$ 14,588,179	\$ -	\$	14,588,179
0191159	590972 TRANSFER TO OPEB TRUST FUND	-	\$ 8,016,203	\$ 8,016,203	\$ 2,379,017		\$	2,379,017
TOTAL	OPEB	\$ -	\$ 8,016,203	\$ 8,016,203	\$ 2,379,017	\$ -	\$	2,379,017
TOTAL	PENSION COSTS AND OPEB	\$ 18,479,199	\$ 21,196,816	\$ 21,196,816	\$ 16,967,196	\$ -	\$	16,967,196

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

							FY 2021	FY 2021	
							LEVEL	ADDITIONAL	
		FY 2019	FY 2020	FY 2020	FY 2020	FY 2020	SERVICE	FUNDING	MANAGER
		ACTUAL	ORIGINAL	REVISED	BUDGET	BUDGET	BUDGET	REQUESTS	RECOMMENDS
0191200	INSURANCE & EMPLOYEE BENEFITS								
0191200	510117 SICK LEAVE BUYBACK	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000			\$ 200,000
0191200	510167 PUB. SFTY IOD CLAIMS ADMN	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000			\$ 15,000
0191200	510173 WORKER'S COMP. INSUR.	\$ 448,710	\$ 603,556	\$ 603,556	\$ 603,556	\$ 565,614			\$ 565,614
0191200	510175 UNEMPLOYMENT	\$ 5,602	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000			\$ 25,000
0191200	510176 GROUP LIFE INSURANCE	\$ 61,320	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000			\$ 70,000
0191200	510178 MEDICARE TAX	\$ 953,402	\$ 990,000	\$ 1,008,375	\$ 1,008,375	\$ 1,050,000			\$ 1,050,000
0191200	510180 TOWN HEALTH INSURANCE	\$ 3,542,922	\$ 3,835,734	\$ 3,835,734	\$ 3,835,734	\$ 4,045,000	\$ 301,979	\$	\$ 4,118,293
0191200	510181 SCHOOL HEALTH INS.	\$ 4,790,780	\$ 5,202,813	\$ 5,202,813	\$ 5,202,813	\$ 5,525,000	\$ 73,293	\$	\$ 5,598,293
0191200	510182 RETIREE HEALTH INS.	\$ 3,426,942							
0191200	510185 MEDICARE PART B REIMB.	\$ 560,187	\$ 570,000	\$ 570,000	\$ 570,000	\$ 632,000			\$ 632,000
0191200	510186 PEC RELATED FEES	\$ 20,474	\$ 21,600	\$ 21,600	\$ 21,600	\$ 21,600			\$ 21,600
TOT. INS. & EMPLOYEE PERSONNEL RELATED COSTS		\$ 14,025,339	\$ 11,533,703	\$ 11,552,078	\$ 11,552,078	\$ 12,149,214	\$ 375,272	\$	\$ 12,295,800
0191200	570741 PROPERTY & LIAB. INS.	\$ 597,527	\$ 598,448	\$ 598,448	\$ 598,448	\$ 655,500			\$ 655,500
TOT. INSURANCE & EMPLY. SUPPLIES AND SERVICES		\$ 597,527	\$ 598,448	\$ 598,448	\$ 598,448	\$ 655,500	\$ -	\$	\$ 655,500
0191200	590966 SETTLEMENTS	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000			\$ 50,000
0191200	590972 RETIREE HEALTH INS.		\$ 3,876,500	\$ 3,876,500	\$ 3,876,500	\$ 3,995,000			\$ 3,995,000
TOT. INSURANCE & EMPL. CAPITAL COSTS/OTHER		\$ 50,000	\$ 3,926,500	\$ 3,926,500	\$ 3,926,500	\$ 4,045,000	\$ -	\$	\$ 4,045,000
TOTAL INSURANCE & EMPLOYEE BENEFITS		\$ 14,672,867	\$ 16,058,651	\$ 16,077,026	\$ 16,077,026	\$ 16,849,714	\$ 375,272	\$	\$ 16,996,300

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	
		ACTUAL	ORIGINAL	REVISED	LEVEL	ADDITIONAL	MANAGER
			BUDGET	BUDGET	SERVICE	FUNDING	RECOMMENDS
					BUDGET	REQUESTS	
0193059	TRANSFERS/CAPITAL PROJECTS						
0193059	530350 ON CALL ARCHITECT DESIGN SERV.		\$ 200,000	\$ 200,000	\$ 200,000		\$ 200,000
0193059	590962 TR STREETS & SIDEWALKS	\$ 1,011,000	\$ 1,061,600	\$ 1,061,600	\$ 1,114,600		\$ 1,114,600
0193059	590963 TR TOWN CAP-RECREATION	\$ 200,000	\$ 225,000	\$ 225,000	\$ 225,000		\$ 225,000
0193059	590965 TR TO CAP PROJ./SCHOOL	\$ 520,000	\$ 488,500	\$ 662,500	\$ 255,000		\$ 255,000
0193059	590976 TR TOWN CAP-MONUMENTS	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000		\$ 15,000
0193059	596500 TR TO CAPITAL PROJECTS	\$ 25,000					
0193059	596502 TR TO CAP PROJECTS/TOWN	\$ 3,362,193		\$ 45,000			
0193059	596505 TR TO CAP PRJ ELEMENTARY SCH.	\$ 200,000					
0193059	596507 TR TO CAP PRJ - LIBRARY DOORS	\$ 242,916					
0193059	596508 TR TO CAP PRJ - POL. MOBILE DATA	\$ 182,950					
0193059	596509 TR TO CAP PRJ - PUBLIC BUILDINGS			\$ 72,603			
0193059	596510 TR TO CAP PRJ - FIRE DEPARTMENT			\$ 176,600			
<b>TOTAL</b>	<b>TRANSFERS/CAPITAL PROJECTS</b>	<b>\$ 5,759,059</b>	<b>\$ 1,990,100</b>	<b>\$ 2,458,303</b>	<b>\$ 1,809,600</b>	<b>\$ -</b>	<b>\$ 1,809,600</b>

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

		FY 2019	FY 2020	FY 2020	FY 2021	FY 2021	
		ACTUAL	ORIGINAL	REVISED	LEVEL	ADDITIONAL	MANAGER
			BUDGET	BUDGET	SERVICE	FUNDING	RECOMMENDS
					BUDGET	REQUESTS	
0194000	OTHER FINANCING USES						
0194000	530327 IT ASSESSMENT STUDY	\$ 61,500					
0194000	530350 ON CALL ARCHITECT DESIGN SERV.	\$ 100,000					
0194000	590966 TRANSFERS TO TRUST FUNDS			\$ 6,364			
0194000	590967 MUN. WATER/SEWER	\$ 300,293	\$ 293,604	\$ 293,604	\$ 246,068		\$ 246,068
0194000	590969 SCHOOL USE OF RINK	\$ 40,217	\$ 50,000	\$ 50,000	\$ 50,000		\$ 50,000
0194000	590977 SCHOOL VICTORY FIELD LIGHTS	\$ 29,108	\$ 35,000	\$ 35,000	\$ 35,000		\$ 35,000
0194000	596505 TR TO CAP PRJ ELEMENTARY SCH.	\$ 1,700,000					
0194000	596506 TRANS TO ELECTION REVOLVING	\$ 42,048					
0194000	596802 TRANS. TO CAP PROJ STAB	\$ 1,000,000		\$ 500,000			
0194000	596805 TRANS. TO ESCO CAP PROJ STAB	\$ 231,000					
<b>TOTAL OTHER FINANCING USES</b>		<b>\$ 3,504,166</b>	<b>\$ 378,604</b>	<b>\$ 884,968</b>	<b>\$ 331,068</b>	<b>\$ -</b>	<b>\$ 331,068</b>
0195000	590999 EDUCATION	\$ 48,039,451	\$ 50,441,424	\$ 50,441,424	\$ 51,937,315	\$ 1,026,180	\$ 51,937,315
<b>GRAND TOTAL</b>		<b>\$ 139,726,142</b>	<b>\$ 147,758,000</b>	<b>\$ 149,911,809</b>	<b>\$ 151,483,145</b>	<b>\$ 2,854,611</b>	<b>\$ 152,442,000</b>

**TOWN OF WATERTOWN  
NEXT YEAR BUDGET COMPARISON REPORT**

	FY 2019 ACTUAL	FY 2020 ORIGINAL BUDGET	FY 2020 REVISED BUDGET	FY 2021 LEVEL SERVICE BUDGET	FY 2021 ADDITIONAL FUNDING REQUESTS	MANAGER RECOMMENDS
GENERAL GOVERNMENT	\$ 5,399,633.13	\$ 8,706,151	\$ 8,891,786	\$ 7,758,797	\$ 809,850	\$ 8,091,547
PUBLIC SAFETY	\$ 20,234,770	\$ 20,326,114	\$ 21,638,329	\$ 21,182,125	\$ 285,555	\$ 21,649,625
PUBLIC WORKS	\$ 5,126,617	\$ 5,719,616	\$ 5,768,873	\$ 5,871,584	\$ 262,400	\$ 5,871,584
SNOW AND ICE REMOVAL	\$ 1,561,351	\$ 1,500,000	\$ 1,415,000	\$ 1,500,000	\$ -	\$ 1,500,000
WASTE DISPOSAL	\$ 3,063,162	\$ 3,187,237	\$ 3,187,237	\$ 3,388,265	\$ -	\$ 3,388,265
HEALTH & HUMAN SERVICES	\$ 1,383,573	\$ 1,484,716	\$ 1,491,217	\$ 1,513,687	\$ -	\$ 1,511,687
LIBRARY	\$ 2,965,566	\$ 3,111,083	\$ 3,155,222	\$ 3,219,348	\$ 95,354	\$ 3,233,367
RECREATION	\$ 703,416	\$ 819,488	\$ 823,336	\$ 839,996	\$ -	\$ 839,996
DEBT RETIREMENT	\$ 6,172,142	\$ 10,093,997	\$ 9,764,794	\$ 15,497,818	\$ -	\$ 15,497,818
STATE AND COUNTY CHARGES	\$ 2,661,170	\$ 2,744,003	\$ 2,717,478	\$ 2,816,632	\$ -	\$ 2,816,632
PENSION COSTS AND OPEB	\$ 18,479,199	\$ 21,196,816	\$ 21,196,816	\$ 16,967,196	\$ -	\$ 16,967,196
INSURANCE AND EMPLOYEE BENEFITS	\$ 14,672,867	\$ 16,058,651	\$ 16,077,026	\$ 16,849,714	\$ 375,272	\$ 16,996,300
CAPITAL PROJECTS	\$ 5,759,059	\$ 1,990,100	\$ 2,458,303	\$ 1,809,600	\$ -	\$ 1,809,600
OTHER FINANCING USES & MISC.	\$ 3,504,166	\$ 378,604	\$ 884,968	\$ 331,068	\$ -	\$ 331,068
EDUCATION	\$ 48,039,451	\$ 50,441,424	\$ 50,441,424	\$ 51,937,315	\$ 1,026,180	\$ 51,937,315
TOTAL	\$ 139,726,142	\$ 147,758,000	\$ 149,911,809	\$ 151,483,145	\$ 2,854,611	\$ 152,442,000



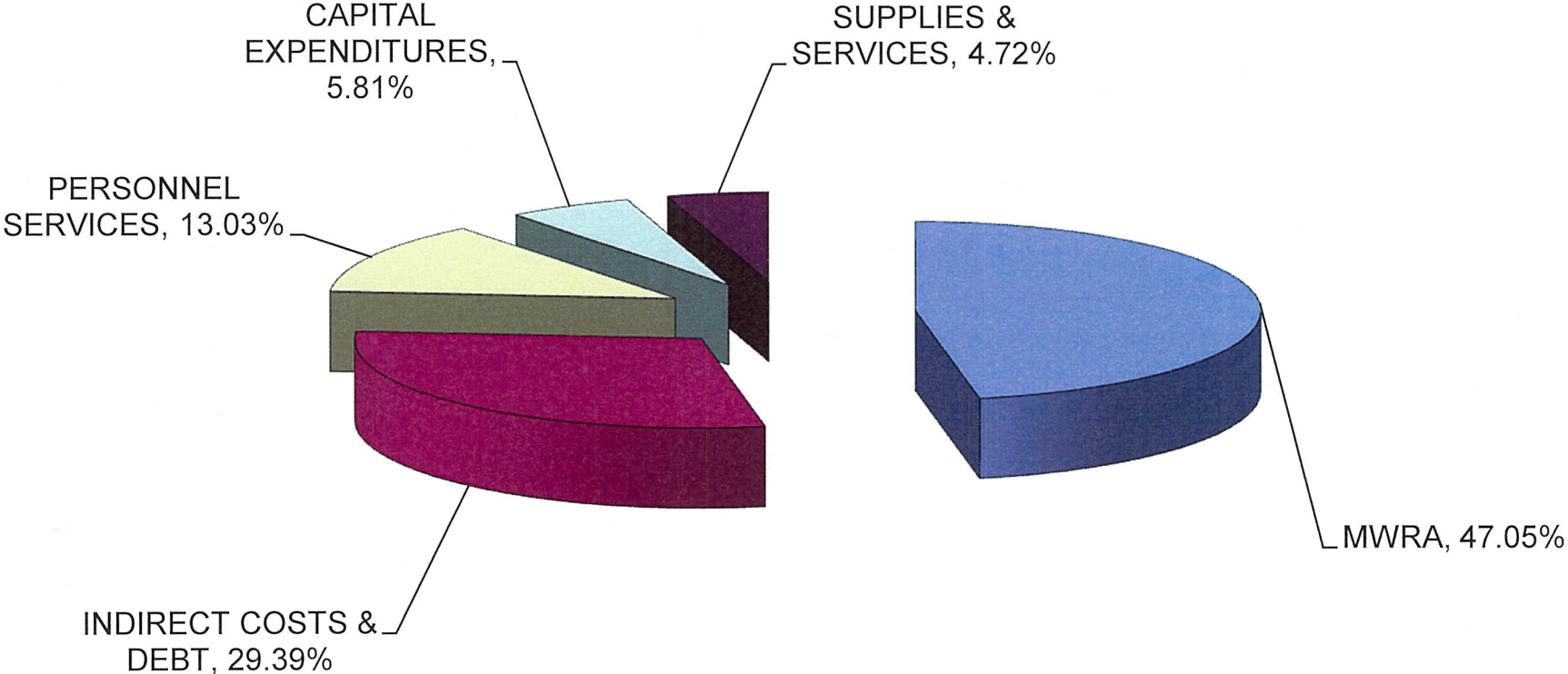
**TOWN OF  
WATERTOWN**



**SUBMITTED WATER AND SEWER  
ENTERPRISE BUDGETS**

**FISCAL YEAR 2020-2021**

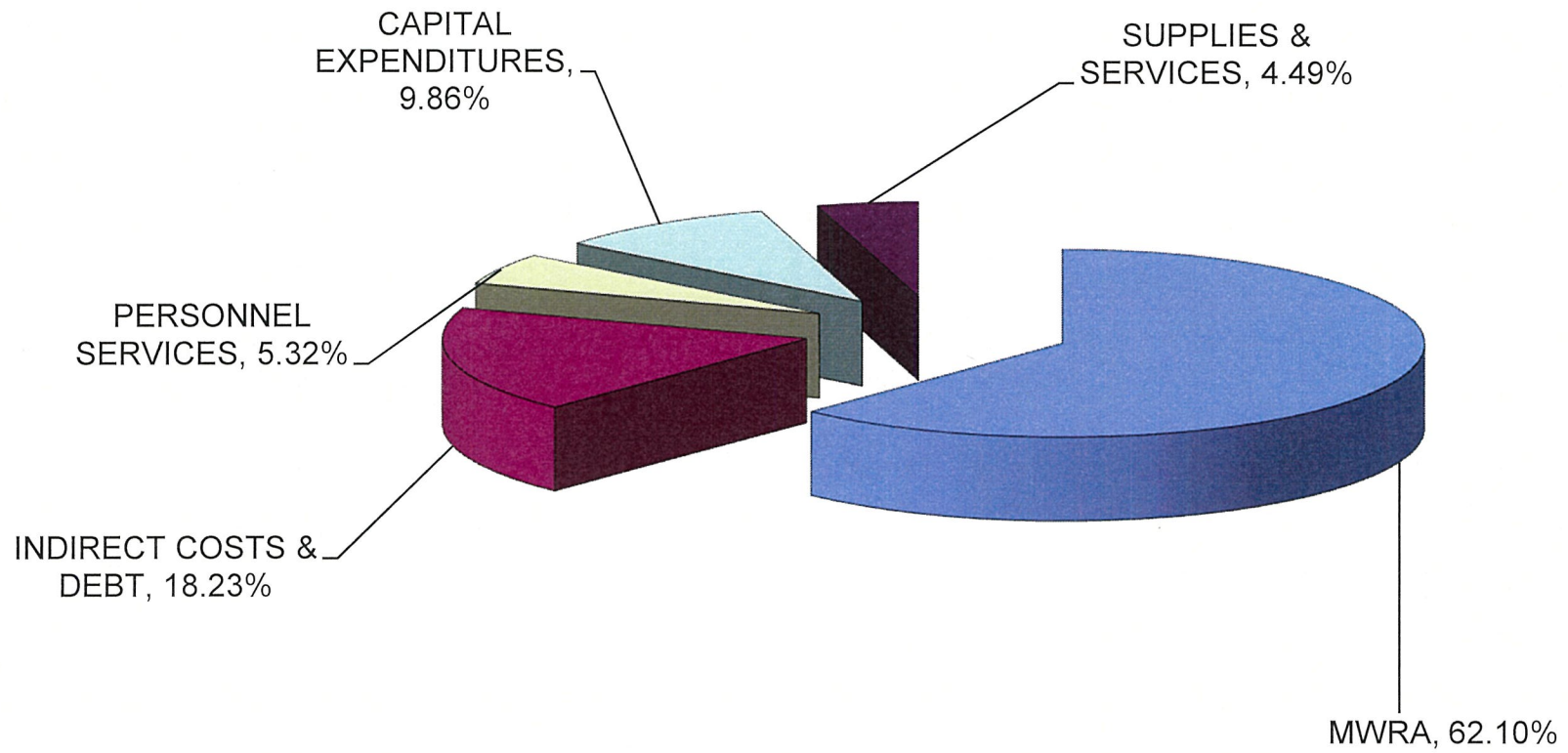
**FISCAL YEAR 2021  
WATER ENTERPRISE FUND**



## FY 2021 WATER ENTERPRISE FUND

	FY 2019 EXP. & ENC.	FY 2020 ORIGINAL BUDGET	FY 2020 REVISED BUDGET	FY 2021 LEVEL SERVICE BUDGET	FY 2021 ADDITIONAL FUNDING REQUESTS	MANAGER RECOMMENDS
<b><u>600051 WATER PERSONNEL</u></b>						
510111 FULL TIME SALARIES	\$ 650,128	\$ 749,187	\$ 749,187	\$ 757,802	\$ 143,182	\$ 832,802
510112 PART TIME SALARIES	\$ 4,224	\$ 11,040	\$ 11,040	\$ 14,400		\$ 14,400
510130 OVERTIME	\$ 230,372	\$ 193,200	\$ 193,200	\$ 201,500		\$ 201,500
510141 SHIFT DIFFERENTIAL	\$ 1,456	\$ 1,467	\$ 1,467	\$ 1,670		\$ 1,670
510143 LONGEVITY	\$ 29,075	\$ 30,875	\$ 30,875	\$ 25,950		\$ 25,950
510145 DPW LICENSES/CERTIFICATIONS	\$ 2,200	\$ 3,250	\$ 3,250	\$ 5,250		\$ 5,250
510190 CLOTHING ALLOWANCE	\$ 5,400	\$ 5,400	\$ 5,400	\$ 6,075		\$ 6,075
510192 MEALS ALLOWANCE	\$ -	\$ 2,000	\$ 2,000	\$ 2,000		\$ 2,000
510195 ONE TIME PAYMENT	\$ -					
511111 PRIOR YEAR FULL TIME SALARIES	\$ -					
<b>TOTAL WATER PERSONNEL</b>	<b>\$ 922,855</b>	<b>\$ 996,419</b>	<b>\$ 996,419</b>	<b>\$ 1,014,647</b>	<b>\$ 143,182</b>	<b>\$ 1,089,648</b>
<b><u>600052 WATER EXPENSES</u></b>						
520244 COMPUTER MAINTENANCE	\$ 9,103	\$ 16,600	\$ 16,600	\$ 16,600		\$ 16,600
520272 STREET REPAIR SERVICES	\$ 78,579	\$ 83,000	\$ 83,000	\$ 83,000		\$ 83,000
520273 SIDEWALK REPAIR SERVICES	\$ 21,583	\$ 30,000	\$ 30,000	\$ 30,000		\$ 30,000
530303 CONTRACTED SERVICES	\$ 24,991	\$ 25,000	\$ 25,000	\$ 30,000		\$ 30,000
540422 PRINTING & FORMS	\$ 20,571	\$ 23,000	\$ 23,000	\$ 23,000		\$ 23,000
540432 TOOLS	\$ 10,899	\$ 17,500	\$ 17,500	\$ 17,500		\$ 17,500
550531 WATER MATERIALS & SUPPLIES	\$ 151,040	\$ 170,000	\$ 170,000	\$ 170,000		\$ 170,000
560671 MWRA ASSESSMENTS	\$ 3,696,371	\$ 3,899,172	\$ 3,899,172	\$ 3,935,832		\$ 3,935,832
570780 RESERVE FUND		\$ 25,000	\$ 25,000	\$ 25,000		\$ 25,000
<b>TOTAL WATER EXPENSES</b>	<b>\$ 4,013,137</b>	<b>\$ 4,289,272</b>	<b>\$ 4,289,272</b>	<b>\$ 4,330,932</b>	<b>\$ -</b>	<b>\$ 4,330,932</b>
<b><u>600058 WATER CAPITAL</u></b>						
580840 IMPROVEMENTS	\$ 199,495	\$ 200,000	\$ 200,000	\$ 200,000		\$ 200,000
580870 REPLACEMENT OF EQUIPMENT	\$ 35,922	\$ 36,000	\$ 36,000	\$ 36,000		\$ 36,000
<b>TOTAL WATER CAPITAL</b>	<b>\$ 235,417</b>	<b>\$ 236,000</b>	<b>\$ 236,000</b>	<b>\$ 236,000</b>	<b>\$ -</b>	<b>\$ 236,000</b>
<b><u>600059 WATER OTHER FINANCING USES</u></b>						
590910 RETIREMENT OF DEBT PRINCIPAL	\$ 586,824	\$ 706,936	\$ 706,936	\$ 766,300		\$ 766,300
590915 INTEREST ON LONG TERM DEBT	\$ 17,891	\$ 34,843	\$ 34,843	\$ 103,663		\$ 103,663
590973 TRANSFER TO CAP PROJECT/WATER	\$ 250,000	\$ 500,000	\$ 500,000	\$ 250,000		\$ 250,000
596100 TRANSFER TO GENERAL FUND	\$ 1,648,500	\$ 1,631,808	\$ 1,631,808	\$ 1,588,520		\$ 1,588,520
596502 TRANSFER TO CAPITAL PROJECTS						
<b>TOTAL WATER OTHER FINANC USES</b>	<b>\$ 2,503,215</b>	<b>\$ 2,873,587</b>	<b>\$ 2,873,587</b>	<b>\$ 2,708,483</b>	<b>\$ -</b>	<b>\$ 2,708,483</b>
<b>TOTAL WATER</b>	<b>\$ 7,674,624</b>	<b>\$ 8,395,278</b>	<b>\$ 8,395,278</b>	<b>\$ 8,290,062</b>	<b>\$ 143,182</b>	<b>\$ 8,365,063</b>

# FISCAL YEAR 2021 SEWER ENTERPRISE FUND



## FY 2021 SEWER ENTERPRISE FUND

	FY 2019 EXP. & ENC.	FY 2020 ORIGINAL BUDGET	FY 2020 REVISED BUDGET	FY 2021 LEVEL SERVICE BUDGET	FY 2021 ADDITIONAL FUNDING REQUESTS	MANAGER RECOMMENDS
<b><u>610051 SEWER PERSONNEL</u></b>						
510111 FULL TIME SALARIES	\$ 328,676	\$ 395,578	\$ 395,578	\$ 408,954		\$ 408,954
510130 OVERTIME	\$ 115,204	\$ 134,850	\$ 134,850	\$ 140,750		\$ 140,750
510141 SHIFT DIFFERENTIAL	\$ 5,096	\$ 5,135	\$ 5,135	\$ 5,846		\$ 5,846
510143 LONGEVITY	\$ 7,033	\$ 7,350	\$ 7,350	\$ 9,000		\$ 9,000
510190 CLOTHING ALLOWANCE	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,875		\$ 2,875
510192 MEALS ALLOWANCE	\$ -	\$ 2,000	\$ 2,000	\$ 2,000		\$ 2,000
510195 ONE TIME PAYMENT	\$ -					
<b>TOTAL SEWER PERSONNEL</b>	<b>\$ 458,509</b>	<b>\$ 547,413</b>	<b>\$ 547,413</b>	<b>\$ 569,425</b>	<b>\$ -</b>	<b>\$ 569,425</b>
<b><u>610052 SEWER EXPENSES</u></b>						
520271 RENTAL OF EQUIPMENT	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000		\$ 35,000
520272 STREET REPAIR SERVICES	\$ 67,497	\$ 67,500	\$ 67,500	\$ 67,500		\$ 67,500
520273 SIDEWALK REPAIR SERVICES	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000		\$ 35,000
530303 CONTRACTED SERVICES	\$ 224,780	\$ 225,000	\$ 225,000	\$ 225,000		\$ 225,000
540432 TOOLS	\$ 6,280	\$ 8,500	\$ 8,500	\$ 8,500		\$ 8,500
550534 SEWER MATERIALS & SUPPLIES	\$ 88,293	\$ 90,000	\$ 90,000	\$ 90,000		\$ 90,000
560671 MWRA ASSESSMENTS	\$ 6,357,733	\$ 6,735,163	\$ 6,735,163	\$ 6,648,177		\$ 6,648,177
570780 RESERVE FUND		\$ 20,000	\$ 20,000	\$ 20,000		\$ 20,000
<b>TOTAL SEWER EXPENSES</b>	<b>\$ 6,814,583</b>	<b>\$ 7,216,163</b>	<b>\$ 7,216,163</b>	<b>\$ 7,129,177</b>	<b>\$ -</b>	<b>\$ 7,129,177</b>
<b><u>610058 SEWER CAPITAL</u></b>						
580840 IMPROVEMENTS	\$ 797,916	\$ 800,000	\$ 800,000	\$ 800,000		\$ 800,000
580860 ADDITIONAL EQUIPMENT	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000		\$ 175,000
580870 REPLACEMENT OF EQUIPMENT	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000		\$ 80,000
<b>TOTAL SEWER CAPITAL</b>	<b>\$ 1,052,916</b>	<b>\$ 1,055,000</b>	<b>\$ 1,055,000</b>	<b>\$ 1,055,000</b>	<b>\$ -</b>	<b>\$ 1,055,000</b>
<b><u>610059 SEWER OTHER FINANCING USES</u></b>						
590910 RETIREMENT OF DEBT PRINCIPAL	\$ 332,928	\$ 505,690	\$ 505,690	\$ 418,690		\$ 418,690
590915 INTEREST ON LONG TERM DEBT	\$ 33,267	\$ 86,968	\$ 86,968	\$ 41,093		\$ 41,093
590974 TRANSFER TO CAP. PROJECT/SEWER	\$ 250,000	\$ -	\$ -	\$ -		\$ -
596100 TRANSFER TO GENERAL FUND	\$ 1,524,642	\$ 1,534,390	\$ 1,534,390	\$ 1,491,802		\$ 1,491,802
596502 TRANSFER TO CAPITAL PROJECTS	\$ -					
<b>TOTAL SEWER OTHER FINANCING USES</b>	<b>\$ 2,140,837</b>	<b>\$ 2,127,048</b>	<b>\$ 2,127,048</b>	<b>\$ 1,951,585</b>	<b>\$ -</b>	<b>\$ 1,951,585</b>
<b>TOTAL SEWER</b>	<b>\$ 10,466,845</b>	<b>\$ 10,945,624</b>	<b>\$ 10,945,624</b>	<b>\$ 10,705,187</b>	<b>\$ -</b>	<b>\$ 10,705,187</b>